

FINANCIAL TIMES

EC & COMECON

The Efta option for East Europe

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Nationwide debate on Soviet crisis ordered

The Supreme Soviet of the USSR called on all the republican parliaments, regional and town soviets to hold emergency meetings to discuss the economic and political crisis in the country. Page 5

Czechs hold Havel

Czechoslovak police detained dissident playwright Vaclav Havel outside his home but released him after three hours of questioning, dissident sources said.

Abortion hearing

Canada's Supreme Court, setting the stage for a dramatic showdown in the abortion debate, said it would hear the case of a woman fighting for the right to end her pregnancy. Page 6

Talks extended

Violence continued in the provinces of Sri Lanka but relative calm returned to the capital, Colombo, as officials extended talks aimed at securing the withdrawal of Indian troops. Page 2

Doek strike off

The three week long UK national dock strike was called off last night by the leadership of Britain's biggest union, the Transport and General Workers, after most dockers returned to work. Page 18

Yeltsin cautious

Boris Yeltsin, most prominent of the radical Soviet deputies who formed their own group at the weekend, denied creating an opposition to the ruling Communist Party. Page 4

Burma shift

The military rulers in Burma confirmed their intention of shifting the economy from state control to greater private participation. Page 2

Falklands statement

Columba John Sharkey, British ambassador to Argentina, has made a strong reassertion of British sovereignty over the Falkland Islands. Page 6

Bush man vetoed

President George Bush's nomination to head the Justice Department's civil rights division was rejected by the Judiciary Committee of the Senate. Page 6

BAT decides to intervene in Hoylake's US lawsuits

BAT Industries has decided to intervene in the US lawsuits filed by Sir James Goldsmith's Hoylake group against the state insurance commissioners who regulate BAT's insurance subsidiary, Farmers Group. The intervention will bolster the insurance commissioners' defences against the Hoylake lawsuits, which could have a decisive impact on Goldsmith group's \$1.8bn (£1.5bn) bid for B.A.T. Page 19

Aluminium

Exchange warehouse stocks. Having broken through chart resistance on Monday the LME's three months delivery position advanced another \$24.50 to \$1,806.50 a tonne. Commodities, Page 28

WALL STREET stocks tumbled

Trading with recession worries and profit-taking erasing an early rally that came close to all-time highs. The Dow Jones industrial average dropped 19.54 points to 2,641.12.

PROFESSOR Romano Prodi

Chairman of IRI, Italy's largest state holding group, said he would step down from his post by the end of October. There was speculation his position had been weakened by the departure of former Prime Minister Ciriaco De Mita.

KAUFHOFF, one of West Germany's biggest retail groups

Intends to broaden its domestic base by taking a majority stake in Oppermann Versand, large mail order supplier of promotional gifts, in a deal worth DM300m (£160m). Page 20

VRGIN, Richard Branson's entertainment group

Has sold its film and video distribution arm, Virgin Vision, to Management Company Entertainment Group of Los Angeles in a deal worth \$60m. Page 20

CABLE TV: A consortium of Hong Kong and international companies

Went to the colony's first cable TV licenses after it promised the Government it would provide up to HK\$5.5bn (£266m) capital. Page 8

EASTMAN Kodak, battling with serious problems

In its photography business, reported a sharp drop in profits for the second quarter. Page 19

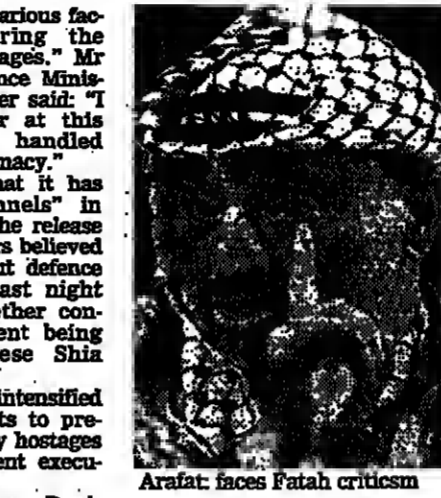
CONTINENTAL, world's fourth largest tyres group

Is setting up a joint venture in Portugal. Page 20

US and Israel step up efforts to defuse crisis over hostages

By Hugh Carnegie in Jerusalem, Peter Riddell in Washington and Victor Mallet in London

LEBANESE kidnappers yesterday delayed killing a second American hostage for 48 hours, as the US and Israel stepped up diplomatic efforts to defuse the crisis caused by the reported murder of Lt Col William Higgins on Monday. In the first sign that Iran may be bringing pressure to bear on its radical supporters in Lebanon, the Revolutionary Justice Organisation said in Beirut that it had postponed the execution deadline for Mr Joseph Cicippio "in response to friendly appeals". Mr Cicippio was to have been killed at 4pm London time yesterday. The statement from the shadowy Lebanese group cited "special reasons and the plea by Cicippio's wife" for the postponement, but said it would not be repeated. Col Higgins' hanging was announced by another Lebanese group calling itself the Organisation of the Oppressed of the World. Pro-Iranian Lebanese groups are threatening to kill hostages in support of their demand for the release of Sheikh Abdul Karim Obeid, abducted by Israeli commandos in southern Lebanon on Friday. While President George Bush consulted his senior national security and defence advisors on how to defuse the latest hostage crisis, Israel reiterated its offer to exchange Sheikh Obeid - together with two colleagues seized with him and 150 other Lebanese Shia - for all the Israeli and Western hostages held in Lebanon. The Israeli offer was rejected by Hizbollah, the main fundamentalist group to which Sheikh Obeid and many of the kidnappers are thought to be linked. In a clear effort to forestall criticism in the US and other Western countries whose hostages in Lebanon appear to have been placed under renewed threat by the Israeli kidnap, the Israeli Foreign Ministry issued a strong statement justifying its action. It said Hizbollah was the "most bloody, deceitful and extremist terrorist organisation" and should not be allowed to do a wedge between Israel and the US. Mr Yitzhak Shamir, the Prime Minister, making his first public statements on the affair, said there were "perma-



Arafat says US delaying peace talks deliberately

By Laimis Andoni in Tunis

MR YASSIR Arafat, leader of the Palestine Liberation Organisation, has accused the US of deliberately delaying Middle East peace efforts to give Israel time to crush the Palestinian uprising in the occupied West Bank and Gaza Strip. In his strongest attack on Washington since the beginning of the US-PLO dialogue last year, Mr Arafat told the Financial Times on Monday, on board his aircraft from Baghdad to Tunis, that the US was complying with a request from Mr Yitzhak Shamir, the Israeli Prime Minister, to "allow six months to end the intifada." "The American manoeuvre is very thin and obvious to everybody," he added. Mr Arafat appeared to reflect growing frustration within the PLO at the lack of progress since it launched a peace initiative in November calling for a two-state solution to the conflict. He faces criticism from within his own PLO faction, Fatah - due to meet in Tunis this week - that he has made too many concessions. Continued on Page 18

Cambodia conference lays ground for peace settlement

By George Graham and Robin Pauley in Paris

THE international conference on Cambodia reached agreement in Paris yesterday on a framework for a comprehensive settlement to the country's 19 years of conflict. Delegates agreed on a detailed programme of committee negotiations over the next month, aimed at drafting a peace treaty to put to the 16 foreign ministers who make up the conference, including those from all five permanent members of the United Nations Security Council, on August 28. They also accepted an offer from Mr Javier Perez de Cuellar, the UN Secretary General, to send a mission to Cambodia to pave the way for a peace-keeping force. Three committees will tackle the problems of monitoring the settlement, international guarantees for Cambodian independence, and the return of refugees and reconstruction of the country's economy. An additional committee, including only the four Cambodian factions and the French and Indonesian chairmen of the conference, will try to work out a domestic political settlement. Delegates warned that the conference was not yet assured of success. Attempts to reach agreement on a provisional government to hold power until elections can take place may prove particularly difficult, they said. In addition, they warned that it would be hard to enforce a peace settlement unless the Khmer Rouge agrees to its terms. Yet leaders of the main factions appeared to believe prospects for a settlement were now bright. "If you want to make love, there are all sorts of tricks you can find to make love, but if you don't want to, you can always find an obstacle," said Mr Nguyen Co Thach, foreign minister of Vietnam, whose decision to pull its occupation force out of Cambodia by September 26 has made the peace conference so urgent. Mr Khieu Samphan, leader of the Khmer Rouge delegation, was the main opponent of the Paris conference's working document in difficult negotiations on Monday night. By yesterday morning, however, he had changed his mind, after intervention from China, the Khmer Rouge's main backer. Among the main forces behind the Paris conference's success so far has been the Continued on Page 18

Bonds gain as US slowdown confirmed

By Anthony Harris in Washington

CONFIRMATION of a sharp slowdown in the US economy yesterday encouraged the view that monetary policy would continue to ease, sparking a further rise in bond prices. The purchasing managers' index, the most closely-watched indicator of US manufacturing activity, fell for the third successive month in July, reaching its lowest point since January 1983. The survey also showed reduced prices for industrial purchases for the second month running, after a 34-month run of increases. The survey points to falling manufacturing output, though not yet to a fall in GNP as a whole. There was a turnaround in Wall Street equity prices, which had been rising strongly before the figures appeared, as some investors took profits. But bonds rose more than 1 1/2 points. Investors were also encouraged by further confirmation from Mr Alan Greenspan, the Federal Reserve chairman, that monetary policy would still be eased. Mr Greenspan told the Senate banking committee that the most recent of a series of easing moves was made last week. The details of the purchasing managers' survey showed a slight fall in production after 35 consecutive months of expansion, and a sharp fall in new orders, with 28 per cent of respondents reporting lower orders, against 17 per cent with increases, the balance reporting no change. The reports also showed that supply constraints are rapidly easing. The purchasing managers reported that delivery times were shortening, for the third successive month, and that only eight out of 31 categories of raw materials were in short supply. "So far, the slowdown of the economy and possibility of emergence of a recession has been almost textbook-like," the report says. "Federal Reserve action can cushion the extent of any downturn, but probably cannot prevent it." Mr Greenspan argued at the Senate committee meeting that the low expectations in industry were a favourable sign that the economy could achieve a soft landing. If expectations were unrealistic, he explained, the result might be a build-up of investors, followed by a sudden drop in output as backlogs were cleared, but with realistic planning, the slowdown would be smooth. He repeated that he did not expect a recession. "But economic forecasting is a hazardous business," he added. Markets, Page 38

Kiszczak unable to win backing as PM

By Christopher Bobinski in Warsaw and David Buchan in Brussels

POLAND's political crisis took a new turn yesterday as some parliamentary deputies from the Communist Party and the pro-Communist Peasants' Party failed unexpectedly to back the candidacy of Gen Czeslaw Kiszczak as Prime Minister. The move came as the US, Switzerland and Austria joined the 12 European Community states at a meeting in Brussels in pledging food aid to Poland. However, only the US promise - of \$50m worth of surplus stocks over the coming year - was specific. This would bring the total of food aid committed by Western donors to \$170m. A vote on the proposal that Gen Kiszczak, the veteran interior Minister, should head Poland's next Government was postponed until today after it emerged that over 50 of the Communist Party deputies, and a significant minority of the 173 Communists would vote against him. The manoeuvring came as the Government lifted meat rationing and price controls on most food prices, triggering rises of up to 400 per cent. At the Brussels meeting, convened by the European Commission, all 24 participants agreed to continue efforts to coordinate bilateral economic programmes for Poland and Hungary, and to meet again in early autumn. But the \$170m worth of food promised so far falls far short Continued on Page 18

Third World loans cause drop in NatWest profits to £352m

By David Lascellas, Banking Editor

THIRD WORLD loan problems caused a sharp drop in National Westminster Bank's earnings in the first half of this year. At £352m before tax, they were half the profits over the same period last year, after a special charge of £395m. Yesterday's result was a further blow for the UK's second largest commercial bank, following the Department of Trade and Industry inspectors' report accusing County NatWest, the bank's investment arm, of rigging a Blue Arrow rights issue. Lord Boardman, the chairman who is resigning over the affair, was eager to stress that NatWest remains a strong and profitable bank. He said it was a "solid performance" which "demonstrates NatWest's strength in today's difficult markets at home and abroad." Mr Tom Frost, the bank's chief executive, also went to some lengths to stress the brighter side. "These first half results show that we are a sound, strong bank. I remain confident about our prospects for the full year and beyond." The London stockmarket reacted positively, with NatWest's shares gaining 3p to close at 330p. The lower result was not a complete surprise after Lloyds Bank's decision last week to make large provisions against Third World loans. NatWest's special charge raised its cover on loans to 23 problem countries to 48 per cent, compared with Lloyds' 47 per cent. Lord Boardman conceded that the Blue Arrow affair had an impact on the results of County NatWest. "But now, hopefully all that is behind us", he said. NatWest Investment Bank, the division which covers County, reported a profit of £38m, compared with a £10m loss in last year's first half. But this included substantial realisations on venture capital projects. County continued to lose money on its UK equity business, although there was a £6m profit on the large holding of Blue Arrow shares which it still has from the rights issue. Mr Frost said he had not decided how to replace the three executive directors of the bank forced to resign over the affair - Mr Charles Green, Mr Terry Green, who were both deputy chief executives with responsibility for particular areas, such as asset management and investment banking; and Mr John Plastow, who was introducing a cost-control regime. Lord Alexander, the barrier who takes over as chairman when Lord Boardman resigns at the end of September, said he regretted the fact that he had to step in early. "But everything I see here tells me this is a very good bank." Mr Peter Walters, chairman of British Petroleum, resigned yesterday as deputy chairman of NatWest to make more time for his new role as director of SmithKline Beecham. The Old Lady sits in judgement, Page 8; Lex, Page 18

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HARBOUR EXCHANGE

Advertisement for Harbour Exchange, an international business exchange and gallery. It features a photograph of a modern building and text describing its location in a panoramic waterfront setting at the centre of London's new business district. It lists various services, including H.Q. offices and business facilities, and provides contact information for Charter Group Marketing and Knight, Frank and Rutley.

MARKETS table containing financial data for Sterling, Stock Indices, and Interest Rates. Includes columns for New York close, Dow Jones Ind. Av., and various interest rate percentages.

CONTENTS table listing various articles and their page numbers, such as 'Italy wrestles with problem of fading political credibility' and 'Tunisia: Economic hurdles on the way to an open society'.



**OVERSEAS NEWS**

The settlement of conflicts which have caused people to become refugees should logically encourage their return. But if they have been refugees for a long time their return becomes problematical. It is therefore heartening that after 13 years of war in Namibia, some 40,000 refugees are going home; and in Central America the prospect of ending almost 10 years of war in Nicaragua has encouraged some of the 80,000 refugees to return.

**Namibia accord allows 40,000 to return home**

**N**AMIBIA, once part of a seemingly intractable dispute, shows how effectively refugee agencies can operate once a political settlement is in place. These victims of more than two decades of war are amongst the beneficiaries of a United Nations settlement plan drawn up more than 10 years ago, and which from the start made specific provision for the welfare of Namibians who fled their country's conflict to the comparative safety of neighbouring Angola and Zambia. First attempts at dealing with the refugee problem came in 1978, when the UN endorsed Resolution 435, the basis of the US-brokered settlement eventually accepted by South Africa, Angola and Cuba in New York last December.



**IN SEARCH OF REFUGE**

At the time, the refugees' plight was peripheral to the central issue: how to persuade South Africa to end its control of the territory, declared illegal by the UN in 1966. Fighting ended late last year, when South Africa agreed to cede independence to Namibia in return for a phased Cuban withdrawal from Angola. At that point the refugees moved from being part of the fine print of the settlement to being a pressing concern. On April 1 this year the UN plan was set in motion, and on-the-ground preparations for the refugees' return from Angola - where most were living - and Zambia began. Three entry points were designated: the Namibian capital of Windhoek, Grootfontein in the north-east, and Ondangwa, near the Angolan border. Reception centres were set up to provide temporary accommodation. Because of the long distances, most of the refugees would return by air, involving 350 charter flights, costing nearly a quarter of the whole exercise's \$40m budget. Guarantees of safety were drawn up. Special arrangements were made for the ill, elderly, and handicapped. Efforts to help returnees become re-united with their families and relatives and find homes and jobs got under way, assisted by the International Red Cross and the Council of Churches in Namibia. The timing of the exercise was also linked to the implementation of other aspects of the settlement plan - such as the repeal of remaining discriminatory laws. The programme encountered hitches: an incursion by Angolan-based guerrillas of the South West Africa People's Organisation (Swapo) on the eve of April 1, the formal start of the seven-month transition to elections, saw a renewal of fighting in the north. Negotiations between the UN and the

South African authorities over the terms of an amnesty for refugees took longer than expected. As a result the first refugee flight, originally scheduled for May 15, did not take place until June 15, when the first aircraft landed at Windhoek. But by mid-July nearly 21,000 refugees had returned home, 19,000 from Angola, and nearly 2,000 from Zambia. "In northern Namibia, where most of the returnees originate," says Mr Jeff Crisp, a UNHCR official, "the operation has been going almost exactly as planned. As new arrivals fly in from Angola," he explains, "those who returned three or four days previously are leaving the reception centres and making their way back home. Some are collected by friends and relatives, while others are taken to local church mission stations and schools which have been established as secondary centres. Two or three days later, they move on to their own villages." In the meantime the refugees are unwittingly at the heart of a growing political dispute. Swapo - which has been allowed effective control of the refugee camps - and the host governments have claimed that the camps hold as many as 80,000 people. Funds have been allocated by the UNHCR and other agencies on the basis of this figure, which has never been independently verified. Last month Mr Jean-Pierre Hocke, the UN High Commissioner for Refugees, said only 41,000 refugees had registered to return. UNHCR officials believe this is close to the final figure. Swapo officials maintain that nothing improper has taken place, although rival political parties in Namibia claim that some of the funds and materials earmarked for refugees - worth \$4m at its peak in 1984, says Mr Hocke - have been put to other uses, such as helping maintain Swapo and its Angolan-based guerrilla army.

Michael Holman

**Managua makes redress for a political blunder**

**T**HE prospect of a negotiated end to civil strife in Nicaragua has led the United Nations High Commission for Refugees to expect a new wave of returning refugees from the 62,000 Nicaraguan refugees living in Honduras and Costa Rica, plus the 10,000 remaining Miskito Indians and some of the 12,000 persons living with the Contra rebels. Regional UNHCR offices have been established in recent months at Bluefields and San Carlos in southern Nicaragua, and most recently at Estelí in the north. Since the first repatriation programmes began in 1986, a total of 15,000 Nicaraguans, mostly Miskito Indians, have returned home under the auspices of the UNHCR. Another 20,000 have returned under their own steam. When one considers that the entire Miskito population is about 80,000 the scale of social devastation of the war on the Atlantic Coast can be appreciated. The fact that only 9,000-10,000 Indians now remain in Honduras and that many of these are expected to return in the coming six months is a measure of the Nicaraguan Government's success in defusing its conflict with the Miskitos through a plan to grant them autonomy. In 1982 an attempt at forced resettlement of the Rio Coco Miskito communities to Teshab, in the interior of the country, proved a political blunder. Many simply left to join the Contras or fled to Honduras.

Tim Coone and Robert Graham

**WORLD TRADE NEWS**

**Brazil signs power deal with Bolivia**

**B**RAZIL has signed a 25-year contract eventually to be worth between \$250m (£147m) and \$300m a year for electricity supplied from Bolivia's gas fields, Ivo Dawson reports from Rio de Janeiro. The contract, under sporadic negotiation for more than a decade, involves the equivalent of 3.5m cubic metres of gas a day. By the second half of 1992, when supply should begin, Bolivia will be providing 1,800 MW, rising to 3,000 MW from 1996. Its Brazilian earnings will eventually add about 50 per cent to the value of its total exports, currently \$480m a year. Bolivia is to build a gas turbine generation plant at Puerto Suarez on the Brazilian border. Electrobras, the Brazilian state-owned utility, will build transmission lines to take the power to farming communities in Brazil's centre-west regions. The contract also involves Brazil buying 330,000 metric tonnes of urea fertiliser, 100,000 for its domestic market and the rest for re-export. At one point, Brazil appeared interested in importing gas directly. But wrangling over the price, and reported reservations on the part of Petrobras, the Brazilian state-owned oil and gas monopoly, appear to have shelved that option.

**Y K Pao group wins cable TV fight**

By John Elliott in Hong Kong

**A** CONSORTIUM of Hong Kong and international companies led by Sir Y.K. Pao's Wharf group, and including US West, yesterday won a controversial victory for the colony's first cable television licences after it promised the government that it would provide up to HK\$5.5bn (£425m) capital for the 15-year project. It also agreed to pay royalties averaging 7 to 8 per cent on receipts. Called Hong Kong Cable Communications, the consortium beat its only significant rival, Hutchison CableVision, which was led by Mr Li Ka-shing's Hutchison Whampoa and included British Telecom. Hutchison has spent HK\$100m pursuing the project during the past five years and has been the main contender for over a year. It was backed by Arthur D. Little, the government's consultants, and by Hong Kong's Broadcasting Authority. But in the past two weeks Mr Li Ka-shing and his partners have refused to raise their own investment plan of HK\$4.2bn or increase royalties beyond 5 per cent. It is understood that the expected downturn in Hong Kong's economy following the recent events in China was one of the factors persuading them to take this line. According to one senior executive, Hutchison was not prepared to take part in a "Dutch auction" with the government which had "moved the goal posts". This was unanimously decided by all the consortium partners which include the Peking-based China International Trust and Investment Corporation, Hongkong Bank, and Swire Pacific, as well as Mr Li Ka-shing and British Telecom. "We were not prepared to modify our business plan, which the shareholders felt comfortable with, and raise our royalty payments by about HK1bn over the 15 years, nor increase the capital expenditure figure by over HK\$1bn," Mr Craig Ehrlich, Hutchison CableVision managing director, said last night. The government's demands were set out in a letter on July 18, six months after tenders were submitted. They posed fewer problems for Hong Kong Cable because its investment plan - at HK\$4.8bn for the first five years, was nearer the government's required HK\$5.5bn. It agreed to a formula that it will "need to invest HK\$4bn to build the system" but has also "promised to guarantee up to a maximum of HK\$5.5bn". This group originally proposed to pay the government a 10 per cent royalty on receipts. This has come down to a sliding scale amounting to about



Sir Y.K. Pao: Licences

This prompted speculation that the government partly designed the requirements to ease Mr Li Ka-shing out of the lead because he already controls much of the colony's infrastructure, including the main electricity company and container port. Sir Y.K. Pao's Wharf (Holdings), a property and transport group which yesterday declared post-tax profits of HK\$1.1bn, has a 28 per cent stake in Hong Kong Cable. Its partners are led by Sun Hung Kai Properties of Hong Kong with 27 per cent and US West with 25 per cent. Stakes of 10 per cent each are held by Shaw Brothers which controls Hong Kong's TVB television station, and by Belgium's Cotel cable TV company. The licences are important because the new TV network can immediately be used for non-voice telecommunications services and will also be available for voice telecommunications if a monopoly held by Hong Kong Telephone is not renewed by the government in 1995. The cable TV network, with a potential market of 1.5m homes, will be the world's highest. Hong Kong Cable is to start broadcasting in 1991 with 16 channels. The licences, still to be negotiated in detail, will provide a monopoly for the first six years. Wharf results, Page 24

**China boosts trade quality inspections**

**C**OMPANIES selling cars, motorcycles, refrigerators and TVs to China will have to obtain quality certificates, under a new law in effect from yesterday, AP reports from Peking. Details of the law on import and export commodity inspection, requiring 481 Chinese products to undergo checks before export, to improve quality control, have been reported in the China Daily. China has complained countries are dumping low-quality goods there. The new law could be used to slow the pace of such consumer imports. Imports topped exports by \$5.7bn (£3.3bn) in the first half of this year. Zhu Zhenyuan, head of the Inspection Administration, said poor quality goods have hurt China's trading reputation. The worst problems with exports occurred with products difficult to inspect. Some companies substituted unsuspected goods for good-quality items after inspection for export. Fines will be set for breaking the inspection law and other agencies will be authorised to carry out checks that cannot be done by China's 10,000 trade inspectors. Inspection stations will be set up in the US, West Germany, Australia, the Philippines, Singapore and Bangladesh.

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EUROPEAN NEWS

Copenhagen sanctions new fix for its hippy quarter

Scandinavia's drug suburb has won legal recognition and state aid from Denmark, writes Xueling Lin

**A** WALK down Pusher Street in Christiania is not unlike a stroll through any European fruit and vegetable market, except in Christiania the street sellers shout "basb" instead of "apples".

Christiania, the site of an old barracks close to the centre of the Danish capital, Copenhagen, has been described alternately as a "social experiment," "a free state" or "the garbage can of Scandinavia."

The 1,000 inhabitants, half of whom are on welfare support, do not pay taxes and carry on a semi-slum life on the fringe of Denmark's affluent society. Their homes in the old barracks are separated physically from the city centre by water on three sides, but the reputation for narcotics and disorder has formed a far greater division from Denmark's tidy, welfare state.

The free and easy community on Christiania is a continual embarrassment to the Danish Government, particularly because of the unrestricted sale of cannabis in the area. The other Nordic countries, Sweden and Norway complain bitterly and regularly at Nordic Council meetings, an annual regional get-together, about Christiania. They claim, not without justification, that much of the cannabis found in Scandinavia comes by way of

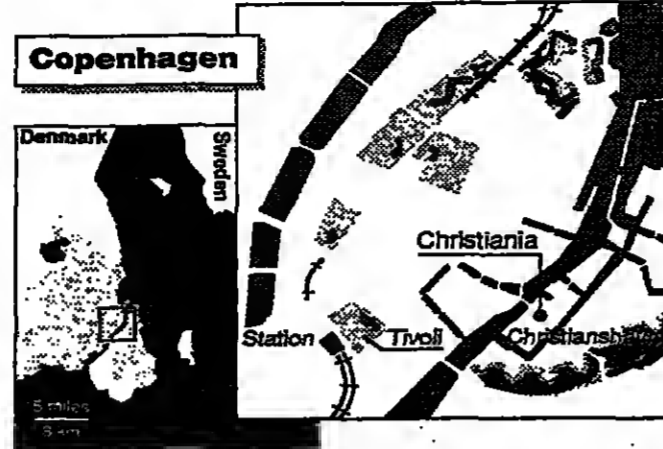
the "free state." Sweden's criminal investigation bureau estimated that 80 per cent of all cannabis seized in Sweden in 1987 arrived via Christiania.

The community came into existence in 1971 when six homeless young people broke into an old barracks abandoned by the Defence Ministry. The squatters began to accumulate and the number of 1970s swingers swelled to more than a thousand by the end of 1973. This semi-nomadic population tapped electricity for Christiania from the nearby naval base at Holmen.

The Christiansitters, as the new residents called themselves, took their fight to stay on the island to the Danish courts in 1977. They lost, and the courts ordered Christiania to be cleared up.

The then Social Democrat Government breathed a sigh of relief, hoping that the court had settled this particular political hot potato for them. They did not, however, take into account how far outside the rule of law and order Christiania was.

The court bailiffs were too frightened to carry out the eviction orders and the situation ended in a stalemate, with the police keeping out of Christiania and the sales of cannabis being kept in. When Prime Minister Poul Schlüter's centre-right minority coalition was



formed in 1982, the far-right Progress Party put pressure on the Government again to try to close Christiania.

Petty crime in the neighbourhoods near the free state had picked up and the area served as a refuge for more serious criminals because of its "no-go" status with the police. The problem gave rise to lengthy reports and the formation of a committee by the Defence Ministry to discuss the possibility of bringing Christiania within the realm of normal Danish law.

The matter died a quiet death when the committee reported that it would cost the

Flea Market, was even awarded the gourmet accolade of five chef hats by a leading Danish newspaper.

The coalition Government used the concern of the catering industry as an excuse to mount a police raid earlier this year into Christiania to close down the bars and restaurants. Violent clashes broke out between police and Christiansitters, but the Government victory was short-lived. The bars and restaurants reopened a few hours later and the myth that Christiania was beyond the law was restored.

The Government, which had turned a blind-eye to life in Christiania for so long, then tried a different tactic: the Folketing decided in June to grant Christiania legal status. The Bill was almost an anti-climax for the residents who had spent years being ignored by the public machinery.

Previous attempts to clear up Christiania by coalition governments were hand-capped by the left-wing Radical Liberal Party, which wanted Christiania kept open.

Ironically, it is now a centre-right government, pouring money into Christiania for the first time.

In return, however, the Christiansitters will have to accept some of the rules of the society outside the fort: a resident's committee will be set up

and bars and restaurants will have to be licensed.

The Christiansitters have taken the change surprisingly well; their voluntary social workers claim unheard-of payments are being made for electricity and water and even some taxes are being collected. They have gone as far as saying they are willing to try to live within the legal framework.

Mr Bent Ejlerskov, Criminal Inspector and head of the Copenhagen Police Narcotics Department, is more sceptical about the new law and in particular its ability to control sales of cannabis. He argues that it is impossible to trace the drug pushers after a find in housing where up to 20 people live in each flat.

Efforts to bring Christiania within the Danish society may, however, be more effective than expected. Many of the residents have lived in Christiania for several years and there is a growing sense of possessiveness and protectionism in the free state. The Christiansitters recently built a wall to keep out foreign hash dealers and restricted the profits existing dealers can make.

Self-regulation and a new dependency on state subsidies may produce a Christiania which is not so different from the conventional Danish society it has scorned.

Yeltsin explains alternative vision of radical group

By Quentin Peel in Moscow

**MR BORIS YELTSIN**, the most prominent of the radical Soviet deputies who formed their own group at the weekend, yesterday denied creating an opposition to the ruling Communist Party - but admitted they would act as a ginger group.

With 289 members, and another 119 promising their support, the group is only a small minority of those elected to the 2,232-strong Congress of People's Deputies. However, it contains many of the most articulate and outspoken members.

"We will put forward alternative proposals," Mr Yeltsin said in an interview with the trade union newspaper, *Trud*, "but this will be done in the framework of proclaimed pluralism, contradicting neither the constitution, nor our laws."

He admitted that the radicals were a minority in the Congress, and "lost on many issues because they were poorly coordinated."

Mr Yeltsin, expelled from the ruling Politburo and the Communist Party leadership of Moscow for demanding more radical reforms, blamed "the leadership of the country and the party" for perestroika proceeding too slowly and ineffectively.

He criticised the legislative agenda of the Supreme Soviet, the standing parliament elected by the Congress, saying it failed to reflect the crisis in Soviet society.

"We are being asked to devise laws on youth and inventions... but they can wait. We have to resolve those problems which are crying out to be dealt with, which have driven our economy and national relations into a corner. And there has to be a more radical solution to these problems. Half measures will ruin us."

He denied that the group was a threat to national unity at a time of crisis. "The word 'unity' has already done a great deal of harm to our country," he said. "By unity, it was always meant that we all have to think as the leader of our country thought. It is precisely in the battle of views and opinions that the true view becomes apparent."

On the other hand "direct opposition must not be an aim in itself. The time has come to achieve concrete results connected with people's lives."

Gash in the heart of Irish heritage

**A**T TRAFFIC lights in Bangkok you might be asked to buy a garland of heavily scented jasmine or offered the address of a massage parlour.

In Bogota, it might be your wiper blades for sale, stolen at the previous set of lights.

In Cork these days, people tap on your window and show you a salmon, available at a knockdown price.

Poaching is an old tradition in Ireland. Battles between landlord and poacher are part of the folklore. As the salmon season reaches its height, with many hundreds of fish on their way up river to spawn, the poachers are out in force.

But there is growing concern that the combined effects of poaching and pollution could

age to fish stocks but confess they can do little in the face of the poaching blitz.

Mr Aidan Barry, manager of the Fisheries Board for the Cork region, says that when government investment in salmon fisheries and angling tourism is taken into account, each fish illegally caught means a loss of £150 to the state. Government public expenditure cuts aimed at reducing Ireland's £25bn national debt have led to serious staff shortages.

"We only have four bailiffs to monitor the whole of the river system in Cork and the waters of the harbour area," says Mr Barry. "But it's a nasty business which somehow has to be stopped."

A bailiff who recently intervened with a team of poachers was set upon and knocked unconscious.

Poaching which does even greater damage to fish stocks continues at sea. Irish and Scottish protection agencies are fighting a war against gangs of salmon poachers, some of them said to be armed, who operate fleets of vessels off the coast, mainly of Northern Ireland.

It's believed many salmon are netted and then sold to foreign-registered factory ships at sea for a fraction of their true market price. But salmon and other fish are most under threat from pollution. "Fish kills" - with thousands of fish being found dead in Ireland's rivers - are an almost daily occurrence. More than 50 such kills have been reported in the last two months: many more have probably not been brought to the authorities' attention. Effluent from the making of silage released into the river system is one cause of the fish slaughter. Government moves to bring in fines of up to £25,000 against polluters are being strongly opposed by Ireland's farming lobby.

It argues that farmers are being unfairly singled out and that industry must also take responsibility for the present parlous state of the country's rivers and lakes. The recent abnormally hot weather and a shortage of rain have added to pollution problems.

Weeds and algae grow in the rivers as water levels fall. There is less oxygen and life for the fish is made all the more difficult.

A vital part of Ireland's image is that of a clean, healthy environment, free of the industrial scars and overcrowding problems of other countries.

But the poachers and polluters are doing much to destroy that image and with it the future growth of angling and tourism, so vital for the Government's plans for economic development.

European Diary



Ireland

Wholesale salmon poaching and pollution are damaging Ireland's angling and tourism industries, writes Kieran Cooke

do irreversible damage to Ireland's rivers. An angling industry worth more than £50m (£43m in tourist revenues is threatened).

Nowhere is poaching more blatant and organised than in Cork. The River Lee, which flows through the city, is one of Ireland's best salmon rivers. Poaching teams, often involving whole families, operate off bridges and the river bank in the city centre. A daily haul can exceed 50 salmon in Cork city alone.

While the poachers are skilled at their art, many fish escape but are seriously injured by the fishing hooks and die further up river.

The poachers sell the salmon to passers by and nearby restaurants for £1.20 per lb, or less than 50 per cent of the present market price.

Many of the poachers are long-term unemployed and say the money from illegal salmon sales is vital to supplement their unemployment benefit.

The authorities say the poaching is doing serious dam-

French prosecutors open insider dealing inquiry

By George Graham in Paris

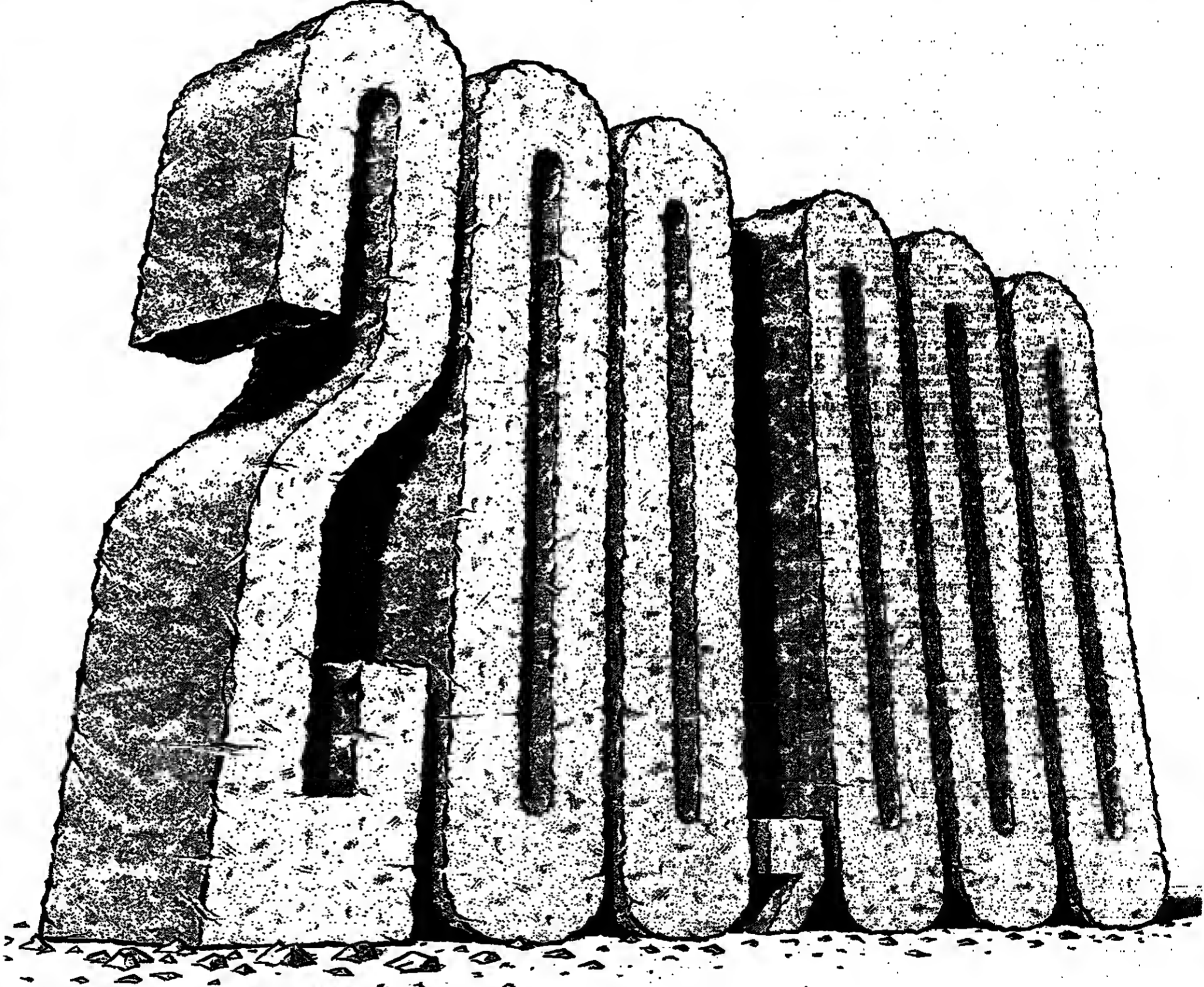
**FRENCH** prosecutors have opened an investigation into whether to press insider dealing charges in connection with trading in the shares of Société Générale during the run-up last year to a bid by Mr Georges Peberon to shift control of the privatised bank.

This follows submission of a report by the Commission des Opérations de Bourse (COB), the country's stock market regulator.

The COB report notes four

cases of possible insider dealing by buyers with indirect knowledge of the complex attempt mounted by Mr Peberon to acquire a stake in Société Générale's capital, with net capital gains totalling FF42.2m (\$6.7m).

The report also analyses purchases of Société Générale shares by four buyers, French and foreign, who had been invited by Mr Peberon to take part in his operation.



**IF IT IS HELPING THIS MANY TRAINEES CARVE THEMSELVES A FUTURE.**

EUROPEAN NEWS

# Nationwide discussion of Soviet crisis ordered

By Quentin Peel in Moscow

THE Supreme Soviet of the USSR yesterday called on all the republican parliaments, regional and town soviets in the country to hold emergency meetings to discuss the economic and political crisis in the country.

The move seems certain to galvanise further the process of popular democracy breaking out across the Soviet Union, symbolised above all by the mass miners' strike, in rebellion against the entrenched Communist Party and government bureaucracy.

It coincides with a purge of the party establishment expected from plenary meetings of town and regional party committees, ordered by Mr Mikhail Gorbachev, the Soviet President, literally as the miners' strike got under way.

The latest move to summon extraordinary meetings of soviets (councils) at every level of administration also seems certain to raise the pressure for local elections to be held this autumn and not in the spring, as the Communist party bureaucracy has been seeking.

Party officials in Georgia, for example, had been seeking to postpone any meeting of their own soviets, apparently for fear that the traditionally docile bodies would be swept by

the same rebellious spirit seen in the national Congress of People's Deputies, and the Supreme Soviet.

Although yesterday's resolution "On holding extraordinary sessions of soviets of people's deputies" is only a recommendation from the national parliament, local bureaucracies will be hard put to ignore such a public order.

The latest move appears part of Mr Gorbachev's consistent but high-risk strategy of using popular pressure to reform the ossified power structure of the Soviet system.

He made it clear in the Supreme Soviet last week that party committees themselves had not only been ordered to hold plenary meetings, but to "invite also if necessary members of the working class" to attend.

"I think that is necessary, so that people can say directly to the elective bodies what is in fact the case and so this may be subjected to examination," he said.

He added that the trade unions, whose bureaucracy was exposed by the miners' strike as hopelessly out of touch with workers' feelings, should face the same sort of purge.

On the elections themselves

to "democratised" local soviets - including the powerful republican soviets - he said that final decisions on both timing and election laws were being left up to the local level.

That seems certain to mean a variety of different laws and differing election dates.

One advantage to such a devolution of responsibility could be that the danger of the Communist Party itself doing disastrously in the polls - as many local officials now fear - would at least be dissipated.

Indeed, the likelihood is that the three Baltic republics, where the Communist parties have probably done most to reflect the public mood (at least in Estonia and Lithuania), would have their elections first. A reasonable showing by party officials might encourage other party organisations to show more sensitivity to the popular mood.

However, reports from many areas show the party bureaucracy to be in serious disarray, with party leaders determined not to have to face a popular vote if they can help it. Mr Gorbachev has relaxed his previous insistence that party first secretaries should stand as chairmen of their local soviets - thus exposing them automatically to a popular vote.



Gorbachev: upbeat assessment

# Gorbachev feels West wind of change

By Quentin Peel

PRESIDENT Mikhail Gorbachev yesterday gave the Soviet parliament a thoroughly upbeat assessment of the changing climate in international relations, praising the transformation of Western perceptions of the Socialist world.

He said the West was meeting the Soviet Union half way on questions of disarmament, with the freezing of the US military budget, the withdrawal of nuclear warheads from Europe, and the Nato proposals on conventional arms cuts presented to the Vienna talks.

The Soviet leader was presenting a report to the Supreme

Soviet - the first time it has ever been deemed necessary - on his recent trips to Britain, France and West Germany. He also sought to explain his approach to the Group of Seven industrialised nations, seeking a greater role for the Soviet Union in resolving international economic issues.

In spite of his optimistic tone, however, Mr Gorbachev did not fail to score a few points off the Western allies for their obvious differences over nuclear arms.

He contrasted in particular Mrs Thatcher's insistence on nuclear deterrence with West

Germany's deep fear of being left in the front line of any nuclear confrontation - and France's conviction about the "exceptional political significance" of its own nuclear arsenal.

What clearly impressed the Soviet leader, however, was the warmth of the reception he received - in considerable contrast to the often highly critical crowds he meets in his own country.

The public mood of the West, European nations, he said, included the whole gamut of feelings from interest and sympathy to enthusiasm and goodwill - everything except hos-

tility and dislike.

He also expressed confidence at West European understanding of the inadmissibility and danger of attempts to destabilise the situation in socialist states by taking advantage of the tumultuous reform process.

He said that President George Bush's recent visits to Poland and Hungary, the two East European countries which are in the vanguard of the reform process, were natural - provided that Washington curb its temptation to take advantage of the complicated transformations which were taking place there.

# W German Transrapid project heads for the buffers

By David Goodhart in Bonn

TRANSRAPID, the magnetically-powered, high-speed train project, which supporters claim should be a show-piece of 1990s German technology, will almost certainly never be built in West Germany, according to a Bonn Transport Ministry official.

Mr Jürgen Hieber, head of the investment division, says Transrapid will not solve the country's transport problems, will cost DM50bn (£16bn) to build, and will not receive hoped-for private-sector financial backing.

The Government is due to decide next month whether to support the first leg of the project - a stretch from Hamburg to Hanover or Essen to Bonn - at a cost of about DM4bn.

The Transrapid consortium, headed by Thyssen, says it can raise private money for the rest of the proposed 1,000-mile line from Hamburg to Munich, which, it is claimed, could cut the journey from 10 hours to 3½ hours.

It is unusual for a ministry to state its case so forcefully in public before a decision has

been taken on an important project. It appears the Transport Ministry has been angered by the propaganda of the Research Ministry, which supports the project, and the Transrapid consortium.

Mr Huber would not reveal the thinking of his minister, Mr Friedrich Zimmermann, but it seems certain that the Transport Ministry will oppose even the first stage when it comes to the cabinet in September.

The Government will probably try to avoid a definite decision one way or the other at that

meeting.

Mr Huber said: "A European Transrapid system might have been possible if it had been thought of in the 1970s or 1980s, but now it is too late and it does not make sense to build it in Germany alone."

Although Transrapid is environmentally friendly, in that it has no engine, it cannot run along conventional railway lines, so would require some destruction of the countryside. That would be strongly opposed by the Green lobby.

The Transport Ministry

argues that development of the Bundesbahn's conventional high-speed train, Inter-City Express (ICE), makes Transrapid unnecessary despite the fact that the magnetically-levitated train can reach speeds of up to 500kph, nearly double that of ICE.

The Bundesbahn has already ordered 41 ICEs and work has begun on track modification. The first stage of the ICE system - Hanover to Würzburg - should be open in 1991. Total investment will cost nearly DM20bn.

# SocGen bid may prompt legal action

By George Graham in Paris

FRENCH prosecutors are investigating whether to press insider dealing charges in the wake of last year's trading in the shares of Société Générale, the privatised bank.

The move follows a report by the Commission des Opérations de Bourse (COB), the country's stock market regulator, into the run-up last year to an attempted bid by Mr Georges Peberreau, a French financier, to shift the control of the bank.

The report notes four cases of possible insider dealing by buyers with indirect knowledge of the complex attempt by Mr Peberreau to acquire an influential stake in Société Générale's capital. It says the buyers made net capital gains totalling FF2.2bn (€34m).

The report also analyses purchases of Société Générale shares by four other buyers, French and foreign, who had been invited by Mr Peberreau to take part in his operation.

The COB complains, however, that the current drafting of the law makes it impossible to draw a clear line between legal and illegal dealings in these cases, and calls for urgent action to clear up the ambiguity in the legislation.

At the same time, the COB criticises both Mr Peberreau's camouflaging of his group's share purchases and the Société Générale's own defence efforts.

Mr Jean-Charles Naouri, chairman of the Euris investment company and one of those who had bought Société Générale shares after being invited by Mr Peberreau to join his operation, said that he was satisfied with the COB's conclusions.

Mr Naouri's position had been viewed as particularly delicate since he was formerly principal adviser to Mr Pierre Bérégovoy, the Finance Minister, who gave his implicit backing to Mr Peberreau's attack on the privatised bank.

Mr Christian Pellerin, a property developer who was another of those approached by Mr Peberreau, announced yesterday that he planned to donate his own profits of between FF2.35m and FF3.14m to his purchases of Société Générale shares to charity.

# Pöhl differs from French on EMU

By David Buchan in Brussels

KEY DIFFERENCES in the approach of the West German and French central bank governors towards European monetary union were underscored yesterday by publication of background papers to the Delors Report.

The papers show up the contrast between the evolutionary caution of Mr Karl Otto Pöhl, the Bundesbank president, and the blueprint for rapid institutional change laid out by Mr Jacques de Larosière, the Banque de France governor.

The contrast may not prove so sharp as to rule out a joint Franco-German front when European Community heads of government sit down, probably late next year, to rewrite the Treaty of Rome to allow economic and monetary co-ordination.

But the strength of Mr Pöhl's insistence, in a September 1988 paper, that all EC countries be included in monetary integration, may temper last week's warning by President François Mitterrand that the rest of the EC might proceed without Britain.

"If only a few Community member countries were to spur forward this world have serious economic and political consequences," Mr Pöhl wrote.

He also stressed the need for economic integration to match every step of monetary integration, and said that the economic prerequisites for monetary union would probably not exist for the foreseeable future.

Such views help explain British ministers' tactic of citing Mr Pöhl in support of their case for drastically slimmed-down and slowed-down monetary union - a tactic that has somewhat irked their counterparts in Bonn.

The contrasting French desire for speedy institutional change is revealed in Mr de Larosière's detailed plan for early creation of a European Reserve Fund (ERF).

Designed as a first step towards a European Reserve Bank, the ERF would (as Mr de Larosière envisaged it) have organised joint exchange market interventions from an early stage.

In the end, the gradualists on the Delors committee, led by Mr Pöhl, voted the ERF idea down in favour of a three-stage plan. The first of these stages, involving minimum institutional change, is to enter into force by next July 1. EC leaders agreed at their June summit in Madrid.

If and when the Community goes beyond that first stage, the demands from poorer, peripheral member states for a greater share of EC resources may become a serious obstacle.

The European Commission yesterday started legal proceedings against West Germany and Spain for failing to comply with its December 1988 ruling that all state aids to the car sector be above ECU1m (€2m) must be notified in advance to Brussels.

The other 10 EC states have accepted last year's decision by the Commission. But Bonn has countered its aid schemes as regional, and neutral in terms of sectoral impact and intra-Community trade.

Madrid has told Brussels it can only accept the Commission notification procedure, if it is linked with an EC-wide car industrial policy.

Collection of papers submitted to the Committee for the Study of Economic and Monetary Union. Ecus 10, the European Commission.

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Opportunities for trainees:  Office  Factory  Other

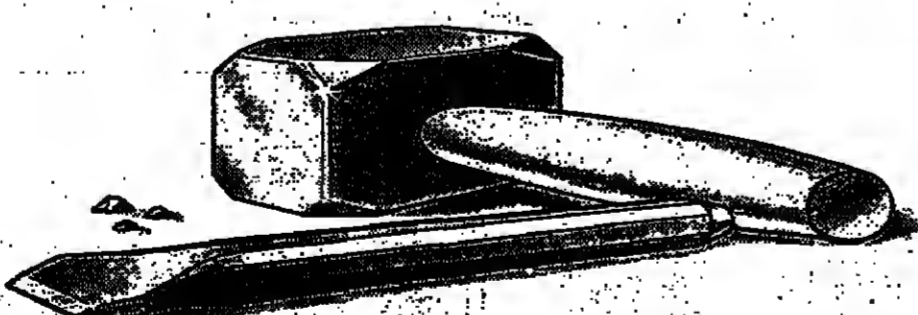
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# Turkey imposes visa restrictions on Britons

TURKEY announced yesterday that all Britons entering the country would need visas from November 1, Reuters reports.

Britain imposed visas for Turks on June 23, cancelling a 1960 non-visa agreement, after more than 1,500 Turks flew to Britain and applied for political asylum in May alone.

"Turkey will require entry visas for all British passport holders from November 1, a Foreign Ministry statement said. "Whether visas will be available at entry points to Turkey is a technical matter now being studied by the Ministry of Finance and Customs."

Officials said a visa was likely to cost around TL70,000 (£30), the charge for visas for Turks wanting to enter the UK.

Many of the Turks who sought asylum in Britain in May were from southeastern Turkey, where most of the country's 8m Kurds live.

About 450,000 British tourists visited Turkey last year.





UK NEWS

# University to offer degree in European engineering

By Nick Garnett

BRUNEL, one of Britain's top engineering universities, is to offer courses with 20 per cent French or German content and send students to continental Europe for work experience. Brunel is thought to be the first university in the UK to offer such a comprehensive teaching package in the newer discipline of manufacturing engineering.

The courses are a sign that British higher educational institutions are beginning to take seriously moves towards integration in European manufacturing and the cross-border movement of personnel. The courses will lead to a European engineering degree.

Such courses also open up the prospect of more competition from continental European companies for British graduates in one of the areas most crucial for raising production efficiency and product quality.

Some students in Brunel's department of manufacturing and engineering systems already work up to six months in a continental European company and many of these have secured job offers from them.

MBB, the German aerospace and engineering group which is one of the course sponsors at Brunel, has made offers to Brunel students and one recent graduate is now working for ABB, the Swiss-Swedish engineering group.

Brunel hopes that Daimler-Benz will sponsor one of the two new courses with foreign language content.

The official policy of the university is not to encourage students to go abroad, particularly to non-sponsoring companies. The reality is somewhat different.

German companies in manufacturing are screaming for manufacturing engineers, especially those with practical

experience," says Mr Felix Schmid, a Swiss lecturer in control engineering at Brunel. "The German system does not produce manufacturing engineers."

Bath University has had a foreign language content in its mechanical engineering course for about 10 years, but not in manufacturing engineering. Some of the 20 per cent foreign language content planned by Brunel will be language courses, but most of the time will be spent teaching engineering through either French or German.

Foreign language teaching will be done primarily by bilingual engineering lecturers. There is also a fourth year option in which almost all teaching will be done in a foreign language.

The Department of Engineering and Manufacturing systems at Brunel takes about 35 students a year.

# EC deals tax blow to stockbrokers

By Richard Waters

STOCKBROKERS in the UK, already reeling from heavy losses, will see their costs rise significantly from next year as a result of a change in European Value Added Tax (VAT) legislation.

By contrast, many pension funds, insurance companies and individual shareholders will find their share dealing costs fall.

The change, which comes in the eighteenth European VAT directive, makes stockbrokers' commissions exempt from VAT from January 1 1990. The fees of unit trust managers will also be exempt from that date.

Until now, the UK has taken

advantage of a derogation from European law allowing these brokers and unit trusts fees to attract VAT at the standard rate of 15 per cent. The 18th directive, adopted at the end of June but only published in the UK at the end of last week, abolishes this derogation.

Stockbrokers will be the worst affected, since they will not be able to reclaim the VAT they pay on supplies relating to their commission-based business.

According to Mr Andrew Ball of the Spicer & Oppenheim, the accountants, this could add about 5 per cent to the cost base of the average

broker, assuming that a third of its total costs attract VAT at the standard rate.

The news follows the introduction of VAT on commercial property in the UK this summer. This has already added to the costs of exempt businesses, including those in the financial services industry.

Ironically, as businesses which charge VAT, stockbrokers would not have been affected by the change in the treatment of land. They now face a double blow, since becoming exempt exposes them to this extra cost as well.

Unit trust managers also emerge as losers from the

changes, but not to the same degree. While finding themselves unable to recover the VAT they pay on their supplies, they will at least have to pay it on commissions.

By contrast, institutional investors already exempt from VAT will see their dealing costs fall by 15 per cent. Private shareholders will also find their dealing costs fall by 15 per cent.

Stockbrokers are likely to attempt to pass on some of their extra costs in the form of higher commissions. However, the current competitive market will make this difficult.

# Profits on overseas deals show sharp drop

By Simon Holberton

THE CITY of London's earnings from insurance, banking and securities dealing with foreigners fell sharply in 1988, according to figures released yesterday by the Central Statistical Office.

Total earnings from foreign business were £7.4bn last year, some 15 1/2 per cent down on earnings of £8.7bn in 1987, themselves revised down from an earlier estimate of £9.4bn. They also compare unfavourably with the City's best year, 1986, when it earned £9.7bn.

The decline in the City's earnings, which are part of the invisible section of the UK current account of the balance of payments, is bad news for Mr Nigel Lawson, the Chancellor, who has frequently said the true figures understate the true and higher invisible earnings of UK commerce.

Mr Bryan Gould, Labour's industry spokesman, said the fall in the City's earnings for the second year in succession showed that the British manufacturing sector was losing its share of world markets but services as well.

The Treasury said yesterday that there had been an increased level of competition in world financial markets and that this had led to a reduction in overseas earnings. The figure for 1988 was, however, still substantial.

It said it expected that some of the balancing item of £14bn for the 1988 balance of payments would be attributable to the current account, although most would probably accrue to the capital account.

At the average of revisions for the last 15 years to the current account were to be repeated, 1988, last year's deficit would be £1.5bn to £2bn smaller than the £1.7bn currently recorded, it said.

Most business covered by the City reported lower earnings last year, but declines were particularly marked in insurance and banking.

Earnings from underwriting were considerably lower at £680m in 1988 than £1.4bn in 1987. Total earnings from insurance were 19 per cent lower at £3.6bn.

The main factors depressing underwriting earnings were the large claims associated with last July's Piper Alpha oil platform disaster in the North Sea and the depressed market in North America.

# Mine revamp points way for coal privatisation

By Maurice Samuelson

THE SELBY coalfield, Britain's highest and most modern mining project, is to be managed as a separate group under a new British Coal reorganisation designed to reduce administrative costs and increase the independence of individual collieries.

The new format may be a pointer to the way British Coal would be restructured if the Government's plan to privatise it were realised after the next election.

The Selby coalfield, in north Yorkshire, which produces about one seventh of British Coal's deep-mined output, will be managed as a separate group under a new, looser framework like that introduced last year for the peripheral coalfields of south Wales, Scotland, the north-east and north-west.

This will strengthen its management's autonomy and make it easier for future purchasers to form a view of the coalfield's commercial performance and prospects.

The changes are part of a continuing process which has more than halved the corporation's non-industrial staff in recent years.

British Coal's north Yorkshire area, which now runs the Selby complex, is one of four administrative units covering the main coal producing regions.

From January these areas will disappear and their collieries will be distributed among groups, headed by directors responsible to one of two new regional directors.

# Accountants set to urge radical change in firm ownership

By David Waller

BRITAIN'S three chartered accountancy bodies are today likely to recommend that non-accountants should be allowed to own up to 25 per cent of auditing firms.

This would represent a radical departure for accountants who for more than a century have been legally bound to practice in partnerships with unlimited personal liability.

The council of the Institute of Chartered Accountants of England and Wales, the UK's largest accountancy body, is meeting this morning to consider the latest proposals from the independence and incorporation committee of the three institutes. For several years it has been looking at ways of adapting the UK profession to the European Community's eighth company law directive.

A debate over incorporation and outside shareholders has raged in the UK since the directive was introduced in 1984. It ruled that firms should be able to turn themselves into limited companies and allow outsiders to take up to a 49 per cent stake. But today's proposals are framed in such a way as to prevent the flotation of accountancy firms on the Stock Exchange or allow financial institutions such as banks to own the entire 25 per cent stake.

Under the proposals, directors of auditing firms will be able to vet shareholders, effectively precluding a stock market listing. In an attempt to ensure the continuing independence of the auditor, it will be difficult for an accountancy firm to audit any clients of its

leading shareholders. Thus, it is unlikely that a bank could end up as a big shareholder.

The proposals - which if endorsed by the English accountants this morning will be subject to a review by the Office of Fair Trading for any anti-competitive implications - will inevitably prove controversial.

Purists will argue, as they have for years, that any climb down from the position of unlimited liability is a gross threat to the independence of the auditors. Larger practices will probably welcome the move, if only as a matter of administrative convenience: it will allow non-accountants working in multi-disciplinary firms to own a stake in the same business as the auditors.

Medium-sized firms - those in the category below the top eight - will argue that the 25 per cent ceiling on the basis that they needed as much financial support from outsiders as possible to compete with the bigger firms.

The latest proposals have already been endorsed by the Irish and Scottish chartered accountants and are different from the Institutes' last public position.

This was that non-accountants in a firm should be able to own up to 50 per cent of the shares but that outsiders could own only 25 per cent of the non-voting shares. Today's proposals limit an outsider to 25 per cent of both the share capital and the votes.

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# The Old Lady sits in judgment

David Lascelles on the Bank of England's scrutiny of NatWest

BY the end of this week, several people named in the Department of Trade and Industry's report on County NatWest-Blue Arrow affair will know whether the Bank of England has deemed them no longer fit and proper to hold responsible positions in a bank.

They will be able to appeal, but the precedents are not encouraging. On three occasions when the Bank has made these determinations in the past, none of the victims has got the ruling overturned. But they were from small banks. This time round the case involves one of the largest clearing banks in the UK, so the determinations could break new ground.

The 1987 Banking Act requires that this whole process be shrouded in deep secrecy to preserve confidentiality. In the County case, this is bound to add to the complaints which have already been voiced about the apparently arbitrary way judgments have been meted out - and even about the Bank's own handling of the affair.

But the fit and proper test is one of the main ways by which the Bank tries to keep crooks and incompetents out of British banks. In order to shed light on how it works, the Bank published a set of principles last year which give an idea of what it is looking for.

Much of it is predictable. It says, for example, that bankers must display probity, competence, soundness of judgment and diligence - though in varying proportions depending on the situation.

The Bank also takes into account whether the person has a criminal record or has contravened financial legislation and non-statutory codes such as the Take-over Code. This would be relevant to the Blue Arrow affair because of the latter's takeover of Manpower, the US employment agency, in 1987.

The great majority of those scrutinised by the Bank pass



Villiers (left) and Cohen whose exoneration was described as inconsistent by NatWest chairman Lord Boardman

these tests. The more difficult judgment comes when someone has lapsed and may no longer be fit and proper to continue in his or her job. This is the determination which the Bank now has to make over County-Blue Arrow.

The failings it looks for include imprudence or "actions which have threatened (with) or necessarily having damaged) the interests of depositors or potential depositors."

The failure of an institution as a whole "to conduct its business with integrity and professional skills" will also reflect badly on its management. The Bank says it takes a cumulative approach: several minor lapses add up to a major one.

In practice, though, much of this is irrelevant to the way bank managements are judged. Although none of the three executive directors who resigned from NatWest last week was officially deemed not fit and proper to run a bank, the fact that they had been criticised in an official inquiry was enough to force their exit. In the unlikely event that they had stayed on, it was always open to the Bank to disagree

with the conclusions of the report (as NatWest's board has) and accept the mitigating circumstances.

Indeed, it is also open to the Bank to disagree with the report's conclusions that others were free from blame - for example, Mr Charles Villiers and Mr Jonathan Cohen, respectively former chairman and chief executive of County, whose exoneration was described as inconsistent by Lord Boardman, NatWest's chairman, (who has also resigned even though he was cleared of blame).

It would be embarrassing for the Bank to move against Mr Villiers and Mr Cohen because it gave them a clean bill of health when they took jobs in different banks last year. This would imply that the Bank was slow to latch on to the implications of the Blue Arrow affair.

What is puzzling about the process that is going on this week, though, is that the Bank is saying that it will form its judgments not only on the basis of the DTT report, but also on other information in its

possession. Precisely what this information is, we do not know, but it presumably includes facts and judgments accumulated by the Bank in its supervisory work.

This in turn raises the question why the Bank, if it already possessed this information, did not act sooner to remove people who were not fit and proper to run banks. The Bank's answer is that it wanted to await the outcome of the inquiry.

A parallel and probably longer judgement process has been launched by The Securities Association (TSA) which regulates the securities industry.

Although both the Bank and TSA will form their own fitness judgments, they will share information through their formal "gateway". So even though the Bank will not announce publicly which people it has banned, TSA will be told.

One of the longer-term questions raised by the Blue Arrow affair is whether this overlap of supervisory responsibility works well. The Bank thinks not.

In a speech in May, Mr Brian Quinn, the Bank's executive director in charge of supervision, said it led to confusion and competitive inequalities between banks and securities houses which were very difficult to handle. It also complicated the European Community's efforts to harmonise supervision at EC level. "I think this points to the need for early reassessment of the UK's current system with a view to adaptations that should ease regulatory burdens and competitive inequalities that could build up," he said.

These views have gained added force through Blue Arrow. Ideally, the Bank would prefer to replace the matrix with a single supervisor. But that would require a big overhaul of the elaborate supervisory structure which has only just been completed under the 1986 Financial Services Act.

# Diesel car sales up, as W. Germany's fall

By Kevin Done, Motor Industry Correspondent

SALES of diesel-powered cars are growing strongly in the UK and accounted for 5.1 per cent of all new car sales in the first half of 1989 compared with 4.6 per cent a year ago.

Diesel car sales rose by 20.4 per cent to 61,039 from 50,691 in the first six months of 1988 compared with an 8.3 per cent rise in overall UK new car sales to 1,196m. By contrast, overall sales of diesel-powered cars in West Europe dropped last year by 4.7 per cent, the second successive annual decline.

The recent growth in the UK, which has been matched

in France, contrasts sharply with a steep decline in West Germany chiefly as a result of growing environmental opposition.

Diesel sales in the Federal Republic dropped by a third in 1988 where new car buyers are increasingly demanding so-called "clean" petrol cars equipped with catalytic converters to cut exhaust emissions.

The UK diesel car market is overwhelmingly dominated by the French Peugeot Group, including Citroen - which accounts for four of the five

top-selling models.

In the first half of 1989 the biggest seller was the Citroen BX, which held a share of 13.1 per cent of the segment with sales of 8,000, an increase of 17.6 per cent from the corresponding period a year ago.

The biggest inroads have been achieved by the diesel-powered Peugeot 405, launched in the UK in early 1988. Sales jumped to 4,445 in the first six months compared with 1,289 a year ago. It moved into second place behind the Citroen BX and ahead of the Peugeot 205, which gained sales of 6,031.

The Ford Escort is the only

non-Peugeot car among the top five with sales of 5,738.

The share of diesels in the total European market dropped to 14.2 per cent last year from 15.7 per cent in 1987 and 16.9 per cent in 1986.

Sales in West Germany, which was previously the biggest single market for diesel cars in West Europe, have been halved in the last two years with a fall from 780,000 in 1986 to only 382,497 in 1988 with the share of diesel-powered cars dropping to 13.6 per cent last year from a peak of 27.4 per cent in 1986.

# P&O ferry case goes to court

SEVEN people appeared at Bow Street magistrates court in London yesterday on manslaughter summonses arising out of the Herald of Free Enterprise disaster at Zeebrugge in March 1987, in which 193 people died. They included Captain David Leary, the ship's master.

The case was adjourned until October 10 and the seven were granted unconditional bail.

A summons of corporate manslaughter against P&O European Ferries, which had taken over Townsend Car Ferries, owner of the Herald of Free Enterprise, shortly before the disaster, was also adjourned to the same date. It is the first such case to be brought against a company in the UK courts.

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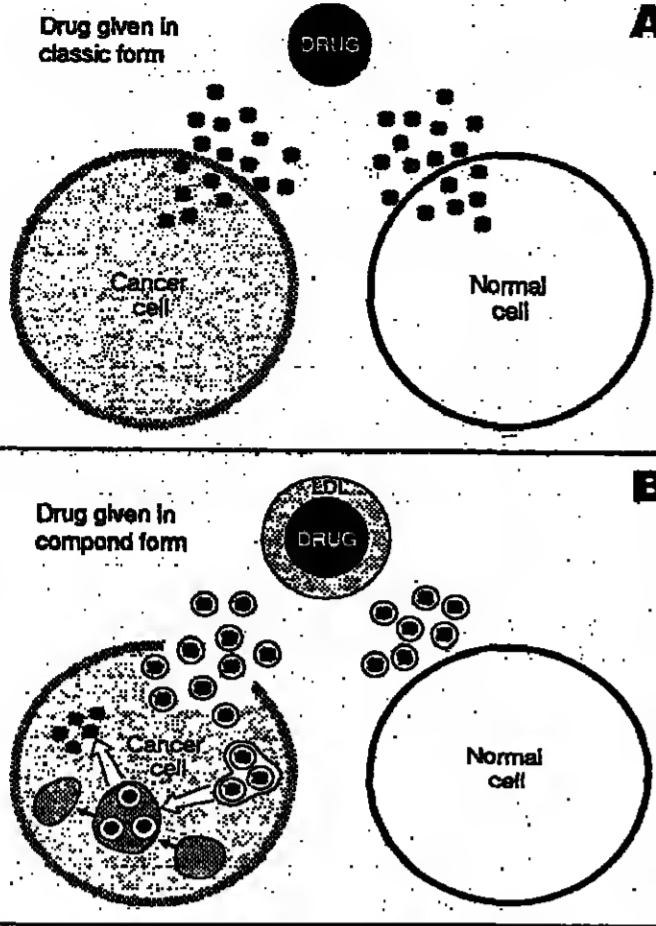
3/9 September 1989



TECHNOLOGY

# A Drugs in disguise find the right spot

Peter Marsh reports on subtle methods of delivering medicine to its target



In diagram A, the anti-cancer drug is taken into the normal cells of the body as well as into the cancer cells. In diagram B, the LDL-coated anti-cancer drug is taken into cancer cells only, with a much reduced take-up by normal cells

Everyone is familiar with camouflaged soldiers who infiltrate unseen behind enemy lines. Similar concepts are being harnessed in the pharmaceutical industry to "disguise" medicines so that they travel through the body in a way that maximises their therapeutic potential and reduces side effects.

The methods of disguise boil down to adding to an existing medication, at a molecular level, an outer coating of a substance such as a protein or fatty material.

Changing the drug's surface alters the way it travels through the body's internal pathways, including the stomach, intestines, blood and lymphatic systems. The idea is that the medicine works more effectively because it is aimed at a specific site.

So far, the work on these new delivery methods has mainly been done by small companies. Now their activities are attracting the attention of the pharmaceutical majors, including Glaxo, of the UK, Merck, of the US, and Ciba-Geigy, of Switzerland.

One of the small companies is Cortec, based in west London, which employs 90 people and has an annual turnover of about £4m. Its main research

centre is at Deeside in north Wales. Among its shareholders are Rorer and American Cyanamid, two US pharmaceutical groups, and Erik Penser, the main shareholder in Nobel Industries, Sweden's biggest chemicals group.

Cortec's "disguise" strategy has a number of strands. One is to target cancer cells. Such cells, for reasons that are poorly understood, attract large quantities of cholesterol, a natural fatty substance vital to human growth. The cholesterol is carried to the cancer sites through the blood system, wrapped inside tiny particles made of low-density lipoprotein (LDL).

Scientists at Cortec reasoned that if they could replace the cholesterol with an anti-cancer drug they would have a useful way of delivering the medicine directly to the tumours which needed killing, rather than to healthy cells.

The LDL disguise appears to show promise with Adriamycin, a best-selling cancer drug, made by Eramont of Italy. Like many cancer products, Adriamycin can lead to difficult side effects for patients when administered conventionally. This is because of the way it distributes itself throughout the body, harming healthy cells as well as attacking the

cancerous ones. Another aspect of the work is to wrap up arthritis drugs. Many non-steroidal, anti-inflammatory (NSAI) drugs used to treat arthritis can cause severe problems to patients, especially elderly people, because of the way they are absorbed in the stomach lining. This can lead to ulcers and other unpleasant effects.

Cortec has found a way to "package" such drugs with particular molecules that make absorption of the materials difficult as they pass through the stomach during digestion. The package's surface characteristics mean that it is repelled by cells in the stomach wall which ordinarily would attract the drug itself.

These outer wrappers - similar in principle to the surfactant molecules used in detergents to isolate fatty substances and so rid clothes of dirt - are broken down when the packages reach the intestine. The drug can then be carried normally into the bloodstream. Cortec says it has had some success in trying out its packaging system with indomethacin, an off-patent, anti-arthritis drug made by such companies as Merck, and Sumitomo of Japan.

With heart drugs, several of the big-selling beta-blockers suffer the disadvantage of being partially absorbed in the liver before getting to the bloodstream. This leads to the drugs being broken down into other chemicals which do not have the desired effect on the heart, so the dose has to be increased, possibly with undesirable side effects.

Researchers are experimenting with changing the surface of this type of medicine by wrapping it in fatty materials. The aim is to reduce absorption into the liver, improving the way the drug proceeds from the stomach into the rest of the body.

Michael Story, Cortec's research director, says it may be possible to design a package so that the drug will infiltrate the body using the lymphatic system to supplement the normal blood-based pathway. The company is working on several beta blockers, among them Propranolol, made by Imperial Chemical Industries.

Finally, an effort is being made to disguise giant molecules. Biotechnology has enabled drugs to be made from proteins of a high molecular weight. But the problem is that these materials are quickly broken down into smaller molecules in the gut, rendering them ineffective. Hence most of these medicines, which

include genetically engineered insulin, have to be injected into the blood stream rather than taken orally. Cortec has designed a way to cloak such molecules with a material that protects them during their stay in the stomach. Both Rorer and American Cyanamid are showing an interest in this method.

Over the next few years, Cortec plans to hone its scientific ideas further and begin clinical trials on patients. Later, it could enter into joint ventures with larger companies. At present Cortec, which was spawned in 1987 from a pharmaceutical consultancy called TIL, gains virtually no revenues from its medicines. Most of its sales are from more straightforward medical products, such as diagnostic kits. Michael Flynn, Cortec's chief executive and formerly a hospital doctor in obstetrics and gynaecology, says many of the company's ideas have arisen from its ties with other scientific groups in Sweden, Australia and the US.

# Water mill kit cuts cost to Nepali farmers

By John Madeley

THE USE of water power for milling is an ancient tradition in the Himalayan kingdom of Nepal. More than 25,000 hydro-powered water mills (ghattas) operate in the country, grinding cereals into flour. In the Himalayas as a whole, the total is more than 100,000.

A ghatta has a head of between two and four metres and develops a maximum of one horsepower. "The old ghatta does not generate enough power to do all the things that rural people want to do, such as pressing oil seed and de-husking rice," says Matthew Gansser of the Rugby-based Intermediate Technology Development Group. "It is really only suitable for the stone grinding of maize."

Previous improvements to the ghatta involved introducing metal cross-flow turbines into the wooden systems. But although this greatly increased power output, the price was beyond the reach of most Nepalis.

A recent conference in London, entitled Tinker, Tiller, Technical Change, heard from Ganesh Shrestha, of the Agricultural Development Bank of Nepal, how this problem was being overcome locally.

Akmal Man Nakarmi, a Nepali whose family has long been involved in ghatta improvements, developed a multi-purpose power unit (MPPU), a water turbine based on the traditional ghatta but made out of metal.

"This is suitable for a variety of power applications up to 10 hp," said Shrestha. In particular, the new device could drive rice hullers and oil expellers and generate electricity.

But the cost, about 30,000 rupees (£750), was still too high for most Nepali farmers. Nakarmi then developed a version called the New Nepal Water Mills construction kit. This consists of metal materials, such as axles, bearings and runners, that village people usually cannot make.

Local craftsmen produce the ghattas using the kit's metal parts and local wooden materials. This has brought the cost of an improved ghatta within the reach of many more people.

Alan Cane

# Placing a finger on a stack of on-screen information

Hypertext is a kind of electronic "QV", a computer metaphor for the ubiquitous Latin abbreviation indicating that the reader should look up other information.

Imagine, for example, being able simply to touch a word in an encyclopedia to have its meaning, origin and so on spread before you as a series of ever more detailed explanations, or to place a "finger" on a feature in a landscape photograph for comprehensive geographic data. Electronic cross-referencing is what hypertext is all about.

Invented some 30 years ago by Ted Nelson, hypertext and hypermedia (which pulls together text, sound and image) have become a hot topic. Apple Computer has popularised the idea over the past couple of years with a product called Hypercard, now a standard feature on the Macintosh computer. It gives the user the impression that text

and graphics are inscribed on stacks of cards on a screen, like a card-file system.

Hypertext has found special favour in the educational world for computer-aided learning. Logica, a leading UK software house, for example, is building an intelligent training system called Hits for the Government's Training Agency around Apple's Hypercard.

International Business Machines, the world's largest computer manufacturer, has developed its own version of hypertext. Its Linkway software, intended for the education market, was launched in the US earlier in the year and in the UK last month. It runs on an IBM Personal System/2 microcomputer and costs £78, with a discount for educational establishments. No IBM software product has been so keenly priced.

Written with a US software house, Washington Computer Services, Linkway has an advantage over the

Hypercard in that it operates in full colour on a personal computer costing less than £1,000. Hypercard is limited to shades of grey.

On the other hand, hypertext experts argue that Linkway's technology lags behind Apple's. Max Whitby, a senior producer in educational television who helped choose Linkway for the BBC's interactive television unit (ITU), says it has just about reached Apple's level of two years ago. So why choose it? Cost, says Whitby. The ITU is using low-cost PCs of the IBM type for schools programmes. The Apple Macintosh costs too much.

The first industrial uses include a hypertext product that helps engineers and designers handle large volumes of documents. A big problem for design teams is the huge number of drawings, parts specifications, revisions and so on. Piled end to end, the documentation for the construction of a North Sea rig, for

example, can be taller than the rig itself.

Created by the French company Geot International, Hyperdoc can take in documents from all kinds of media and organise them into a homogenous database from which they can be retrieved using simple commands.

So what is hypertext? The concept is simple. Look at its use in education. A module - natural history of the dinosaur, for example - is created as a series of screens, or "cards", full of information. The relationship between each piece of information on each screen is defined and "understood" by the system. Each piece of information can also be defined as a "button": when "pressed" using the screen cursor, the next level of information is revealed.

So in the dinosaur example, the first screen might show various types: screen Diplodocus and a screen

showing its geographic distribution appears. Press a particular country and an artist's impression of Diplodocus in its natural habitat fills the screen.

How comprehensive the linkages are is at the discretion of the author of the module. It would, for example, be possible to touch the ferns in the picture to yield a discourse on the vegetation of the time. The IBM system makes it possible to build links with text, music, speech, graphics (still and animated), photographs and video images. It can be used to assemble educational material of remarkable richness compared with conventional computer-based training.

The concept of Hypertext may be 30 years old, but it took an advance in software technology called object-oriented programming to bring it to fruition. This technique models the real world in terms of software "objects", computer programs which

describe both the object and what it does. Critics of Linkway complain that its software is not object-oriented enough.

But despite its power and novelty, Hypertext has so far remained something of a cult, perhaps because it seemed to be a technological answer in search of a question.

Logica's project for the Training Agency, however, is using Hypertext to build an intelligent training system which it believes will cut the time and cost involved in producing computer-based training.

The Hits system allows teachers to develop topics which are automatically linked together to form lessons. It also monitors the student's progress, raising or lowering the level of tuition to the student's grasp of the material. Employment law is the first subject chosen for the Hits treatment.

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MANAGEMENT

With the \$2bn takeover battle for Gateway, the large British supermarket chain, now over, interest is shifting to the longer-term prospects for Europe's biggest leveraged buyout. One reason for optimism about Gateway's future has been the remarkable success of leveraged buyouts and takeovers of supermarkets in the US.

Leveraged buyouts

How Safeway blazed a trail

Anatole Kaletsky explains that wage reductions were the crucial factor in the US supermarket chain's success with a highly geared deal



Since 1985, almost every major US supermarket chain, including Safeway, Kroger, Stop & Shop, Vons, Lucky and American Stores, has undergone an LBO, a takeover or leveraged restructuring.

Not one of these groups has floundered, so far, and some of the LBOs have done far better, so far, than even their own sponsors had dared to hope.

Shrewd property sales, tight cash flow disciplines and managerial incentives all played their parts in the US retail LBOs and this experience has provided some confirmation that supermarkets, with their steady, recession-resistant cash flows and frequently undervalued real estate are ideal vehicles for leveraged transactions.

However, another less familiar feature of the American supermarket industry was equally essential to the success of the US buyouts - and this feature will not be readily transplanted to Britain, especially in the economic climate today.

Indeed, the success of one of the earliest, Safeway Stores, depended to a large degree on a unique characteristic of the US labour market, which may not be replicated elsewhere.

Quite simply, the US buyouts worked so well because of drastic, if selective, wage reductions.

In turn, these cuts - which other supermarket buyouts have also instigated - depended not just on aggressive bargaining tactics but on the fact that most of the newly leveraged supermarkets were unionised businesses facing non-union competition.

for a company the stock of which was trading at just \$40 two months before the buyout. The banks and junk bond investors who financed the deal looked even more stupid. Even by the broad-minded standards of the LBO business, the leverage supporting the Safeway buyout was astonishing; in fact, the chairman later described it as "possibly the most leveraged deal in history."

After refinancing existing obligations, the company's total debt at the time of the LBO came to \$5.7bn. Since the balance sheet showed equity of only \$185m, the debt-equity ratio was 31 to one.

As for the company's management, its actions were widely interpreted as a classic instance of corporate barakiri. Here was a group of people who had become so closely identified with their family-run business that they preferred to destroy it rather than let go.

It was a hostile takeover bid from Herbert Haft, the notorious Washington corporate raider, that prompted the Safeway buyout, and Peter Magowan, the company's young, softly spoken chairman, still admits that he saw the LBO as

a distasteful gamble. It was a question of trying almost anything to stop his cherished company, which Magowan's father and grandfather had controlled before him, falling into Haft's hands.

Considering these unpropitious beginnings, it may seem surprising that Safeway has done more than survive since the buyout. It has prospered. According to some criteria, such as returns on equity and operating margins, it has prospered as never before.

In its latest quarterly report, covering the three months to March 25, the company managed to record an \$8.3m net profit after paying more than \$89m in interest charges. Its operating profit, before taxes and interest, was up by 61 per cent to \$105m. Its sales were 8.2 per cent higher than a year earlier at \$3.23bn and it had raised planned investment to \$300m in 1989, from around \$250m in 1988.

Perhaps most important, Safeway had paid off virtually all its short-term bank borrowings and had reduced its medium and long-term debt from almost \$6bn to less than \$2.5bn. Cash flow in the last few quarters had easily been

sufficient to cover interest charges and, given that no major capital repayments are due until 1996, there was no further pressure to sell off stores.

The restructuring process was "now essentially completed," Magowan felt able to declare as he announced his most recent quarterly results.

To reinforce his claim, Magowan was able to point to a 20 per cent increase in planned investment this year and the largest store remodelling programme the company had ever undertaken.

How, then, did Magowan restore financial and managerial stability after what he himself described as the "incredible trauma" of the LBO? And what lessons are there for other businesses trying to perform similar feats elsewhere?

Like most other LBOs, the Safeway buyout depended for its success on three essential ingredients: disposing of relatively low-yielding assets for surprisingly high prices, reducing costs, especially labour costs and overheads; and sharpening control of inventories and investment.

What made the Safeway experience instructive was not

just the speed with which Magowan and KKR were able to achieve these objectives and the evidence they provided that supermarkets, with their stable, recession-proof cash flows, were indeed the ideal candidates for LBOs.

While Magowan naturally stresses his considerable achievements in cutting overheads, improving financial reporting, reducing inventories and streamlining capital spending, he frankly concedes that the most crucial determinant of the buyout's success was the renegotiation of Safeway's union labour contracts.

These renegotiations cut Safeway's average labour costs from 14.1 per cent of gross sales to about 11.2 per cent, resulting in a tremendous widening of profit margins, which in the supermarket business often amount to only 1 or 2 per cent of gross sales. Even more important, the possibility of cutting wages allowed unwanted divisions to be sold to other supermarket operators for extremely high prices, despite the meagre profits these stores had earned before.

"The buyer of a division would offer us two prices: say, \$100m with our present labour

costs of \$14 an hour; but \$200m if we could get the unions to accept a cut to \$10 an hour. In many areas, like Oklahoma, we were the only retailing group in the area that recognised a union. The logical buyers for the division would be a non-union firm. But there might be another group of buyers, such as financial firms prepared to do an LBO, which would agree to work with the union if we negotiated a wage reduction. We would explain this to the union and, in most cases, they would see the logic of accepting competitive wages to maintain union recognition and keep a division intact. This was how we sold our Houston, Oklahoma City and Little Rock divisions to unionised operators for high prices."

By renegotiating wages, Magowan was able to dispose of 1,200 loss-making or marginally profitable stores for \$2.45bn. This was 45 times their annual profits and 40 per cent more than KKR had estimated in its original calculations for the LBO's financing. Excluding the profitable overseas divisions, Safeway's unwanted US assets were sold on price/earnings multiples which averaged an astonishing 141 times.

In retrospect, these stratospheric valuations were less surprising, since Safeway's dismal pre-LBO earnings in such areas as Texas and the south-eastern states were largely due to low-wage competition from non-union operators.

As Magowan points out, in areas where Safeway's competition was itself unionised, the group was mostly doing well even before the buyout and wage cuts were not required. Indeed, his personal attitude to unions is far from hostile. If more stores groups were unionised and low-paying employers were forced to raise wages, competitive conditions would become fairer and business would improve for a unionised group like Safeway, he maintains.

"We never went to the unions, saying, 'We've got all this debt to pay and so we need concessions.' If we were falling in a market where we had wage rates equal to the competition we recognised this was the management's fault. We never asked the unions to help us with our problems. We just asked them to look at the wages the competition were paying. In northern California we paid \$17.50 an hour but we didn't get a reduction because we didn't need one - the competition was unionised and was paying the same rates."

The damage inflicted by business schools

By Michael Skapinker

Critics accuse business schools of being factories which turn engineers into arrogant and overpaid management consultants.

Harold Leavitt of Stanford's Graduate School of Business goes further than that. What business schools do, he says, is inflict lasting damage on "well-proportioned young men and women, distorting them into critics with lopsided brains, icy hearts and shrunk souls."

Business schools teach their students how to analyse. They teach them about banking systems, financial markets and organisational structures. They try to teach them how to negotiate and lead a team. Where they fail, Leavitt says, is in helping students learn about leadership, imagination, determination and a sense of duty. Business schools do more to damage than nurture these qualities in their students, he says.

Writing in the California Management Review, Leavitt says that "it has become rather obvious that there is much more to modern management than what we are teaching in our business schools. Some significant and painful changes seem in order."

Leavitt is not alone in his concerns. At the International Management Institute in Geneva staff are talking about getting away from "teaching Masters of Business Administration students. Rather than forcing them to sit through lectures, the IMI faculty is keen to create an environment in which students can learn from a variety of sources, as well as from one another."

Most European schools, however, would admit that they too suffer from an over-emphasis on numbers, analysis and book learning. This is not particularly surprising: the European schools were modelled on their older American counterparts.

US schools became obsessed with empirical and analytical skills in the late 1950s and early 1960s, Leavitt says. They did so in an attempt to improve their desperately poor academic reputation.

To raise their standing, American schools began to concentrate on research - "empirical, quantitative, analytic research. Research, they

and many of the rest of us believed, was the surest route to a better faculty, better students, academic respectability and a leadership role in the business community."

The emphasis on research was successful. "A massive improvement in the academic quality of our business schools ensued. Our colleagues in other departments began to talk to us, and recruiters began to knock on our doors."

"Of course, our business schools were not alone in their pre-occupation with analysis and empiricism. The leading business organisations of the 1960s travelled a parallel course. The companies we honoured then were mostly the highly analytical ones." Masters of Business Administration graduates did not go to work for new companies. They went to work for Ford.

While the move to analytical methods was a valuable one, it is time for business schools to move on. "Once in a while we have to break out, to make a quantum leap. Now is such a time, just as the 1950s was another such time." Companies now recognise the importance of entrepreneurship, innovation, vision and leadership. Business schools need to catch up with them.

Some might say that for business schools to teach leadership and vision is a waste of time. Leaders and visionaries are born, not made. Leadership is in their genes. "Of course it is," Leavitt writes. "But so are aptitudes for mathematics and baseball." Business schools should aim to build on the qualities their students already have.

A more difficult question is how business schools should develop these talents. They could begin by increasing the diversity of their student bodies. Leavitt says. Schools need to take in more arts graduates to dilute the influence of the engineers and economists.

In addition, Leavitt says, schools can begin to recruit new faculty members from previously unimagined disciplines. "In the 1960s we brought on psychologists and mathematicians. This time, let's bring on the historians and philosophers and humanists."

California Management Review, Spring 1989.

Advertisement for Northwest WorldPerks. Features a large image of a 'FREE TICKET TO THE USA' and text: 'FOR THE FASTEST ROUTE TO FREE AIR TRAVEL HEAD NORTHWEST'. Includes a coupon to join now and get 3,000 miles bonus.

Advertisement for Bank for International Settlements. Text: 'INTERNATIONAL APPOINTMENTS SWITZERLAND The BANK FOR INTERNATIONAL SETTLEMENTS an international institution located in Basle with 360 staff members from 20 countries has an opening for a MONEY-MARKET DEALER'. Lists requirements for candidates and application details.

Advertisement for Cross Desk Manager. Text: 'We, Uwe J. Müller Hamburg, are pleased to announce that in December 1989 the company will move into bigger and better equipped premises to expand our range of services. As of 2nd January 1990 a new cross desk will be operational for which we now require an experienced an ambitious Cross Desk Manager'. Includes contact information for MCD.

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# High-tech boomerang strikes headhunters

By Michael Dixon

THE MEGABYTERS are at last being bit, it seems.

Just three months ago the Jobs column reported that some headhunters are using the vast memories of today's portable computers to tout for business. They talk their way into employers' offices, find out the requirements of a post that needs filling, then feed them into a portable which promptly displays the career records of various people suited to the job.

While that is all very well if the people in question know that their names are being handed about, they apparently often don't. They may not even be interested in changing their job. The computerised data could have been winked out of professional directories and so on without their knowing.

Also employers sometimes gossip with one another, and a good many still mark down staff readily seeking a move as disloyal. So the sales gimmick can hardly be called a scrupulous use of high tech by the recruiters' side of the market.

Now, however, they are evidently being repaid in kind by the emergence of the "Fax Pest" who, like the Furies of Greek legend, is bound by neither space nor time. Witness the following report from a headhunter.

who asks for anonymity:

"In May I received a faxed letter and curriculum vitae, altogether unsolicited, from New Zealand. The sender said I'd been recommended to him, and requested not only a meeting but a 'phone call acknowledging receipt'.

"I replied saying: 'Fax received OK. But we don't arrange meetings without a worthwhile agenda.'"

"He instantly re-faxed his letter and CV."

"In July he faxed again, advising that he could meet me in September and asking for confirmation that the fax was readable."

"It was. But since we file unsolicited applications by job-categories and not under names, we couldn't readily find his CV. I told him so, which was a mistake because he immediately went into overdrive."

"He faxed us everything he had ever sent to us."

"He faxed us everything we had ever sent back to him."

"He asked us to confirm that all of it had arrived."

"He still looks forward to a meeting."

counter-productive nature of such tactics.

"P.S. He says he's going to be in Canada shortly, and so will find it easier to pop across to meet me."

## Mixed bag

THREE assorted jobs are offered by two far-flung recruiters of the Anthony Neville International consultancy on behalf of employers they may not name. So they promise to honour applicants' requests not to be named to their clients at this stage.

The same goes for the other headhunter to be mentioned later.

Mr Neville himself seeks a group finance director for a trading company in Dubai, which has a US\$1bn turnover from international interests in banking and financial services, construction and manufacturing, and real estate.

The recruit will be responsible for both financial and management accounting, treasury work, the forming of corporate financial strategy, and the running of advanced information systems.

Candidates should be successful in a post of similar sort and seniority in a world-wide multi-cultural trading organisation, requiring commercial acumen as well as technical financial skills.

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Inquiries to Anthony Neville at 31 Castle Street, Farnham, Surrey GU9 7JB; tel 0252 711311, fax 0252 733120.

His colleague in Scotland - Graham Walker - offers two jobs, the first being in Northern Ireland.

A self-standing technology centre there, engaged in research and development as well as consultancy and testing, wants a business development manager.

Reporting to the managing director, the newcomer will be responsible for forming and putting into force a business strategy with the aim of extending the centre's clientele which is at present concentrated in the textile industry.

Since there will be strong emphasis on marketing and sales, the job calls for first-hand knowledge of those activities in addition to a technical background and qualification. Management experience in manufacturing, preferably textiles, will help.

Salary around £30,000. Car among the other benefits.

The other post is for a sales and marketing director with a big group's subsidiary in South Yorkshire, which in the past two years has trebled its sales of custom-moulded components and proprietary products to a wide range of businesses. The recruit will be responsible to the managing director for further expansion, not least through the development of new product lines for a variety of niche markets.

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Salary again about £30,000 plus company car. Inquiries to 69 Midton Rd, Ayr, Scotland KA7 2TW; tel 0292 287969, fax 0292 611038.

## Economists

THE MUCH-MISSED Martin Higham, former personnel manager of Rowntree, used to claim he had once been told by a director to recruit a one-armed economist.

The director added that he was sick of the company's existing economists' telling him "on the one hand this, but on the other hand that."

He thought the recruit he had in mind would be more likely to give a definite view.

Which makes me suspect that some of this column's readers are economists - the 21 people in four countries still quibbling about the problem I first posed four weeks ago. It was to find the "one certain" conclusion that can be drawn logically from the premises:

1 - All of the bankers are accountants.

2 - None of the chief executives is a banker.

My answer was: some of the accountants are not chief executives. The 21 say it should be either some or all of the accountants are not chief executives.

The fact is that while we are certain that some of them aren't chiefs, we cannot be certain whether the same applies to all of them even though it might do. So the disputants' version is surely not a "certain" answer.

If they are economists, by the way, they may care to know that headhunter John Williams seeks one for a City of London firm. Candidates should be expert on UK equities, and experienced enough in dealing with the media to be a company spokesperson. Salary up to £80,000, plus profit-share, car and other City-type benefits.

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Die Bundesregierung hat zur Bündelung ihrer Weltraumaktivitäten die Deutsche Agentur für Raumfahrtangelegenheiten (DARA) GmbH mit Sitz in Bonn gegründet. Sie hat dazu die privatwirtschaftliche Rechtsform der GmbH gewählt und damit den erforderlichen Bewegungsspielraum für das Management geschaffen.

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nationalen Bereich, insbesondere bei der Europäischen Weltraumorganisation ESA, wahr. Die beiden ersten Führungsebenen der DARA bestehen aus den Geschäftsführern und den Bereichsleitern. Wir suchen noch Ergänzungen in der

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**Planung, Nutzung und Kontrolle von Technologieprogrammen**

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**Zahl und Funktion der Bereichsleiter**

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ARTS

Across Oka

THE FIT. The white Siberian crane having become close to extinction, ornithologists have transferred some to America...

TELEVISION

The complete naff guide to kitsch, schlock & schmaltz

Non television owning acquaintance is starting in appalled fascination at Buck Rogers in The 25th Century...



Gil Gerard as Buck Rogers; Cilla Black, of 'Blind Date,' and Thora Hird in 'Praise Be'

hair, white trousers tucked into black riding boots, and a scarlet sash at the waist. In much the same spirit his beautiful female companion wears a tightly waisted navy blue officer's jacket with lashings of gold braid...

we have here is partly a straightforward pastiche and partly a knowing parody of all preceding space odysseys. The lines of rivets on the bulkheads must indicate a designer with tongue in cheek and memories of L.G. Wells because, by 1978, we all knew what space craft really looked like.

she clearly strains to preserve, if not exaggerate, her accent. She opened the Best Of Blind Date on Sunday by telling us "When you gerolder two things happen..." and on hearing from one participant "I'm a vision technician Cilla" she remarked "I think you've avin me on, wossa vision technician?"

another friend's house, and this, she was told, was one of the oldest series on the box: Come Dancing. Not just one of the oldest, I assure her, but the oldest by a considerable margin: it was first broadcast on 29 September 1950, and today it is a wonder to behold.

costumed by Mary Whitehouse. The climax arrives in the "Offbeat Section" where teams of dancers go through routines owing more to gymnastics and rock and roll than to the military precision of the old formation teams such as Ada Unsworth's which I used to report for the Slough Observer...

Bluebeard

COVENT GARDEN. By means of a ten-performance sejour, the first of its kind in this country, one of the world's most talked-about opera companies is currently showing its wares in London...

cadilloes of the ruling class as the more familiar Belle Helene and Vie parisienne (it comes between them on the Offenbach worklist). To people who cherish the dangerously heady exhilaration of French Offenbach at its best (a style notoriously difficult to transport across national frontiers), Felsenstein's production will come as a bit of a shock.

More important, I felt a want of genuine Offenbachian audience address, the true entertainer's verve, in the personalities and voices of all the principals except for Uta Priew's warmly natural Boulotte and Günter Neumann's glittering-eyed Bluebeard, a hint of menace properly informing his fantastic postures and beateathed swagger.

Not, then, a very hilarious evening. But for students of postwar operatic history and devotees of remarkable, tightly integrated operatic production alike, it will provide much food for thought.

Figaro is set in the beau monde of a Fifth Avenue penthouse, with Almaviva a wealthy financier and Figaro his chauffeur; Don Giovanni is acted out on a single night in the seediest part of Harlem, while Così is shifted to Despina's diner down by the shore. Each transposition is limited exactly to the point where it is immaculately detailed; the sets - by Adrienne Lobel for Figaro and Così, George Tsylin for Giovanni - are exactly right and magically lit, their litter of pop culture strewn through the texture with unfailing topicality.

Both shows, however, were quite overwhelmed by the lowering vision of Giovanni, bleak, violent, and often departing wildly from the spirit and the letter of the scenario, but creating an all too credible world, Giovanni and Leporello, played wonderfully by identical twins Herbert and Eugene Perry, hang out on street corners, peddling drugs and casual sex; Anna and Elvira (equally fine performances from Dominique Labelle and Lorraine Hunt) are drawn to Giovanni by the prospect of those two commodities...

ARTS GUIDE

THEATRE. London. The Merchant of Venice (Phoenix). Dustin Hoffman's Shylock as Anthony Blunt in the royal picture gallery. Clive Francis plays Guy Burgess in a rehash of Bennett's fine TV film. An Englishman Abroad (784 1189).

New York. Heidi Chrodeske (Flymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambition in the 1980s, accompanied by the musical and emotional flavour of the period (289 5200).

misses as often as it hits. Christine Ebersole is an excellent cast in the inevitable but disappointing hit. Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically felicitous (289 5200).

Chicago. A Funny Thing Happened on the Way to the Forum (Goodman). Stephen Sondheim's most popular musical, for which he wrote both music and lyrics, stars Louis DiCrescenzo as Pseudoinn in Burt Shevelove and Larry Gelbart's adaptation of Plautus' Rudens (289 5200).

Tokyo. Les Misérables. Imperial Theatre (201 7777). Strongly-cast revival in Japanese of the stirring musical of the storming of the Paris barricades. The production is a recreation by Trevor Nunn and John Caird of their London original - complete with John Guter's superb set and lighting.

Andrew Clements. Each act is such a masterpiece of the stage arguments of the hopelessly twist its geometry. Words, one swiftly discovers too, are rated far lower than gestures, so that recitative may happily be gabbled, and arias delivered towards the back of the stage or into the ground.

cricketall? live down the line. Derbyshire 66, Essex 34, Glamorgan 30, Gloucestershire 22, Hampshire 21, Kent 42, Lancashire 69, Leics 49, Middlesex 14, Northants 10, Nottingham 60, Somerset 24, Surrey 33, Sussex 12, Warwick 55, Worcs 55, Yorkshire 44.

FINANCIAL TIMES

NUMBER ONE SOUTH-WARK BRIDGE, LONDON SE1 9HL Telephone: 01-873 3000 Telex: 822188 Fax: 01-407 5700

Wednesday August 2 1989

A policy for safer food

THE WHITE PAPER on Food Safety, published last week, has had a poor reception so far. It has been labelled complacent and self-congratulatory. Much has been made of the fact that only four pages, out of more than 60, detail the changes which the Government believes are necessary...

designed to ensure that the whole food chain is covered by legislative controls, though its impact will be greatest on food processors, wholesalers and retailers. The law will be amended to take account of technological developments like irradiation and genetic manipulation...

Staff training Another group of measures would insist on the registration of food stores and catering establishments and the training of food handlers. These are sensible steps, as is the proposal to enforce stricter temperature controls on the storage and distribution of refrigerated food...

Animal remains For example, the salmonella-in-eggs affair highlighted the potential dangers of feeding animal remains to other animals in intensive poultry operations. The current incidents of salmonella poisoning illustrate the care needed if raw meat is to be comminuted, cooked or chilled foods...

Towards freer trade in steel

IN A PERFECT world of free trade, any decision by the US to renew the steel import quotas which have been in place since 1964 would be a retrograde step. Given the political constraints facing the Bush Administration, last week's announcement that they are to be extended for just 2 1/2 years when they expire in September is a good deal better than it might have been...

country, limiting rather than encouraging an industry's incentive to adjust. Meanwhile, the frontal attack on foreign subsidisation which accompanied last week's announcement may well have been a necessary lubricant to help loosen the grip of VRAs on the US steel market, but it is uncertain where it will lead...

The statements delivered to media offices in Beirut on Monday afternoon were both chilling and matter-of-fact. But in announcing the "execution" of a US marine officer and threatening to kill another hostage, a shadowy collection of Lebanese Moslem groups once again demonstrated its capacity to create political waves far beyond the frontiers of the Middle East...

Peter Riddell, Hugh Carnegie and Andrew Gowers look at the recurring hostage blight faced by US presidents



Mr Shamir and President Bush: conducting an always sensitive relationship

It would be hard to overestimate the importance within the US of American hostages - whether those held by Iran in 1979-80 or since then by terrorist groups in Lebanon. For the past decade hostages have been a recurrent nightmare in American life...

Lebanese civilian casualties. The alternative - negotiating - may be partially successful but given the danger, as President Reagan found when he violated his own Administration's policy of not dealing with terrorists in the Iran-Contra affair...

The fear of one wrong move

after the death of 241 American soldiers in the 1983 suicide bombing of the marine barracks in Beirut, he ordered the battleship New Jersey to bombard the Lebanese mountains more in anger than with any specific aim in mind.

groups which issue hostage ultimatums. That would turn the spotlight on Iran, which has had links with the Hizbollah since its ambassador to Damascus, Ali Akbar Mohtashemi, acted as a virtual midwife for the fundamentalist group in the early 1980s.

Buffett and Coke

A man who spent \$700m on shares in one of Wall Street's largest securities firms just weeks before the October 1987 crash did not sound like one of North America's sharpest financial minds. So when the same individual revealed on Monday that his investment company might more than double its 6.75 per cent stake in Coca-Cola, other investors could have been forgiven for not rushing to call their brokers...

OBSERVER

shire Hathaway's \$5.4bn investment portfolio in 1989, 63 per cent was made up of four large stakes in Capital Cities/ABC, Coca-Cola, Washington Post and GEICO, a Washington DC motor insurer. One reason for Buffett's good press is his distaste for corporate raiders. He learned his principles from Security Analysis, the 1950s investment textbook by Benjamin Graham, the man who popularised price-earnings multiples.

Real Roman

Commercial Properties Ltd, which is part of the Vestey Group, has discovered human skeletons at one of its development sites near Smithfield. Under the Disused Burial Grounds (Amendment) Act 1981, the company is obliged to give due public notice before they are removed. A notice to this effect thus appears in the current City Recorder...

YOUR VERY OWN MOTORWAY... PLUS THREE CHAMPIONSHIP GOLF COURSES. West Lancs with its towns of Ormskirk and Skelmersdale connects nationwide via its own M5B motorway linked to M6 and M62. Only the shortest drive from Royal Liverpool, Royal Lytham St Annes and Royal Liverpool. Just 30 minutes from the UK's second largest city.

Heavy cost Yet the very fact that the quotas are being renewed at all shows how little they have done over the last five years to help the US steel industry stand on its own feet.

Forward-looking Old but futuristic went out of fashion. One theory is that it never recovered from the oil crisis in 1973, which showed how even the best of forecasts could go awry.

Character test Observer rarely takes to new games, what with the rules being so complicated and a conservative preference for games already invented like Scrabble, Waddingtons, however, might be on a winner with First Impressions.

Junk mail In the office yesterday an invitation to Asia's biggest printing and packaging show in Hong Kong. It comes from Teresa Junk. And e slim volume just published by Pergamon Press called The Risk Rerolling Technique in Decision Making. Its co-author is John C. Chickens.



# James Buxton on the difference of opinion in the whisky industry about the revival in demand A cause for mild celebration

The official reopening of the Glenallachie distillery last month was not a day for drinking whisky. There was a suffragette hat on one of the hottest days north-east Scotland has seen for years and the bar in the mesquite had no ice.

But in spite of the soporific atmosphere, the reopening of Glenallachie was still an event to celebrate. After nearly a decade of gloom in the Scotch whisky industry, output is going up again. More than six of the distilleries which went into mothballs in the past few years are being reopened to meet rising demand.

Glenallachie is at Aberlour in Banffshire on the river Spey, the lively wooded valley along the famous salmon river around which nearly half Scotland's whisky distilleries are located. Though it has the customary pagoda-like ventilator over the still house and a large pond on which ducks play, it is not one of Scotland's prettiest distilleries, nor is it old: it was built in optimistic times in 1967 but never realised its full potential, and in 1985 was closed down by its then owners, Invergordon Distillers.

This year it was bought by Campbell Distillers, one of the smaller whisky companies, part of the French Pernod Ricard group, who are re-energising it to meet their increased need for whisky.

Glenallachie is one of many distilleries which make a malt whisky which is later blended with other malts in complicated swaps with other producers to make blended whisky. Though like every distillery its whisky is unique, Glenallachie is humbler than famous plants such as Glenmorangie or Glenfiddich whose long-matured whiskies are marketed unblended as single malts and command a premium price.

The Scotch whisky industry is having a cautious revival. World consumption is rising, but only by about 2 per cent a year, with growth strongest in southern Europe and, potentially, the Far East. But the sharpness of the cuts in output in the early 1980s, when distilleries

— now the Guinness subsidiary United Distillers (UDG) — alone closed or mothballed 21 distilleries, and the gradual draining of the lock of excess Scotch stock has accumulated, plus limits on sales of whisky to other distillers by UDG, mean that several whisky companies fear a shortage of supply for their brands in a few years time. They have to plan ahead because whisky distilled now must mature for three years before it can be sold.

When Campbell decided to reopen Glenallachie the news spread fast across north-east Scotland. Mr Ian Mitchell, the distillery director who already runs the company's Aberlour distillery nearby, received no fewer than 286 applications for the 12 jobs he had to offer.

Although distilleries are one of the main industries in this area, there are some people who question whether many more distilleries should be reopened.

part of Scotland few of them employ more than 15 or 20 people. They no longer malt their own barley, and after maturing in casks the whisky is sent for blending and bottling to plants in the Lowlands where most jobs in the industry are. The exception is Glenfiddich which bottles on site, in order to show visitors the complete production cycle, and which of all distilleries has gone furthest to become a tourist attraction, receiving 120,000 people last year. It has a summer payroll of 180, including 32 guides.

But the reopening of Glenallachie still means a modest boost for an area where farming is depressed and population is sparse. The rush for jobs there probably had as much to do with economic conditions (many of the applicants were from people who already had jobs) than with the fact that a distillery admits a person to a world of relatively high pay, the likelihood of stable, long-term employ-

ment in a small team and the prestige of producing a product with much mystique about it.

A skilled distillery worker can expect to earn up to £200 a week, compared with about £200 in most other manual jobs in the north-east. Staff turnover is low: Mr Mitchell has men at the Aberlour distillery who have worked there for 30 years. At the flourishing Glenmorangie distillery at Tain on the windy Dornoch Firth in Ross-shire, the offices are still cleaned by Alice Ross, who is 87, the spinster daughter of a man who worked at Glenmorangie for more than 70 years.

With much of the making of whisky taking place outside the Highlands, only two skilled manual functions are carried out at every distillery: that of the mashman, who mixes the malt with water in a process akin to brewing, and the stillman who controls the stills where the whisky is made.

"These are highly skilled, but routine jobs. It's up to the mashman to make sure that the temperature is right and that the yeast (the crushed malt) has been milled to the correct consistency," says Mr Mitchell, while the stillman has to judge the right moment to take the distillation out of the still to be set aside as whisky.

At Glenmorangie, the manager, Mr Ian McGregor (with 42 years' service) says: "A whisky depends on five elements: the water it's made from, the peat used in drying off the malt (which is now done outside the distillery), the shape of the still, the decision of the stillman on when to take off the distillation, and the type of wooden cask in which the whisky matures."

In most other industries it is rare to shut down a plant and then reopen it, exactly as before, several years later. In whisky making, however, it is quite common; furthermore it is essential that the whisky produced now is exactly the same as that made years earlier. Mothballing, says Mr Mitchell, is mainly "a matter of draining out the liquid and leaving the mash tins and stills dry."



To get the distillery back into operation just involves checking all the equipment for deterioration, replacing electric pumps that may have suffered from damp in the unheated air of a silent distillery, making sure that the water supply is pure, and so on. The re-commissioning of Glenallachie cost only £250,000.

Glenallachie is not the only distillery reopening in the Spey valley. UDG recently reopened the mothballed Mannochmore distillery near Elgin, Moray-shire, and after eight years on short time has all its working distilleries on full time, though six are still mothballed. In June Allied Distillers, the whisky arm of Allied-Lyons, bought two Speyside distilleries from UDG and is bringing them back into production.

Though the number of new jobs created seems small in an area of 7 per cent unemployment, Mr Neil MacKerrow, managing director of Macdonald and Muir, which owns Glenmorangie, believes that every new distillery job creates four to five ancillary jobs, especially among local craftsmen, as well as providing demand for steel, wooden barrels and barley.

But despite the reopenings, which mean that about 90 malt distilleries are now operating or about to operate in Scotland, around 25 malt distilleries are still closed and some of those will never reopen. One, Dallas Dhu near Forres, Banffshire, once belonging to United Distillers, is now a museum of whisky distilling.

In addition, there are some people who question whether many more distilleries should be reopened, despite the difficulty of predicting demand in

# Comecon and the Community The Efta option for eastern Europe

By Holger Schmieding

The winds of change are blowing through Europe. In the eastern half of the divided continent, courageous members of the Council for Mutual Economic Assistance (Comecon) are striving to bring about reform of their autocratic political systems and their derelict command economies. In the West, the European Community (EC) is set to complete its single market by late 1992.

Both are ventures into the unknown, both hold out great promise. Unfortunately, few politicians have noticed so far that they may well be incompatible. While the variants of perestroika cannot succeed without closer links with western Europe, a misconceived EC may even deepen the economic division of the continent. There is, however, a way out: giving Comecon members a chance to join the European Free Trade Association (Efta).

A fortress EC would deal a severe blow to Comecon countries, as their level of development and their export structure are similar to those of the EC's poorer members. For three sound reasons, eastern European reformers are worried about an exclusive single market which stretches no further east than the River Elbe:

- When the remaining internal impediments to the free flow of goods and services within the EC are abolished, producers from any member state will prevail over competitors from a third country even when the latter is more efficient.
- The cutbacks in the early 1980s were overdue," he says. Malt whisky output in 1988, at 335m litres of alcohol, was well below the all-time peak of 476m litres in 1974, or the 458m litres achieved in 1979. In 1988 output grew by 14 per cent.
- "I would be worried if we expanded capacity dramatically every year, but a 20 per cent increase in annual output is acceptable. I would worry if it was going up by 30 to 50 per cent. It will be all right provided individual companies don't go haywire — and there's no reason why they should as they have been through it before." Not everyone shares his confidence.

of labour-intensive goods.

West Europeans do not have to look back far into their own history to see the damage that a policy of regional trade preferences can do to neighbours outside. In its first 15 years between 1968 and 1972, the EC consisted of six countries only; the other west European states (some of which grouped together in Efta) were excluded or decided to stay outside for political reasons.

The consequences were severe. West Germany's imports from the seven founding Efta members amounted to 60 per cent of what the Federal Republic bought from its five EC partners in 1969. But this share declined to a mere 28 per cent in 1972. France, within the EC, enjoyed an economic miracle in the 1960s, while the excluded UK fell victim to a chronic "British disease." Fortunately, the EC-Efta rift lost much of its economic significance in 1973, when those Efta members wishing to join the EC (the UK and Denmark) were admitted and the others were granted free trade agreements for manufacturers.

The experience of 1973 provides a useful precedent for a strategy to allow reform-minded east European countries to enjoy the gains of the single market. Direct entry of Comecon countries to an EC with far-reaching, if ill-defined, political ambitions is out of bounds for the time being. But these states could join an Efta unburdened by politics.

If Efta membership were the key to free access to the entire west European market, the Efta option would be almost irresistible for countries like Hungary, Poland and perhaps others. To combine 1982 with perestroika, both the EC and Efta need to prepare the guidelines today:

- The existing EC-Efta free trade agreements for manufacturers need to be extended to the free movement of capital and labour.
- EC integration should proceed via a mutual recognition of national practices, not by harmful harmonisation.
- The EC should apply mutual recognition of national practices to Efta countries on the basis of reciprocity.

- The EC should agree to extend all these agreements automatically to any country which joins Efta in the future.
- From its side, Efta should fix clear rules setting down the degree of economic reform needed to make east European countries eligible for membership. Currency convertibility, freeing of prices for tradable goods, and an end to bureaucratic discrimination between domestic and foreign producers should be minimal conditions. These do not go beyond what pioneers of perestroika already envisage.
- If prospects of less red tape and free access to west European markets were fixed by treaty, eastern Europe would be bound to become a favourite location for foreign investment. The eastern reformers could thus cushion the inevitable adjustment crisis with imports financed abroad.
- The more the citizens of eastern Europe are allowed to heed market signals and to sell the fruits of their efforts on the western side of the River Elbe, the less they will feel compelled to offer their labour services directly to the West. It is not a coincidence that the pronounced fall in West Germany's trade with European Comecon countries after 1984 preceded a dramatic swelling in the influx of east Europeans emigrating to the Federal Republic.
- The Efta option would thus give additional impetus to positive change in eastern Europe. The West would benefit from tapping the immense, dormant potential for the mutually advantageous division of labour among close neighbours. This would give an opportunity for welfare gains perhaps comparable to the "economic miracle" which the Federal Republic enjoyed in the 1950s and 1960s as Germany switched from a policy of economic autarchy under the Nazis to one of opening markets *vis-à-vis* the West. The Efta option for Comecon is a prospect which economic policy-makers should be examining with interest — for the good of both East and West. The author is research economist at Kiel Institute of World Economics.

## LETTERS

### 'Germany has widened the gap'

From Mr Bill Jordan.

Sir, I am surprised that Dr Dieter Kirchner of the German Metal Industry Employers' Federation (Letters, July 24) chooses to cite low economic growth and lower wages as consequences of the reduction of working hours in German engineering.

If we use OECD figures to compare German performance before and after the 1985 recession in working hours, German growth is twice that of Britain. In other words, Germany has widened the gap with us since it reduced working hours.

Similarly, the evidence shows that real wages in Germany rose more immediately after the reduction in hours than at any time during the previous 15 years, suggesting

that Germany has afforded its reductions in working hours, maintained the highest real wages in the EC and continued to grow economically — both in absolute and relative terms. But I am pleased that Dr Kirchner adds validity to my claim that reduced working hours will force companies to introduce more technology and consequently improve productivity.

Perhaps his interesting intervention has been triggered by concern over potential British productivity improvements, but perhaps also by seeing the outrageous salary increases awarded by his British counterparts to themselves, much to the embarrassment and annoyance of the Government.

The employers' case for

keeping people at work for an additional few hours a week is the weaker when one considers the growth and profitability of the many high-technology areas of industry, where 35 hours is the norm. It is not clear why those with proven skills are increasingly attracted to those industries which work the modern 35-hour week, leaving proper time for leisure and a full weekend for family pursuits?

We shall all be watching the demand for engineering jobs, by school and college leavers, with particular interest this summer.

Bill Jordan,  
President, The Amalgamated Engineering Union,  
110 Peckham Road, SE15

### Inflation control

From Mr Peter Warburton.

Sir, Mr Frank Blackaby's article (July 26) contains some extraordinary interpretations of recent events. As a standard-bearer of the bankrupt post-war economic orthodoxy abandoned by politicians of the left and right, he should surely rejoice that bad predictions are quickly forgotten. The National Institute, of which he is a former deputy director, was convinced that economic growth would peter out in 1984. Anticipating a "hard landing" for so long, he is clearly determined not to miss it.

The roots of our grim economic outlook do not lie in the rigid application of a misguided policy.

Rather they lie in failure to remove responsibility for inflation control from the political arena. In the absence of a fixed exchange rate discipline, far too much discretion over the price level and the currency rests in the hands of politicians.

Whether the inflation originates primarily from a relaxation of fiscal or monetary policy is irrelevant; the temptation to over-stimulate the economy has proved irresistible.

Sadly, Mr Blackaby still pretends to conduct his analysis of the economy without reference to credit, money or finance.

Peter Warburton,  
Robert Fleming and Co,  
25 Cannon Avenue, EC3

### Responses to terrorism

From Mr Shneur Z. Jaffe.

Sir, With respect, your analysis of the Israeli attitude in the matter of Lt Col W. Higgins' execution by the Hizbollah (Leader, August 1), is — in my judgment — erroneous.

In the past, Israel sought every possible means to have its soldiers released. More: it helped the US in its efforts to "buy" its hostages (during the Iran-Contras affair). All efforts failed.

Your leader writer says: "A world power cannot be expected to allow an officer wearing its uniform to be killed in cold

blood with impunity."

Indeed? Was anybody punished after the humiliation of the US embassy crises in Tehran? Who bore the consequences of the murder of the US ambassador in Beirut? Did the US Government retaliate after "an officer wearing its uniform" was murdered during the TWA crisis in Lebanon?

British citizens have been captive in Lebanon since 1986. Mr Terry Waite vanished in January 1987. Has the UK succeeded in gaining his release? Israel has a different record. Its uncompromised war against

terrorism had its painful moments but also its glories — the rescue operation at Entebbe, to name one.

The formula is simple. As long as terrorists hope to take hostages and derive consideration or negotiation, terrorism will survive. If they knew that the only negotiation would be retaliation and punishment they would stop. In this matter the civilized world must unite or lose. There is no third option but to bow to terrorism.

Shneur Z. Jaffe,  
31 Ramban Street,  
Jerusalem, Israel

### Road congestion: the takeaway syndrome

From Mr D.J. Bunting.

Sir, In recent months a dim consciousness has been spreading in fashionable opinion circles to the effect that expenditure on new roads calls for its own congestion. The time has come to examine the phenomenon more rigorously.

In an American mid-west town is not at a premium. At the drop of a hat local citizens will jump in their cars and drive five miles down the road to pick up a takeaway. This shows in the structure of mid-western towns, where sprawling hamburger joints, motels and gas stations simply tack themselves onto the end of the strip, which extends miles out into the desert.

Car owners in Surrey do not traditionally leave in the same manner. However, when

the UK Government lays on a magnificent four-lane highway on the doorstep, then the Surrey motorist does indeed fall in line with the "takeaway syndrome." It matters not to him that the traffic moves only at 15 miles an hour, because he is only travelling five miles. Consequently, long-distance traffic round the whole length of the new trunk route is reduced to the speed of local suburban streets.

In the light of market economics it is obvious why the benefits of an important national infrastructure project are being thus frittered away. At enormous expense to the taxpayer the Government is providing a vital public asset, the charges for which are unconnected with usage. In contrast, if I wish to use public

assets such as trains or buses I am obliged to pay *pro rata* at the point of use.

The results would be somewhat similar if, in the cause of improved business communications, the Government were to lay on free Concorde flights to New York.

As a matter of fact, I have always considered the takeaways in New York to be greatly superior to those available here in the UK. There again, I recall the example of Elvis Presley — a man of virtually infinite wealth, to whom normal market forces did not apply. Elvis was known to board an aircraft and fly from Memphis to Denver in order to obtain his favourite peanut butter sandwiches.

D.J. Bunting  
4 Meivod Avenue, SW14

### 'Yours, pedalling ...'

From Mr Peter Bottomley MP.

Sir, As I shuffle off before VeloCity, the next worldwide meeting about urban cycle planning, this may be the chance to guide James Brandon ("Bicycling as part of transport policy," Letters, July 22) to Cambridge, to see a bicycle bridge rising across 18 railway tracks.

Having been here for three and a half years considering roads and casualties, it is tedious to re-read that the Department of Transport's answer to everything is a new or better road. Were my words at the last VeloCity unheard?

Yours, pedalling,  
Peter Bottomley,  
Department of Transport,  
2 Marsham Street, SW1



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INTERNATIONAL COMPANIES AND FINANCE

# Kaufhof to take majority stake in Oppermann

By Andrew Fisher in Frankfurt

KAUFHOF, one of West Germany's biggest retail groups, intends to broaden its domestic base by taking a majority stake in Oppermann Versand, a large mail order supplier of promotional gifts in a deal worth around DM300m (US\$181m).

In the last few years, Kaufhof, which is controlled by the Swiss cash-and-carry concern, Metro, has diversified into consumer electronics and hi-fi, fashion and shoe retailing, while also upgrading its best department stores.

In buying 60 per cent of Oppermann, Kaufhof aims to extend its mail order activities in important EC markets. Oppermann, which came to the stock market with an issue of voting shares in October, has grown rapidly since its formation in 1980 and has built up operations in France and the UK, as well as in Germany.

No price was given for the deal. However, at yesterday's suspension price of DM628 a share, Oppermann has a stock market capitalisation of DM502m. Mr Jens Odewald, Kaufhof's chief executive, said yesterday that it did not intend to move above a 60 per cent shareholding.

"The deal fits into Kaufhof's strategy of expanding within the EC," said Mr Adrian Brundrett, an analyst with Bank in Liechtenstein (Frankfurt). "Oppermann grew up in Germany, but its thrust in the last two years has been outside its home base." In addition to selling promotional gifts, it operates a mail order service for the same articles.

The owner of the company, with 58 per cent of the shares, is Mr Jürgen Oppermann, who will step down as chief executive.

He said yesterday that Oppermann's turnover rose by 80 per cent in the first half of the year. Last year turnover totalled DM365m - up from DM283m. For this year, Mr Brundrett estimated Oppermann's earnings per share of DM29 against DM26 last year.

# Virgin group sells unit to LA company

By Raymond Snoddy in London

THE VIRGIN group of the UK has sold its film and video distribution arm, Virgin Vision, to Management Company Entertainment Group of Los Angeles in a deal worth \$33m.

Virgin, which retreated from the London Stock Exchange last year to become a private company again, will get an immediate cash sum of \$55m, and will receive 5.45m shares in MCEG at a price of \$3.45 a share. Virgin will own 22 per cent of the Nasdaq-quoted company, which is involved in film and video production and in the management of "entertainment talent."

The balance is accounted for by an \$8m loan note. Mr Robert Devereux, chairman of Virgin Vision, will join the board of MCEG.

The deal was complicated by a strong consortium advised from Geneva by Barrows Financial Services.

The cash element of the European consortium's offer was believed to be higher than the MCEG offer but Virgin found the overall package difficult to evaluate.

"They made an interesting offer but it came too late and it was not certain they could have closed it," said Mr Devereux, who signed the MCEG deal in New York on Monday evening.

Apart from welcome cash to offset the costs of taking the company private, the US deal gives Virgin a significant stake in the US market.

"MCEG should become a strong force in the industry," Mr Devereux said.

The US company is planning to produce several feature films this year.

The purchase will give MCEG access to Virgin's distribution operations in Europe, Australia and parts of Asia.

Since taking Virgin private Mr Richard Branson, founder of the company, has been considering a number of joint ventures and partnerships as a way forward for his company.

The two main areas are the US and the Far East, particularly Japan.

# ABN looks before it leaps in the US

David Brown on the rationale behind the Dutch bank's biggest foreign acquisition

Mr Robertus Hazelhoff, chairman of Algemeene Bank Nederland, is no cowboy of the banking world. Indeed, he is not afraid to stand behind the herd: what he calls "balanced growth" others might call obsessive caution.

The legendary conservatism of the Netherlands' biggest bank guaranteed more than passing interest when it announced its largest foreign acquisition last week - the \$420m cash takeover of Exchange Bancorp of the US.

The deal opens a new phase in ABN's North American strategy. It bolsters the bank's US presence by a third to US\$13m, marks an additional thrust into the profitable middle-market banking sector and establishes a springboard for future US growth.

The plan is for Exchange to be merged with ABN's Illinois subsidiary, La Salle National. The new bank will have a balance sheet of \$60m and 28 branch offices in the state of Illinois. Combined US operations - including Exchange, La Salle and ABN's separate branch network - will generate gross earnings (on a 1989 basis) of some \$120m (\$120m), which is on a par with profits from Europe, excluding the Netherlands. The deal will increase the proportion of ABN's foreign earnings to more than 40 per cent of the group total.

"We now consider that we have achieved an adequate critical mass for our future



Mr Robertus Hazelhoff, chairman of Algemeene Bank Nederland, is no cowboy of the banking world. Indeed, he is not afraid to stand behind the herd: what he calls "balanced growth" others might call obsessive caution.

Evolutionary growth in the US," says Mr Hazelhoff. "We plan to build this into a sizeable, integrated bank that can offer all types of services."

Mr P.J. Kalff, managing board member responsible for international banking and hair-apparent to the ABN chairmanship, says: "These states are overbanked, very competitive and expensive. Illinois is still a fragmented banking market, and its economy is growing faster than the national average. This way, we co-ordinate rather than spread our capital and management resources. The other option, buying a troubled institution, is obviously out of the question for us."

Mr Kalff, who negotiated the deal, adds: "We consider the price reasonable. It is a highly profitable bank." By merging it with La Salle he predicts

"enormous economies of scale" with operating cost savings of between 5 and 10 per cent within a year.

In the Illinois league chart, the new company will rank well below banks such as First Chicago and Continental Illinois. But it will be one of the top three players in the state retail and middle market where, as Mr Kalff diplomatically points out, "We are in a position to charge more interesting interest and commission rates."

Mr Rodney Schwartz of Shearson, Lehman, Hutton in London broadly agrees: "La Salle was not that large to start with. The merger will generate important efficiencies of scale. The middle market is not only a good business, you could almost say it's the only growing business in banking right now."

For the immediate future, ABN sees no further large American acquisitions, although Mr Hazelhoff will not rule out buying "a smaller community bank" probably in the mid-West, if the opportunity arises. ABN's focus on the US stands in marked contrast to the European emphasis of its slightly smaller Dutch rival, Amsterdam-Rotterdam Bank, which has long-term plans for an eventual merger with Generale Bank of Belgium.

"I would hesitate to pay the multiples that are now being demanded for banks in Europe," says Mr Hazelhoff. "Everybody is talking about Europe 1992, people are prepared to pay very high prices,

and all this at a high point in the business cycle."

ABN is well positioned throughout Europe at present, with the exception of Germany - a "difficult market", Italy - "too expensive", and Sweden - "where we are just building up our presence."

In Europe ABN has begun to branch into investment banking. It has bought several small but profitable securities houses in Paris, Copenhagen, Dublin and, most recently, London. "We are eyeing some others," says Mr Kalff, indicating a preference for "second-tier" markets which are "more profitable than the very sophisticated, totally open ones."

"We would like to participate substantially in the mergers and acquisitions business to take advantage of the concentration phase of European industry."

Elsewhere, Mr Kalff says the bank plans to build up its private banking operations, particularly in the Far East where "there's an enormous concentration of wealth building up and the local banks are not geared to handle it."

But as for any further, major moves, none are on the horizon. As Mr Hazelhoff observes: "Our philosophy always has been never to buy something that is very big in the eyes of the public, maybe that is not so exciting. But on the other hand, it gives you the great advantage of knowing exactly what you're getting into."

# Swissair 'satisfied' with 33% earnings increase

By William Dultforce in Geneva

SWISSAIR achieved gross earnings of SF215m (\$134m) in the first half - a 33.5 per cent rise compared with the first six months of 1988.

The airline expressed satisfaction with the result in a letter to shareholders and said it regarded the future with optimism. The second half usually produces better results than the first.

Last year Swissair raised its dividend to SF738 a share from SF738 after reporting net earnings of SF76m and a gross profit of SF1415m on a SF743m turnover.

The strong advance in the first half of 1989 was attributed to a favourable economic climate and to exchange rates which had a positive influence for the first time since 1985. The Swiss franc was unusually weak during the first six

months but has since recovered. The number of passengers carried increased by 7 per cent to 4.14m and the seat occupancy ratio improved from 60.9 per cent to 84.2 per cent.

Co-operation with Delta Airlines of the US, with which Swissair announced a cross purchase of shares last month, was proceeding as planned, the company said. The first steps were co-ordination of the reservation systems and timetables. Swissair and the Atlanta-based carrier are taking stakes of about 5 per cent in each other's capital.

Balair and CTA, the local airline and charter subsidiary, showed good business development in the first half but the results of some hotels in which Swissair has stakes were unsatisfactory.

# Continental in Portuguese joint venture

By John Griffiths and Diana Smith

CONTINENTAL, the world's fourth largest tyre group, is setting up a joint venture in Portugal which will give it manufacturing facilities in the Iberian peninsula for the first time.

The venture is with Mabor, the market leader in Portugal's fast-growing vehicle replacement tyre market.

Continental will have a 60 per cent stake and management control.

Mabor is to contribute its tyre-manufacturing facilities. The partners intend to raise

capacity from the current 6,300 tyres per day, of which 4,600 are passenger car tyres, to 18,000 radial car tyres a day in 1994.

Initially, the plant will continue to produce Mabor brand tyres for supply to Mabor's sales organisation, which will remain separate.

However, it is expected that after a first expansion stage has been completed in 1991, Continental-brand tyres will also be produced and sold in West European markets such as Spain.

The venture, which is due to become operational on January 1, involves a total investment of some DM230m (\$122m) up to 1994.

Continental, like all the biggest tyre groups, is anxious to have manufacturing facilities in all major markets, particularly those where vehicle production is increasing, as is the case in Spain and Portugal.

"The southern European bank has been secured - a long-planned objective," Mr Horst Urban, chairman of Continental's executive board, said yesterday.

At present, Mabor exports Esc2.5bn (\$15.8m) worth of tyres a year from an annual turnover of Esc10bn, but exports are due to increase to about Esc24bn when the joint venture is in full production.

Mabor is controlled by the Oporto-based Amorim group, which last year set up a Portuguese industrial holding company with the Italian businessman Mr Carlo de Benedetti. This company aims to back new or expanding Portuguese factories.

# Hachette to sell office block for around FF2bn

HACHETTE, the French publishing house, is to sell a central Paris office block for around FF2bn (\$314m), Reuters reports.

The building is the headquarters of Nouvelles Messageries de la Presse Parisienne (NMPP), a magazine and newspaper distributor 49 per cent owned by Hachette.

The building, which will not be sold as a block, is expected to fetch between FF50,000 and FF60,000 per square metre. Total floor space is around 26,000 square metres.

This announcement appears as a matter of record only.

## WALSH INTERNATIONAL INC.

(Incorporated with limited liability in the United States)

### U.S.\$30,000,000

#### Multicurrency Credit Facilities

Arranged by  
**Saudi International Bank**  
AL-BANK AL-SAUDI AL-ALAMI LIMITED

Agents  
**Bank of Boston**  
SPECIAL INDUSTRIES GROUP, LONDON

June 1989

## INTERNATIONAL FUND MANAGEMENT

The Financial Times proposes to publish this survey on:

### 23 OCTOBER 1989

For a full editorial synopsis and advertisement details, please contact:

**RICHARD BECCLE**  
on 01-873 4181

or write to him at:

Number One Southwark Bridge  
London SE1 9HL

FINANCIAL TIMES  
ECONOMY'S BUSINESS NEWSPAPER

New Issue July, 1989

This announcement appears as a matter of record only

## SEK 1,000,000,000 11½% BONDS

### Maturing December 1994

Listed on  
**The Copenhagen Stock Exchange**  
**The Stockholm Stock Exchange**

Guaranteed by  
**SPAREKASSEN SDS**

A Member of Norden Banking Group  
(Union Bank of Norway, SwedBank, SKOPBANK, SDS)

Arranged by  
**SDS BÖRSSERVICE**  
(Auth. Stock Brokerage Company)

Reuter SDSE

## GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Gross Div (p)	Yield %	P/E	
340	295	Asst. Brit. Ind. Ordinary	340	0	10.3	3.0	9.2
38	23	Aer Lingus and Boeing	30	0	-	-	-
35	25	BBB Design Group (USM)	30	0	2.1	5.7	8.8
210	149	Bardons Group (CS)	202nd	0	2.7	1.4	34.2
124	105	Bardons Group Co. Pref. (CS)	123	0	6.7	8.4	-
123	96	Bray Technologies	96	0	5.9	6.1	8.5
110	105	Brenhill Corp. Pref.	105	0	11.0	10.5	-
104	100	Brenhill 7½% New C.R.P.	104	0	11.0	10.6	-
305	283	CCJ Group Ordinary	286	0	14.7	5.1	3.5
176	168	CCJ Group 12½% Conv. Pref.	166	0	14.7	8.9	-
210	140	Carbo Pk (CS)	210	0	7.6	3.4	12.4
110	109	Carbo 7½% Pref (CS)	110	0	10.3	9.4	-
-	-	Magnet GP Non-Voting A Con.	6.75	0	-	-	-
-	-	Magnet GP Non-Voting B Con.	4.25	0	-	-	-
130	119	Lib Group	129nd	8	8.0	6.2	7.4
143	58	Jackson Group (SD)	132	-4	3.6	2.7	15.3
322	261	Multibridge RV (AmstSD)	295	-	-	-	-
143	98	Robert Jenkins	143nd	-	10.0	7.0	8.2
467	403	Scrivans	460nd	0	18.7	4.0	12.4
290	270	Torway & Corliss	289	0	9.3	3.2	10.3
117	100	Torway & Corliss Conv Pref.	114	0	10.7	9.4	-
122	92	Trevelyan Holdings (USM)	104	-1	2.7	2.6	11.2
127	106	Unicorn Europe Conv Pref.	127nd	-1	9.3	7.3	-
395	355	Veterinary Group Co. Ltd.	390	0	22.0	5.8	8.4
370	327	W.S. Yates	337	0	16.2	4.8	28.1

Securities designated (SD) and (USM) are dealt in subject to the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

These securities are dealt in strictly on a matched buy/sell basis. Neither Granville & Co. Limited nor Granville Davies Limited are market makers in these securities.

\* These securities are dealt on a restricted basis. Further details available.

Granville & Co. Ltd. Granville Davison Limited.  
7, Mansell Street, London E1 6AF 77 Mansell Street, London E1 6AF  
Telephone 01-488 1212 Telephone 01-488 1212  
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## NOTICE TO THE HOLDERS OF THE OUTSTANDING US\$200,000,000 5¼ PER CENT GUARANTEED CONVERTIBLE SUBORDINATED BONDS DUE 1996

OF  
**BELL RESOURCES FINANCIAL SERVICES N.V.**

EACH UNCONDITIONALLY GUARANTEED ON A SUBORDINATED BASIS BY  
**WITH NON-DETACHABLE CONVERSION BONDS ISSUED BY, AND CONVERTIBLE INTO ORDINARY SHARES OF A\$0.50 EACH OF, BELL RESOURCES LTD**

(INCORPORATED UNDER THE LAWS OF THE STATE OF WESTERN AUSTRALIA)

Holders of the above Bonds are hereby notified in accordance with the terms of the Trust Deed constituting the above Bonds that the financial year of Bell Resources Ltd has been changed from 31st December to 30th June, effective from the period commencing 1st January 1989. This change has been made in compliance with the requirements of the Companies (Western Australia) Code.

BELL RESOURCES LTD. August 2, 1989

## Gulf Canada Resources Limited

U.S. \$375,000,000  
Note Issuance Facility

Noteholders are hereby notified that the applicable Rate of Interest and the Interest Amount in relation to the Interest Period 3rd August 1989 to 3rd October 1989 is as follows:-

- Rate of Interest: 8½%
- Interest Amount per US\$500,000 Note: US\$ 7,035.48

The Interest Payment Date will be 3rd October 1989

Reference Agent  
**Bank of America International Limited**

## HALIFAX BUILDING SOCIETY

£150,000,000

Floating Rate Loan Notes Due 1996 (Series A)

Interest Rate	13.65%
Interest Period	3rd Aug 1989 to 3rd Oct 1989
3rd Interest Payment Date	3rd Oct 1989
3rd Interest Payment	£ 60.20
3rd Interest Payment	£22.01

Guaranteed by Halifax Building Society Limited

## ALLIANCE LEICESTER Alliance & Leicester Building Society

£150,000,000

Floating Rate Notes due 1996

For the three months 27th July, 1989 to 27th October, 1989, the Notes will carry an interest rate of 13.975% per annum with an interest amount of £17.65 per £5,000 and £3,513.01 per £100,000 Bond, payable on 27th October, 1989.

Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

# Molson advances 20% in spite of retailing tumble

By David Owen in Toronto

**MOLSON**, the Canadian beer, merchandising and chemicals group which recently merged its brewing assets with Elders Ltd.-owned Carling O'Keefe, yesterday reported a 20 per cent improvement in first-quarter profits.

The group achieved the much-improved performance in spite of a mediocre performance from its retailing operations.

Operating profit from the group's retailing units slipped by 19 per cent overall. The deterioration was explained by a combination of poor April

sales at Beaver Lumber outlets, and start-up and closure costs associated with other chains.

In all, net earnings for the period totalled C\$35.3m (US\$50.3m) or C\$1.09 a share, against C\$29.9m or 91 cents a share a year earlier. Revenues advanced by 7 per cent to C\$739.8m, compared with C\$688m in the 1988 first quarter.

The bulk of the improvement reflected higher operating earnings from the group's brewing division. At a time of falling sales volumes for the

industry as a whole, Molson's sales and national market share both increased appreciably.

This was the result of continued strength in the provinces of Ontario and British Columbia.

Operating income at the group's Diversy specialty chemicals unit, meanwhile, rose by a modest 2 per cent, restrained in large measure by adverse currency fluctuations.

At noon on the Toronto Stock Exchange, the company's shares were trading up C\$ $\frac{1}{2}$  at C\$37 $\frac{1}{2}$ .

# Arab bank to make \$250m share issue

By Stephen Fidler, Euromarkets Correspondent

**ARAB BANKING** Corporation, the Bahrain-based international bank owned by the governments of Libya, Kuwait and Abu Dhabi, plans to increase its capital by offering a nominal \$250m of shares to private shareholders.

Mr Abdulla Saudi, chairman, said the bank's board had agreed at a meeting in London yesterday to recommend this course to shareholders. The bank's paid-in capital is \$750m, equally subscribed by the three governments. An increase would raise it to its authorised level of \$1bn.

If shareholders approve, the new shares would be offered to other shareholders, although not necessarily through a public offering. The process could be completed within about nine months. Listing would be considered in Luxembourg and on one of the Gulf stock exchanges.

Mr Saudi said the extra funds could be used to capitalise a European subsidiary which the bank is contemplating. Arab Banking would bring together its branches in London, Paris and Rome as a separately capitalised subsidiary, perhaps eventually including its ABC-Dans operation.

Mr Saudi disclosed that the bank, which holds a 56 per cent stake in Banco Atlantico de Spain, had made operating profits of \$112m in the first half of 1989, compared with \$104m in the same 1988 period.

After provisions of \$29m and minorities, the profits were \$72m against \$68m, while a further \$11m was deducted for taxes, against \$9m. Assets grew 11 per cent from a year earlier to \$19.2bn. The group's total loan portfolio is \$8.42bn, of which half is short-term. Medium and long-term loan exposure to less-developed countries is about \$2bn and provisions are just under \$600m, while reserves total \$378m.

Mr Saudi said he was considering converting the bank's \$300m-plus Mexican exposure into fixed-rate 6 $\frac{1}{2}$  per cent bonds.

# Air NZ operating profit up 19.4%

By Terry Hall in Wellington

**EXPECTATIONS** of a successful flotation of Air New Zealand were boosted yesterday when it reported a 19.4 per cent lift in operating profits to NZ\$82m (US\$48m) in the year to March.

However, a near-doubling in tax and extraordinary losses on associate companies brought attributable profits to NZ\$72.3m from NZ\$70.4m.

Mr Bob Matthew, the chairman, confirmed that a 25 per cent stake in the airline - comprising 70m shares from the current holding of Brierley Investments (BIL) - would be offered to the public in October. A further 5 per cent, or 14m shares, would be on offer to airline staff.

Mr Matthew is also chief executive of Sir Ron Brierley's

BIL, which paid NZ\$660m for a 60 per cent stake in April but gave the Government an undertaking it would sell 30 per cent to other interests this year. Other partners in the consortium are Qantas which holds 20 per cent and Japan Air Lines and American Airlines with 7.5 per cent each.

Mr Matthew said the price of the shares would be decided a

week before the offer. They are expected to sell at about NZ\$2.35, the same price as paid by the consortium.

Detailing the results, Mr Matthew said revenue rose by 10.8 per cent to NZ\$1.72bn. Tax took NZ\$13.3m against NZ\$8.5m. An extraordinary debit of NZ\$51.000 compared with a credit last time of NZ\$2.3m.

say air route rights, which are negotiated between governments, could be revoked if LanChile were taken over by foreign investors.

It is believed that Air New Zealand teamed up with a Chilean company and that other foreign investors may have dropped out for this reason.

LanChile had net income of \$4.8m on revenues of \$183m last year - its third consecutive profitable year. Last year, the Government tried to auction 32.7 per cent of the airline, but the effort failed to end in a sale.

# LanChile privatisation draws three bidders

By Barbara Durr in Santiago

**THREE BIDS** have been submitted for 51 per cent of LanChile, the Chilean national airline.

The top bid, worth about \$43m, came from Icarosana, a local investment company which is half owned by Banco Europeo para American Latina, the Belgian-Dutch consortium bank.

LanChile's own employees, through their investment company Inversiones Civiles Pacifico Sur, bid around \$40m. Air New Zealand joined the Chilean Lukis group in a joint bid of just \$26m.

The other four companies

originally interested in the airline dropped out of the bidding. These were Alitalia, Evergreen International Aviation, of the US, the Chilean shipping company Sudamericana de Vapores, and International Capital Corp, a subsidiary of American Express Bank.

Corfo, the Chilean state holding company which holds 83.7 per cent of the airline, has 30 days to consider the bids - all three of which are above the \$25.1m reference price. The Chase Manhattan Bank is advising Corfo on the sale.

LanChile's employees

already own 15 per cent of its shares. A further 1.3 per cent is held by Compania Acero del Pacifico, the privatised Chilean steel company.

Privatisation of the airline has stirred considerable controversy. The opposition argues that the military regime lacks the political legitimacy to sell national assets, after its defeat in a plebiscite on October 5. Opposition leaders have pledged to annul privatisations which take place after that date.

A key aspect of the controversy has been interpretation of the airline's statutes. These

say air route rights, which are negotiated between governments, could be revoked if LanChile were taken over by foreign investors.

It is believed that Air New Zealand teamed up with a Chilean company and that other foreign investors may have dropped out for this reason.

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# Barrick lifts income to \$12.3m

By Kenneth Gooding, Mining Correspondent

**AMERICAN BARRICK** Resources, the Toronto gold mining group, made a modest profit of US\$2.9m on the sale of part of its 1.58 per cent shareholding in Consolidated Gold Fields of the UK and expects a further \$1.5m profit if Hanson's bid for the diversified British mining company is completed.

Barrick also reported yesterday that production growth and an extensive hedging programme had lifted its net income for the six months to June 30 to US\$12.3m or 21 cents a share (fully-diluted), compared with \$11.3m or 19 cents.

Mr Robert Smith, president, said: "We expect the company's performance to be even

better in the second half of the year as we benefit from increased production."

In the half-year the company produced 216,491 troy oz gold against 133,614 oz at a cash cost of \$279 an oz, up from \$244. Barrick realised an average price of \$427 an ounce for its gold in the half-year.

▲ **Messina Pacific**, the Australian mining company owned 75.8 per cent by Placer Dome of Canada, blamed a lower gold price for a 46 per cent drop in net earnings to A\$9.25m (US\$7m) for the first half to June. Reuter reports from Sydney.

▲ **Placer Pacific's** main earning interest is a 70 per cent stake

in Kidston Gold Mines, which also yesterday reported a 35 per cent decline in its first-half net profits to A\$15.9m.

In the second quarter Placer's 80 per cent owned Misima project in Papua New Guinea started operations.

▲ **Messina**, the South African copper miner, has increased first-half profits and built up cash reserves to finance its new platinum mine, writes Jim Jones in Johannesburg.

Interim pre-tax profit was \$27m (\$10.2m) against \$19m. Net earnings rose to 201 cents a share from 143 cents and the interim dividend was raised to 32 cents from 25 cents.

# Elf cleared for Pennwalt takeover

By Anatole Kaletsky in New York

**ELF AQUITAINE**, the French energy and petrochemicals group, has reached an agreement with the US Federal Trade Commission allowing it to go ahead with its \$1.05bn takeover of Pennwalt, the US specialty chemicals company.

The FTC had threatened to block the deal on the grounds that Elf and Pennwalt were leading suppliers of a plastic resin, polyvinylidene fluoride, known as Kynar, used in building and electrical applications.

To win FTC consent, Elf agreed to dispose of one of Pennwalt's Kynar plants in New Jersey. Elf will however, retain another big Kynar plant in Kentucky belonging to Pennwalt. The FTC has the right to approve any purchaser of the New Jersey plant and must approve any future Elf stakes in Kynar suppliers.

# Wharf Holdings proposes 30 cent final dividend

By John Elliott in Hong Kong

**WHARF (HOLDINGS)**, the Hong Kong property, transport and hotels group controlled by Sir Yue-Kong Pao, yesterday declared net profits of HK\$1.11bn (US\$142.3m) for the year to March, 10.4 per cent up on the previous year.

Turnover increased by 17.8 per cent to HK\$2.82bn, including Hotel Marco Polo which became a subsidiary in June last year.

The company proposed a final dividend of 30 cents in the form of new Wharf shares or cash.

This makes a total of 41 cents for the year which is 13.9 per cent higher than the previous year.

"The redevelopment of various group properties affected our overall results," Mr Peter Woo, Wharf's chairman and a son-in-law of Sir Y.K., said yesterday.

"On the one hand it reduced

# Dao Heng set to buy Hang Lung

By John Elliott

**DAO HENG HOLDINGS**, which controls Hong Kong's Dao Heng Bank, has won a contest to buy the local Hang Lung Bank from the Government for an undisclosed sum, subject to detailed negotiations.

Dao Heng was one of a number of local and foreign contenders - including Taiwan's Overseas Chinese Commercial Banking Corporation - which submitted offers to Morgan Grenfell, the Government's adviser.

The main shareholders in Dao Heng Holdings, each with a 45 per cent stake, are the Kwek family of Malaysia and the Kuwait Investment Office.

Dao Heng and Hang Lung are small by Hong Kong standards. Hang Lung was rescued by the Government in 1983 and last year had a net asset value of HK\$354m (US\$45.4m).

# Stanic raises profits 35.5%

By Our Financial Staff

**STANDARD BANK** Investment Corp (Stanic), South Africa's second largest banking group, lifted interim pre-tax profits 35.5 per cent to R205.9m (\$77.7m).

Mr Conrad Strauss, Stanic's managing director, said there had been a moderate reduction in demand for credit, but net interest income had risen sharply on a significantly larger asset base.

Net earnings per share for the six months to June were 143 cents, compared with 108 cents.

# Bear Stearns strengthens recovery with 129% gain

By James Buchan in New York

**BEAR STEARNS**, the New York brokerage house which was buffeted in the stock market crash of October 1987, yesterday capped its recovery with the announcement of strong earnings for the quarter to June.

The securities firm, which is best known for its trading activities, said earnings for the quarter rose 129 per cent to \$47.6m or 50 cents a share on revenues of \$629.7m, against \$485.8m.


Earnings for the year rose 71

# Bear Stearns strengthens recovery with 129% gain

per cent to \$172.4m or \$1.78 a share on a 26 per cent increase in revenues to \$2.35bn. The per-share figures were adjusted for a 5 per cent stock dividend announced yesterday.


Mr Alan Greenberg, chairman, said: "We are very satisfied with the results for the fourth quarter and for our fiscal year. We believe this is a strong endorsement of the many decisions we made in October 1987 and we look forward to the new year with continued optimism."

# Our Reputation Precedes Us.



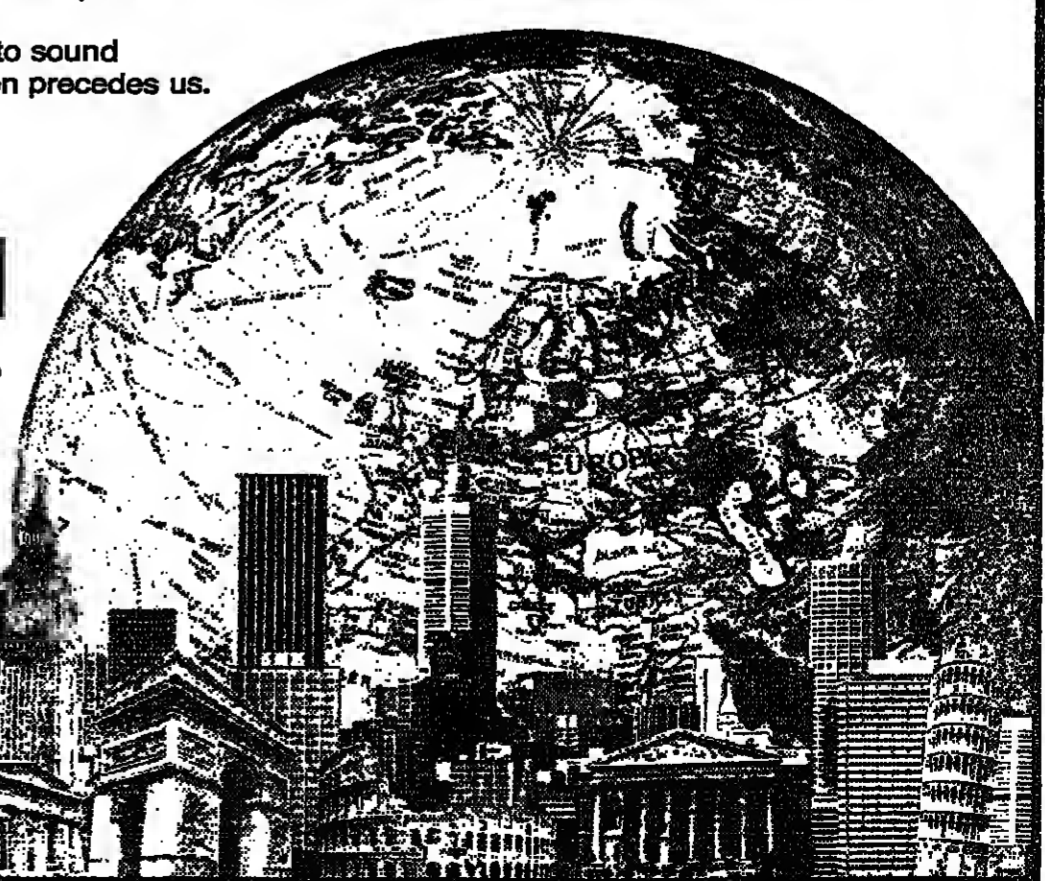
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# Merrill Lynch M&A.

**AAC Holdings, Inc.**  
has been acquired by  
The Sterling Group and Unicorn Venture Funds  
Value not disclosed

**Adia S.A.**  
through its subsidiary  
Adia UK P.L.C.  
has acquired  
Task Force Group plc  
\$27,000,000

**Alleghany Corporation**  
has agreed to acquire  
Sacramento Savings & Loan Association  
\$150,000,000

**American Savings Financial Corporation**  
has agreed to be acquired by  
BankAmerica Corporation  
\$70,000,000

**Andrews Group Inc.**  
has acquired  
New World Entertainment Ltd.  
\$264,000,000

**Apparel Marketing Industries, Inc.**  
has been acquired by an  
Investor Group  
\$200,000,000

**BancFlorida Financial Corp.\***  
(formerly NAFCO Financial Group Inc.)  
has issued equity securities  
representing a 24.9% ownership interest to  
Interlaken Financial Group Inc.  
\$15,000,000

**Bank of Homewood**  
has been acquired by  
Great Lakes Financial Resources, Inc.  
\$23,100,000

**BCE Information Services Inc.**  
has sold its  
Security Card Systems division  
to  
Security Card Systems Inc.  
Value not disclosed

**Best Products Co., Inc.**  
has been acquired by  
Adler & Shaykin  
\$684,800,000

**BRIntec Corporation†**  
has agreed to be acquired by  
BICC plc  
\$177,000,000

**Carson Pirie Scott & Co.†**  
has agreed to be acquired by  
P.A. Bergner & Co.  
\$393,300,000

**Chrysler Corporation**  
has agreed to acquire  
Thrifty Rent-A-Car System, Inc.  
\$263,000,000

**CKD-Cretec Corporation**  
has acquired  
Wilkerson Corporation  
Value not disclosed

**Commonwealth Equity Trust\***  
has acquired a 50.1% equity interest in  
Del E. Webb Investment Properties, Inc.  
\$30,000,000

**Continental Illinois Corporation**  
has sold  
Continental Illinois Bank of Western Springs, N.A.  
to  
Western Springs Bancorp, Inc.  
Value not disclosed

**CRS Sirrinc, Inc.**  
has sold a 49% stake in  
Sirrinc Environment Consultants, Inc.  
to  
Sirrinc Environment Consultants, Inc.  
Value not disclosed

**CRS Sirrinc, Inc.**  
and its joint-venture partner  
have agreed to sell an interest in  
NaTec, Ltd.  
to  
Church & Dwight Co., Inc.  
Value not disclosed

**CRS Sirrinc, Inc.**  
has agreed to sell an interest in  
CRSS Capital, Inc.  
to  
Banque Paribas  
\$8,000,000

**CRS Sirrinc, Inc.\***  
has exchanged its interest in  
NaTec, Ltd.  
for 11,118,000 Common Shares of  
Industrial Resources Inc.  
\$79,000,000

**DCI Acquisition Corp.\***  
(owner of Aetna Industries, Inc.)  
has been acquired by  
management and Berkshire Partners  
Value not disclosed

**Deere & Company**  
has acquired  
Funk Manufacturing Company  
from  
Cooper Industries, Inc.  
Value not disclosed

**First City Financial Corporation**  
has sold its minority equity interest in  
Cantel Inc.  
Value not disclosed

**First Interstate of Hawaii, Inc.**  
has been acquired by an  
Investor Group  
\$31,000,000

**First of America Bank Corporation**  
has agreed to acquire  
Midwest Financial Group, Inc.  
\$249,000,000

**Fitchburg Gas and Electric Light Company**  
defense against a cash tender offer by  
Eastern Utilities Associates  
\$44,800,000

An Investor Group led by  
**Dr. Friedrich Christian Flick**  
has agreed to sell  
approximately 2,700,000 Common Shares of  
Feldmühle Nobel AG  
to  
VEBA AG  
\$600,000,000

**Freeman Spogli & Co.**  
has acquired  
Duff & Phelps Inc.  
from  
Duff Research, Inc.  
\$128,500,000

**Fruehauf Corporation**  
has agreed to sell its  
Trailer, Maritime and CEMCO businesses  
to  
Terex Corporation  
\$232,500,000

**Fruehauf Corporation**  
has agreed to be acquired by  
Varity Corporation  
\$650,000,000

**General Energy Development, Ltd.**  
has been acquired by  
United Meridian Corporation  
\$39,000,000

**Gilbert/Robinson Acquisition Corp.**  
has acquired  
Gilbert/Robinson Inc. and related properties  
\$201,025,000

**Illinois Central Transportation Co.†**  
has agreed to be acquired by  
The Prospect Group, Inc.  
\$440,000,000

**Insilco Corporation**  
has sold certain assets of  
Red Devil Coatings to  
a subsidiary of Thompson & Formby Inc.  
a subsidiary of Sterling Drug Inc.  
Value not disclosed

**Intelligent Electronics Inc.**  
has agreed to acquire  
Connecting Point of America, Inc.  
\$24,000,000

**Ioptex Research Inc.**  
has been acquired by  
Smith & Nephew plc  
\$236,000,000

**Kelly, Douglas & Company**  
has been acquired by  
Loblaws Companies Ltd.  
\$48,000,000

In the first six months of 1989 Merrill Lynch acted as  
advisor in 74 transactions totalling over \$51 billion in value.

# Resources that bring results.

- Keystone International, Inc.** has sold Keystone Technology, Inc. to SPCO, Inc. Value not disclosed
- Kohlberg Kravis Roberts & Co.** has acquired RJR Nabisco, Inc. \$30,070,000,000
- Land of Lincoln Savings and Loan\*** has been acquired by Household Bank f.s.b. \$70,000,000
- Lake Ontario Cement Corporation** has acquired a minority interest in Miron Inc. \$48,000,000
- Lomas Financial Corporation** has agreed to sell Lomas Bankers Corp to an investor group led by Merrill Lynch Capital Partners, Inc. \$500,000,000
- A Management Group** has agreed to acquire Federated Investors, Inc. and related investment management operations from Aetna Life & Casualty Company \$345,000,000
- A Management Group** has acquired GAF Corporation \$1,941,000,000
- McDonnell Douglas Corporation** has sold McDonnell Douglas Health Systems Company to American Express Company Value not disclosed
- Merrill Lynch Capital Partners, Inc.\*** has acquired The Ann Taylor unit of Allied Stores Corporation from Campeau Corporation \$430,000,000
- Merrill Lynch Capital Partners, Inc.\*** has acquired Gemini Industries Inc. Value not disclosed
- MGI Properties** has acquired Turner Equity Investors, Inc. \$35,300,000
- MGM/UA Communications Co.\*** has agreed to be acquired by Qintex Australia Ltd. \$1,653,000,000
- ML Media Partners, L.P.** has agreed to acquire WICC-AM, (Bridgeport, CT) Value not disclosed
- ML Media Partners, L.P.** has acquired Acosta Broadcasting Corporation (San Jose, Puerto Rico) Value not disclosed
- ML Media Opportunity Partners, L.P.** has acquired WXRI-FM, (Norfolk, VA) Value not disclosed
- Mohasco Corporation †** has agreed to be acquired by an Investor Group \$504,000,000
- Nortek, Inc.** has sold Montrose Products Company to The Northern Group Value not disclosed
- Pacific First Financial Corporation\*** has agreed to be acquired by Royal Trustco Limited \$212,000,000
- Pan Am Corporation** has sold Pan Am World Services, Inc. to Johnson Controls Inc. \$165,000,000
- Petrolane Partners, L.P.** has agreed to be acquired by An Investor Group \$694,500,000
- Piece Goods Shops Company L.P.** has been acquired by an Investor Group Value not disclosed
- Poco Petroleum** has sold certain oil & gas properties to Bow Valley Industries Ltd. Value not disclosed
- PPG Canada Inc.** has sold its Architectural Metal business to Lorlea Steels (a division of Jannock Steel Fabricating Company) Value not disclosed
- PWA Corp.** has acquired Wardair Canada Ltd. \$216,000,000
- Save Mart Supermarkets** has acquired Fry's Food Stores, Inc. from The Kroger Co. Value not disclosed
- Semi-Tech Microelectronics (Far East) Limited** has acquired SSMC Inc. \$280,000,000
- Service Merchandise Company** has adopted a Plan of Recapitalization consisting of a Special Dividend of \$10.00 per Common Share \$333,150,000
- Southlife Holding Company** has agreed to be acquired by Capital Holding Corporation \$158,000,000
- An equity interest in **Spring City Knitting Co., Inc.** has been acquired by an Investor Group Value not disclosed
- Standard Federal Bank** has acquired First Federal Savings & Loan Association of Kalamazoo \$54,000,000
- St. Anthony National Bank** has been acquired by Firststar Corporation \$15,200,000
- STET-Società Finanziaria Telefonica p.a.** and American Telephone and Telegraph Company have agreed to exchange 20% of the shares of their subsidiaries, ITALTEL-Società Italiana Telecomunicazioni s.p.a. and AT&T Network Systems International Value not disclosed
- Transco Exploration Partners, Ltd.** has agreed to sell certain of its oil & gas properties to Amerada Hess Corporation \$911,000,000
- Triangle Industries, Inc.** has been acquired by Pechiney S.A. \$1,260,000,000
- TW Services, Inc.** has agreed to be acquired by SWT Acquisition Corp. (an affiliate of Gollust, Tierney and Oliver) \$2,800,000,000
- University Savings Bank\*** has been acquired by GLENFED, Inc. \$77,000,000
- West Point-Pepperell, Inc. †** has agreed to be acquired by Farley, Inc. \$3,000,000,000

**1989 Selected Transactions**  
**Merrill Lynch Capital Markets' clients appear in boldface type.**  
 \*Transactions initiated by MLCM.  
 †Tender offer completed; final closing pending.



**Merrill Lynch**  
 A tradition of trust.





INTERNATIONAL CAPITAL MARKETS

US Treasuries up as Fed confirms monetary easing

By Karen Zagor in New York and Katharine Campbell in London

FURTHER SIGNS of a softer US economy were greeted with unalloyed pleasure by the US debt market, which saw yields on the Treasury's benchmark long bond pushing steadily lower throughout morning trading.

At midday the Treasury's bellwether 30-year bond was up

GOVERNMENT BONDS

3 1/2 points at 112 1/2, yielding 7.76 per cent. The Federal Reserve executed one-day matched sales when Fed funds were trading at 8 1/2 per cent.

The draining move was seen as further evidence that the Fed's target rate for the funds, the rate at which banks lend to each other, is a 9 per cent to 9 1/2 per cent.

The debt market was encouraged by weaker-than-expected July economic data. The purchasing managers' index fell from 48.8 per cent in June to 48 per cent in July, its lowest level since January 1983.

This leading indicator has now registered a decline in the manufacturing economy for three successive months, after recording 33 consecutive months over 50 per cent. The drop below the 50 per cent level indicates that the sector of the economy is declining.

In addition, new orders for July were at their lowest since November 1983 and production was down for the first time in three years. Construction spending fell 0.8 per cent in June and May spending was revised down to 0.6 per cent from 1.5 per cent.

The dollar remained soft through early afternoon trading, at 136.95 and DM1.8665, little changed from Monday's close.

Mr Alan Greenspan, chairman of the Federal Reserve Board, yesterday confirmed that the Fed had eased monetary policy. The easing has consisted of several steps, the most recent of which took place last week, he said.

Mr Greenspan told the Senate Banking Committee that the Fed had been successful in fighting inflation. When asked whether the Fed would be suc-

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Rows include UK Gilts, US Treasury, Japan, Germany, Canada, Netherlands, Australia.

London-closing, denotes New York morning session. Prices: UK, US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Sources.

successful in bringing down inflation without triggering a recession. Mr Greenspan said: "I think we will make it."

The release of July's unemployment figures on Friday may signal a further easing of interest rates by the Federal Reserve.

THE GERMAN market powered ahead again yesterday, with a flurry of buying by both domestic dealers and international investors. Interest was strong across all maturities early in the morning and again after New York opened.

Bonds are benefiting from an easing in the US dollar and fresh cash is beginning to focus on the D-Mark and guilden sectors, as France and the UK are seen as having had a good run already.

The US purchasing managers' survey, which registered its lowest level since the beginning of 1983 and helped the US long bond along in early New York trading, turned added fresh impetus to the European markets.

The federal 6 1/2 per cent 10-year bond was fixed at 101.25 after 101.05 the previous morning and was yielding 6.58 per cent. Dealers were speculating as to whether the important 6.5 per cent would be breached in the next week or two.

There was plenty of turnover in the Dutch market, too, with 10-year bonds advancing between 1/4 and 1/2 of a point.

The announcement by the

Saudi breaks taboo on foreign borrowing

Finn Barre and Andrew Gowers report on Riyadh's recent forays into overseas loans

With customary discretion, the Government of Saudi Arabia has started in recent weeks to break an important official taboo: that against commercial borrowing of foreign funds.

Earlier this month Mr Muhammad Abul-Khalil, the Saudi Finance Minister, signed an agreement with a syndicate of 11 banks led by the kingdom's National Commercial Bank for a \$660m loan to the government-owned Public Investment Fund (PIF).

The event has caused a stir among bankers working in Saudi Arabia, because it represents the Government's first more-or-less direct dollar-denominated borrowing in more than 30 years. What is more, it appears to represent a form of old-fashioned deficit financing.

It is not clear exactly why the Government is having these difficulties - especially since oil revenues are apparently on target this year. The answer appears to lie in a mixture of factors about the budget deficit, difficulties in domestic borrowing, reduced oil revenues and steadily declining reserves.

As if to highlight the problems, the Saudi Government has been falling behind on payments to contractors and suppliers this year. A new wheat harvest is in, yet half of last year's crop subsidy - amounting to \$650m - has not been paid.

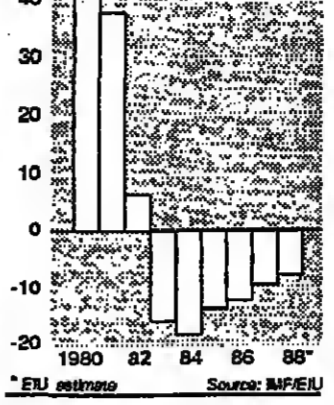
Technically, the authorities can argue that the new agreement does not constitute a government loan. But allowing the cash-rich PIF, which normally provides finance for large industrial projects, to take on debt to cover purchases of government bonds amounts to much the same thing.

It will give the Government access to reserves that were previously untouchable. The pattern may be repeated in the case of such other wealthy government bodies as the General Organisation for Social Insurance (Gosi) and the civil service pension fund.

On the face of it, the kingdom's financial circumstances could scarcely be more different from those when it last tapped foreign funds in the late 1950s. At that time, the extravagant King Saud was busy bankrupting the country by spending way beyond his rela-

Saudi Arabia

Current account (\$ billion)



EU estimate Source: IMF/EIU

set by favourable currency and bond market movements.

Although the precise figures are a well-kept secret, it is estimated that the reserve assets in 1981 at approximately \$190bn and are now down to somewhere between \$60bn and \$80bn. In 1988 alone, they are said to have shrunk by \$19bn.

At that rate, the kingdom would not have many years to go before moving into the red. To make matters worse, the reserves have been becoming less and less liquid, since the Government has gradually sold off its more easily realised holdings. A significant proportion of the portfolio - though no outsider can say exactly how significant - consists of assets that are unlikely to be collected, such as its IMF reserve position, aid loans to Egypt and other poor Arab countries and the unaccounted billions "loaned" to Iraq during

its eight-year war with Iran. Approximately half the total holdings are not directly accessible, because they are held by the civil service pension fund, Gosi and the PIF and managed by the Saudi Arabian Monetary Agency (Sama), the central bank. Largely because of the mess the kingdom got itself into by borrowing 30 years ago, Sama is legally precluded from financing the central Government.

At the beginning of last year, to slow the decline in reserves, the Government finally did what many outside experts had long been urging it to do: it sought to tap domestic capital to cover its deficit by starting to issue "development bonds". This was the Government's first borrowing - other than through short-term bill issues - in more than 20 years and, in undertaking it, Sama was already trading on sensitive ground.

The move met fierce resistance from religious conservatives, anxious to enforce the ban on payment or receipt of interest under Islamic sharia law. As a result, the Government claims its bonds are linked to industrial projects and that their return is linked to project revenues, whereas in reality the rates are simply linked to those on US Treasury bills.

But the main problem is that the uptake of bonds in Saudi Arabia's private sector has been most disappointing. In particular, the kingdom's 12 commercial banks have been less than enthusiastic. Last year, the authorities issued around SR42bn worth of bonds. But the authoritative Middle East Economic Survey esti-

mates that at the end of 1988 local banks are unlikely to have held more than \$85bn worth of bonds on their books. Although Sama has tried to develop a secondary capital market, banks consider the bonds relatively illiquid.

The first purchasers of bonds last year were the civil service pension fund and Gosi. Now, according to financial experts in the kingdom, the Government is placing bonds with other quasi-official bodies, such as the pension funds of Aramco and Petrofin, the two state oil companies, and of the petrochemicals producer Sabc.

This goes a long way towards explaining Saudi Arabia's new loan, which appears to be designed to help the Government continue borrowing from itself. "It's all a bit of a facade to enable Sama to get around the legal restriction against financing the central Government," said one western financial expert.

This may become a pattern. Domestic bonds are being issued at a similar rate this year and if the pension funds and other official institutions are to continue to absorb a large proportion of them they will need to borrow to do so.

The kingdom has tried to rein in government spending and imports in recent years. But the economy's narrow industrial base and the increasing costs of maintaining its infrastructure are an inevitable brake on efforts to reduce the current account deficit. Saudi Arabia may thus be faced with an increasingly stark choice in the next few years: between borrowing more or further running down its already depleted reserves.

Turkey rescinds Citibank mandate

By Jim Hodgner in Ankara

THE TURKISH Treasury has rescinded a mandate for balance of payments borrowing valued at \$200m awarded to Citibank in late June for failing to meet a July 24 deadline to close the deal. Citibank had over-reached itself by trying to go it alone on the three-year loan, according to a senior Treasury official.

The bank had belatedly launched the syndication on July 12 and had turned down offers from prospective co-lead managers, said the official. It had also offered very thin fees to about seven major banks asked to participate in syndicates, mainly Japanese but also some British and French institutions.

The deal was priced at an all-inclusive 132 basis points over Libor. It had a one-year call option for the Treasury at the end of the first year. By happy coincidence, the Treasury received the proceeds earlier this month of a DM400m bond issue in Frankfurt doubly oversubscribed in one day, which to some extent compensated for the loss of the Citibank syndication. Negotiations were going on with other banks for the lapsed mandate, but it might not be necessary to re-award it, said the official. "Citibank wanted to have the cream on the cake for themselves," he said.

Swedish joint venture

PKBANKEN, the Swedish bank, is forming an investment company along with four Swedish industrial firms and an international holding company, Reuter reports from Stockholm.

The Swedish partners in the new company, which will have an initial share capital of SKr450m and be called AB Custodia, are Lindengruppen, Nobel Industrier, Procordia and Trellberg. A newly-formed and as yet unnamed holding company, in which France's Compagnie Financiere de Paribas, Hafnia Invest, the Danish insurance company, and Cohepa, a Belgian company, hold stakes will also participate.

Paribas said in Paris that the international holding company would take a 22 per cent stake in Custodia. Paribas, its Belgian subsidiary Cohepa and Hafnia Invest will all have one third of the stake.

The Custodia partners hope to float it on the Swedish stock market in three or four years.

LONDON MARKET STATISTICS

Table with columns: RISES AND FALLS YESTERDAY, LONDON RECENT ISSUES, FIXED INTEREST STOCKS, RIGHTS OFFERS. Includes sub-tables for British Funds, Corporate Bonds, and various stock indices.

LONDON TRADED OPTIONS

THE LONDON Traded Options Market recorded one of its quietest days this year, with a total of only 28,257 lots changing hands, sharply down on the 40,000 odd contracts traded on an average day.

The relatively high proportion of puts, 19,555 compared with 15,322, underscored the generally gloomy tone of the market. Dealers report a continuing nervousness on the part of UK fund managers who, while they are convinced the market will move sharply in one direction or another, are not quite sure on which side of the fence they should park their funds. While this might otherwise be an appropriate time to buy volatility, the bid fever currently infusing the market has pushed implied volatilities

well up, making each trade more tricky. As usual, most active option blocks were in the FT-SE 100 index, where a total of 4,805 lots were recorded, with puts outnumbering calls by 2,981 to 1,824. One dealer commented that a sell order in the FT-SE futures market to one of the biggest UK fund managers mid-afternoon had enlivened the market and contributed to a six-point drop in the futures price. Otherwise the trades were directionless, as tends to happen on the first day of a new series.

The index futures, in fact, had a relatively active day, with 3,106 contracts on the floor. Traders say the market's movements are generally being led by price from the futures pit at the moment. Meanwhile, in the individual options market, only four trades managed to climb above the 1,000 volume level. What activity there was, was concentrated in BAT Industries, where 2,412 options traded. LOM was unable to give any further breakdown of the figures on this and a number of the other stocks affected by the conversion to a new trade registration system.

Meanwhile, Asde saw volumes of 1961 lots, made up of 1,211 calls and 750 puts. STC, normally quite a thinly traded stock, was the locus of some interest yesterday, with 1,078 options traded, and 3.7m shares, the latter being around twice the daily average.

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FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table with columns: EQUITY GROUPS, & SUB-SECTIONS, FT-SE 100 SHARE INDEX. Includes sub-tables for various industry sectors like CAPITAL GOODS, BUILDING MATERIALS, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, AVERAGE GROSS REDEMPTION YIELDS. Includes sub-tables for British Government, Medium Coupons, High Coupons, etc.

Forecasting period: 2292.4, 10 am 2292.2, 11 am 2291.9, Noon 2289.0, 1 pm 2287.4, 2 pm 2287.1, 3 pm 2285.9, 4 pm 2287.4. All figures are in pence. FTSE 100, FTSE 250, FTSE 1000, FTSE 10000. FTSE 10000 is a flat yield. High and low record, last date, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL, price 15p, by post 30p. CONSTITUENT CHANGES: Postcode industries (40) has been deleted and replaced by Postcode Group (40).

First Dealings Jul 24, Last Dealings Aug 4, Last Declarations Oct 26, For settlement Nov 65. Calls in Casework Inv, Richmond O & G, Sulphur A, Cityvision, Tuscany, AB Eng, Bennet & F, Bus Comp, Cent Pak, S & W Wood, Amsted, Broadcast Comm, Thurgar, Marret, P/C in Bear Brand, Barratt Dev, Aberystwy.



UK COMPANY NEWS

Purchases will boost overseas turnover

£45m expansion at Albert Fisher

By Philip Coggan

ALBERT FISHER, the fruit and vegetable distributor, yesterday launched a major international expansion via the purchase of a series of food companies for a maximum payment of some £45m.



Tony Millar, chairman of Albert Fisher.

Fisher's turnover will be overseas based with around 40 per cent in the US and 35 per cent in continental Europe. The

company has expanded rapidly, largely through acquisition, in the last few years and made pre-tax profits of £33m last year.
Mitt Parker is a fresh produce distributor based in Atlanta, Georgia, which made pre-tax profits of \$74,000 (£436,000) on turnover of \$12.7m in the 11 months to May 27 1989.

Thorntons pays £6.65m for French retailers

By Philip Coggan

THORNTONS, the confectionery retailer and manufacturer, has conditionally agreed to buy two French retailers for a cash consideration of FFr 90m (£8.65m).

Mr John Thornton, chairman and chief executive, said that "expansion within Europe is a key part of our revitalisation strategy".

African Lakes profits surge

African Lakes Corporation, engaged in general trading, service industries, mining and agriculture, reported half year pre-tax profits of £96,549 against £29,788.

Dudley Jenkins rises to £0.53m

FURTHER EXPANSION is in hand at Dudley Jenkins Group, the USM-quoted hat broker, with three acquisitions which could cost £2.65m.

order industries and mail material on behalf of publishers. Dowdell is a data preparation business.
Dudley Jenkins is also raising some £220,000 net through the issue of 584,854 shares to reduce borrowings of the two companies and to provide extra working capital.

Admiral Computing grows

ADMIRAL COMPUTING, the software house and computer consultancy, boosted taxable profits by 96 per cent in the six months to June 30.

Molynx reports 75% advance

Molynx Holdings traded strongly across its operations in the first half of 1989, resulting in a 75 per cent advance in pre-tax profits.

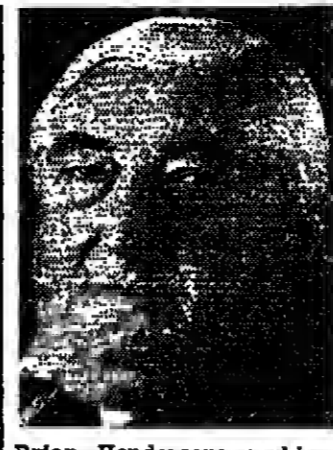
James Finlay agrees sale of UK oil and gas side

JAMES FINLAY, the overseas trader, said at its annual meeting that it had reached agreement in principle to sell its UK oil and gas interests.

Referring to the tea side, Finlay said that prices for Kenya teas were over 10 per cent higher, although crops were 7 per cent down on last year.

Transrap marks time at £730,000

Transrap Holdings, the USM-quoted plastics and packaging group, reported a marginal increase in pre-tax profits from £720,000 to £730,000, despite a £1.8m improvement to £7.7m in turnover for the year to March 31.



Brian Henderson: seeking further acquisitions.

YRM plans acquisitions as profits hit £2.66m

By Andrew Hill

YRM, the building design consultancy, increased pre-tax profits by 27 per cent from £2.1m to £2.66m in the year to April 30 1989.

YRM architects were currently working on a large development at Snow Hill in Birmingham, a business park in Solihull and a project at Birmingham New Street rail station.

Restructured Unitech sees 50% rise to over £22m

By Vanessa Houlder

UNITECH, the electronics components manufacturer, yesterday announced pre-tax profits of £22.1m for the year to June 3, a period that has seen a radical restructuring of its business.

There was an extraordinary credit of £36.62m (£566,000), which chiefly resulted from the sale of the three distribution companies and its shareholding in Metrologie.

Thos Robinson advances to over £10m and calls for £38m

By Edward Sussman

THOMAS ROBINSON, the engineering company which last year failed in its £226m bid for John Crowther, the textiles group, yesterday unveiled plans for a £38m underwritten rights issue aimed at fueling more acquisitions.

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TENDER NOTICE UK GOVERNMENT ECU TREASURY BILLS

- For tender on 8 August 1989
1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 800 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 8 August 1989.

DBS profit doubled

DBS Management, the independent network of financial intermediaries, saw pre-tax profits more than double from £75,000 to £152,000 in the year to March 31 1989.

Simon Group buys

The Simon Group is expanding its pneumatic conveying activities with the purchase of Vacuum (Holdings), of Stockport, Greater Manchester, for £1.5m.

London Share Service

With effect from today a new category of Transport stocks has been created within the FT London Share Service.

SHARE STAKES

CHANGES in share stakes announced recently include:
Albe: JE Harris, chairman, has acquired 25,000 ordinary shares in the ordinary shares is 3.68m (5.35 per cent).

Advertisement for EXIDE EUROPE, CHLORIDE GROUP PLC, GEMALA HOLDINGS LIMITED, and SHIRE TRUST LIMITED. Includes logos and financial details.

Vertical text on the far left edge of the page, including 'est' at the top and 'proach' and 'Daily' further down.

COMMODITIES AND AGRICULTURE

Costs must be cut for American farmers to compete

Nancy Dunne continues her series on the shaping of US farm policy

MR Sever Peterson, a self-described "dirty-bill farmer from Minnesota," early this year returned from a 4,000 mile trek across southern Brazil...

and water supplies is spurring interest in Washington in what is now called "low input, sustainable agriculture" (Lisa).



Clayton Yentler: strong environmental provision

becoming a monoculture with high concentrations of specialised livestock facilities and larger farms benefiting from economies of scale.

years' production, he said. Supporters also tend to take some risk out of heavy investment in production inputs and help pay for higher levels of synthetic inputs.

resistant to insecticides or require a higher rate of application. Once-fertile soil has lost organic matter and natural fertility through monocropping or maize/soybean rotations year after year.

Milk Board plans pricing reforms

By Bridget Bloom, Agriculture Correspondent

RADICAL changes in the way the Milk Marketing Board of England and Wales prices the milk it buys from farmers were proposed yesterday by the Board's Chairman, Mr Bob Stevens.

ations with the Dairy Trade Federation which comprises the major dairy companies and processors. Talks are taking place in parallel with the annual price fixing negotiations, due for completion in the autumn.

A helping hand towards self-sufficiency in the Himalayas

Alastair Guild reports on the aid Nepalese farmers receive from the Agricultural Development Bank

SARASWATI POUDEL was busy with her bees. Her bees were busy too as the honey making season drew near. She expected her six hives to yield 5 kg of the sticky stuff, fetching Rs70 a kilogram in the market.

hectares at the back of their house. He expects the unit to be self-supporting within five years.



Saraswati Poudel examines the results of her bees' efforts

units set up across Nepal carry on with the same idea, and a device is proven the bank provides loans to farmers to purchase and training in how to use a device.

flow of resources away from the countryside to towns, and plans to provide banking services outside the towns to encourage saving among the rural population.

The larger borrowers - the bank loans to individuals of up to Rs20,000 - cross subsidise loans to the poor. The bank's target is to increase the poorest farmer's income through its investment package from Rs1,200 to Rs2,500.

Bougainville may reopen

REPAIRS will begin to the Bougainville copper mine in Papua New Guinea on Friday, Prime Minister Ralphe Namaliu said yesterday.

He expected production to resume in three or four weeks, Mr Namaliu earlier met Bougainville executives to set a timetable for reopening.

WEEKLY METALS PRICES

Table with columns for metal types (Copper, Nickel, Zinc, Lead, Tin, Silver, Gold, Platinum, Palladium, etc.) and their weekly price ranges.

LONDON MARKETS

Table listing various commodities like oil, gas, metals, and their prices in London markets.

WORLD COMMODITIES PRICES

Table listing world commodity prices for items like cocoa, oil, metals, and other goods.

LONDON METAL EXCHANGE

Table listing London metal exchange prices for various metals and alloys.

US MARKETS

Table listing US market prices for metals and other commodities.

Chicago

Table listing Chicago market prices for various commodities.

NEW YORK

Table listing New York market prices for metals and other commodities.

INDEXES

Table listing various market indexes and their values.

Bid stock concerns unsettle equities

A UK stock market lacking conviction in its own recent strength proved an easy prey yesterday to worries surrounding the clutch of large bid situations which underpinned last week's advance.

The most significant bid was the news that the £120m bid for BAT Industries from Hovlyake, Sir James Goldsmith's investment vehicle, could face extended delay in the US courts.

Share prices quickly tailed off after opening firmly on the back of Wall Street's overnight gain. Except for a few moments the market spent the day in minus territory, but rallied from its low of 11 points down on the Footsie scale when Wall Street began to move up in early trading.

At the same time, disappointment with the absence of a new bid for Plessey was not soothed when UBS-Phillips & Drew, Plessey's broker, claimed a takeover value of more than 350p for the elec-

tronics group; some analysts fear that GEC/Siemens may offer less than the current share price of 271p when they unveil their new terms.

FINANCIAL TIMES STOCK INDICES table with columns for Government Secs, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, P/E Ratio, and S.E. ACTIVITY.

TRADING VOLUME IN MAJOR STOCKS table listing trading volume for various companies like Anglo Group, British Airways, British Telecom, etc.

Racal hit by US selling

A slide in the shares of both the Racal twins reflected determined selling from the US as transatlantic investors shifted their stance to follow bearish views taken recently of the stocks in London.

demonstrated interest. Much of yesterday's business reflected intra-market operations, with the institutional holders standing firm for the time being.

Traders expressed concern that, as in the recent case of Lincolns' attempted takeover of Consolidated Gold Fields, US legal delays could destroy the timing of the bid.

One analyst described the figures as "good solid stuff, very much in line with expectations which were generally in the region of 500m pre-LDC profits."

On Cable & Wireless BZW said "short term the shares are due a period of consolidation, but any further weakness could provide opportunities in one of the UK's premier growth companies."

upset the composite insurers with General Accident 10 off at 997p and Commercial Union at 80p.

Enterprise Oil remained under strong downward pressure as stories that ICI may well be about to place their near 25 per cent stake in Enterprise continued to circulate in the market.

Brewers turned in a solid performance, with all the leading issues marking up modest gains against the market.

Further takeover speculation boosted Croda International 13 more to 246p.

Results at 381p, Kingfisher, up 4 at 357p, and Burton, up 2 at 50p.

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setting back at 122p, up 5, on speculation of imminent bid news.

Albert Fisher, the fruit and vegetable distributor, slipped 4 to 102p after unveiling a plan of 36.5m shares to fund no less than five European acquisitions.

SmithKline Beecham continued Monday's strong run, based on UK institutional demand in the company's first Account in the FT-SE 100.

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 25

BAT bid nerves

The disclosure that Californian insurance regulators intend to challenge the legal tactics of Sir James Goldsmith's Hovlyake group in its £120m bid for BAT Industries hit BAT shares hard in London yesterday.

NatWest figures

Interim figures from NatWest, the clearing bank tainted by the Blue Arrow affair, caused barely a tremor in the market.

Cash for Steel

British Steel weakened for the second day running as institutions held back in the light of Monday's instruction from the Stock Exchange that dealings must be in cash.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for 1989 with columns for company name, price, and date.

Dunlop Aerospace chief

DUNLOP AEROSPACE GROUP has appointed Mr Lou FitzGerald (right) as chief executive. He was managing director of the aviation division. He succeeds Mr John Roberts who retires at the end of September but will continue as a consultant.

APPOINTMENTS

ROBERT M. DOUGLAS HOLDINGS. Mr Richard McClean, deputy chief executive of the FINANCIAL TIMES, has assumed responsibility for the day-to-day operations of the newspaper.

King, director of finance, becomes chief executive from January 1 when Mr Michael Brown retires.

Mr Richard McClean, deputy chief executive of the FINANCIAL TIMES, has assumed responsibility for the day-to-day operations of the newspaper.

Mr George Nissen has been appointed chairman of the INVESTMENT MANAGEMENT REGULATORY ORGANISATION, succeeding Sir Henry Fisher.

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FT LAW REPORTS

ANTON PILLAR ORDER DISCHARGED. O'REGAN AND OTHERS v LAMBIC PRODUCTIONS LTD. Queen's Bench Division. Sir Peter Pain sitting as a High Court Judge. June 30 1989.

Anton Pillar order discharged

was able to get in and search, but she could not find certain files to which she attached particular importance.

Anton Pillar order discharged

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-225-2128

AUTHORISED UNIT TRUSTS

Unit Trust Code Booklet

Main table containing unit trust information, organized into columns by fund name, manager, and price. Includes sections for 'AUTHORIZED UNIT TRUSTS' and 'GUIDE TO UNIT TRUST PRICING'.

GUIDE TO UNIT TRUST PRICING

These prices are for unit trusts, administered and other costs which are to be paid by new investors. These prices are for unit trusts, administered and other costs which are to be paid by new investors. These prices are for unit trusts, administered and other costs which are to be paid by new investors.

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

Table listing various UK unit trusts such as British Equities, City of Edinburgh, and others, with their respective prices and yields.

INSURANCES

Table listing insurance-related unit trusts and their financial details.

Main table of unit trusts, organized by company or region, including details like 'City of Edinburgh Life Assurance', 'Assurance GENERALI SpA', and 'MGM Assurance'.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cyteline. To obtain your free Unit Trust Code Booklet ring the FT Cyteline help desk on 01-825-2125

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OFFSHORE AND OVERSEAS' and 'GUERNSEY (ISB RECOGNISED)'. The table lists various unit trusts such as Pioneer Mutual Assurance Co Ltd, Prudential Life Assurance Co Ltd, and others, along with their respective prices and yields.

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, columns include Name, Price, Yield, and other financial metrics.

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Table of LONDON SHARE SERVICE, columns include Name, Price, Yield, and other financial metrics.

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UNIT TRUST NOTES: Please refer to these notes for details on the unit trusts and their performance.

ISLE OF MAN (\*\*)

LUXEMBOURG (\*\*)

OTHER OFFSHORE FUNDS

OFFSHORE INSURANCES

FOREIGN BONDS & RAILS

AMERICANS

Money Market Bank Accounts

Money Market Trust Funds

UNIT TRUST NOTES: Please refer to these notes for details on the unit trusts and their performance.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

AMERICANS - Contd

Table listing American companies such as American Express, American International Group, and American Overseas Corp, with columns for share price, change, and volume.

BUILDING, TIMBER, ROADS - Contd

Table listing companies in the building, timber, and roads sector, including Bovis Lend Lease and Bovis Lend Lease Group.

DRAPERY AND STORES - Contd

Table listing companies in the drapery and stores sector, including Debenhams and Debenhams Group.

ENGINEERING

Table listing engineering companies such as Balfour Beatty, Balfour Beatty Group, and Balfour Beatty PLC.

INDUSTRIALS (Miscel J) - Contd

Table listing various industrial companies including British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Miscel J) - Contd

Table listing various industrial companies including British Airways, British Airways PLC, and British Airways Group.

CANADIANS

Table listing Canadian companies such as Canadian National Railway, Canadian National Railway Ltd, and Canadian National Railway Group.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies, including Bank of America and Bank of America Group.

ELECTRICALS

Table listing electrical companies such as British Telecom, British Telecom Group, and British Telecom PLC.

FOOD, GROCERIES, ETC

Table listing food and grocery companies including British Food, British Food Group, and British Food PLC.

INDUSTRIALS (Miscel J) - Contd

Table listing various industrial companies including British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Miscel J) - Contd

Table listing various industrial companies including British Airways, British Airways PLC, and British Airways Group.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies, including Bank of America and Bank of America Group.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as British Chemicals, British Chemicals Group, and British Chemicals PLC.

DRAPERY AND STORES

Table listing drapery and stores companies, including Debenhams and Debenhams Group.

HOTELS AND CATERERS

Table listing hotels and caterers companies, including British Hotels, British Hotels Group, and British Hotels PLC.

INDUSTRIALS (Miscel J)

Table listing various industrial companies including British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing insurance companies such as British Insurance, British Insurance Group, and British Insurance PLC.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies including British Beers, British Beers Group, and British Beers PLC.

DRAPERY AND STORES

Table listing drapery and stores companies, including Debenhams and Debenhams Group.

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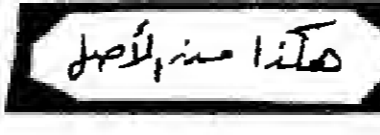
INDUSTRIALS (Miscel J)

Table listing various industrial companies including British Airways, British Airways PLC, and British Airways Group.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128



INSURANCES - Contd

Table of insurance companies including Aviva, British American, and others, with columns for stock price, bid, offer, and volume.

PAPER, PRINTING, ADVERTISING - Contd

Table of paper, printing, and advertising companies including Newsprint, Printers, and Advertisers.

TEXTILES - Contd

Table of textile companies including various spinning and weaving firms.

TRUSTS, FINANCE, LAND - Contd

Table of trusts, finance, and land companies including investment trusts and financial institutions.

OIL AND GAS - Contd

Table of oil and gas companies including exploration and production firms.

MINES - Contd

Table of mining companies including various metal and coal producers.

LEISURE

Table of leisure companies including hotels, resorts, and entertainment firms.

PROPERTY

Table of property companies including real estate and development firms.

TOBACCO

Table of tobacco companies.

TRANSPORT

Table of transport companies including airlines, shipping, and logistics firms.

TOBACCO

Table of tobacco companies.

TRANSPORT

Table of transport companies including airlines, shipping, and logistics firms.

PLANTATIONS

Table of plantation companies.

OVERSEAS TRADERS

Table of overseas trading companies.

THIRD MARKET

Table of third market trading data.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names...

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies.

FINANCE, LAND, etc

Table of finance, land, and other companies.

OIL AND GAS

Table of oil and gas companies.

MINES

Table of mining companies.

REGINAL & IRISH STOCKS

Table of regional and Irish stocks.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing companies.

SHOES AND LEATHER

Table of shoes and leather companies.

SOUTH AFRICANS

Table of South African companies.

TEXTILES

Table of textile companies.

TRADITIONAL OPTIONS

Table of traditional options.

INDUSTRIALS

Table of industrial companies.

Additional notes and disclaimers regarding the data provided.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar holds as pound falls

THE DOLLAR and sterling attracted attention on the foreign exchange market yesterday, but the US currency showed little movement on the day, in spite of growing fears about a US recession.

The dollar has weakened recently, ahead of yesterday's July survey by the National Association of Purchasing Managers, tomorrow's figures on leading indicators and Friday's US employment data.

Forecasts suggest that leading indicators will be down 0.2 per cent, compared with a drop of 1.2 per cent in May. This would be the fourth fall in the

last five months, but may not be a big enough factor to be taken as confirmation that the economy is heading into recession.

Mr Alan Greenspan, Federal Reserve Board chairman, has already indicated that the Fed eased its monetary stance last week and is seeking to avoid an unnecessary and destructive recession.

Mr Greenspan, delivering his Humphrey-Hawkins report to the Senate Banking Committee, added that the acceleration of inflation in the first half of the year was apparently the result of transitory factors, notably higher food and energy costs.

rose to SFr1.6075 from Y1.6065. According to the Bank of England the dollar's exchange rate index fell to 68.8 from 68.9.

Fear that the Bank of England was pushing the pound down encouraged some sizeable selling orders to develop in a thin market, but there were no other factors to account for the weakness of sterling.

The pound lost 1.20 cents to \$1.6645 and fell to DM3.0850 from DM3.1100. Sterling also declined to Y228.25 from Y228.25; to SFr2.6800 from SFr2.6775; and to FF10.4475 from FF10.5250. The pound's index fell 0.6 to close at the day's low of 92.7.

FINANCIAL FUTURES

US bonds hit two-year peak

US TREASURY bond futures rose to a two-year high on the Liffe market in London yesterday. This followed a strong rise on the futures market in Chicago on speculation that US interest rates will fall, following a further indication that the economy is slowing from yesterday's NAPM survey for July.

September Treasury bonds touched a peak of 100.26 on

Liffe, and closed just below that level at 100.25, against 99.13 on Monday.

There was a further easing of short sterling futures, but trading was quiet, with September delivery recording only 17,413 contracts. The September contract continues to look expensive to the equivalent cash price - discounting a cut in bank base rates before delivery in mid-September - even

after falling to 86.40 from 86.65 yesterday. It traded in a narrow range of 86.35 to 86.45.

The closing price was equivalent to a cash interest rate on three-month interbank of slightly under 13 1/2 per cent, against yesterday's level of around 13 1/2 per cent for three-month funds on the money market. A weakening of sterling on the foreign exchanges had no great impact

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Unit, % change, % change, % change. Includes Belgium, France, Germany, Italy, Netherlands, Spain, Portugal, Greece, Ireland, UK, Luxembourg, Austria, Finland, Sweden, Denmark, Norway, Switzerland, and others.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Country, Day's spread, Close, One month, % change, Three months, % change, Six months, % change. Includes US, Canada, Australia, NZ, Hong Kong, Singapore, etc.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Country, Day's spread, Close, One month, % change, Three months, % change, Six months, % change. Includes UK, Canada, Australia, NZ, Hong Kong, Singapore, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Aug. 1, Short term, 7 days notice, One month, Three months, Six months, One year. Includes Sterling, US Dollar, Swiss Franc, etc.

LIFFE LONG GILT FUTURES OPTIONS

Table with columns: Strike, Call-settlements, Put-settlements, Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LIFFE TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Call-settlements, Put-settlements, Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LIFFE SHORT STERLING FUTURES OPTIONS

Table with columns: Strike, Call-settlements, Put-settlements, Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LIFFE EURO-DOLLAR FUTURES OPTIONS

Table with columns: Strike, Call-settlements, Put-settlements, Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LIFFE SHORT STERLING FUTURES OPTIONS

Table with columns: Strike, Call-settlements, Put-settlements, Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

LIFFE TREASURY BOND FUTURES OPTIONS

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LIFFE EURO-DOLLAR FUTURES OPTIONS

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LIFFE SHORT STERLING FUTURES OPTIONS

Table with columns: Strike, Call-settlements, Put-settlements, Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

FAIRBANKS FINANCIAL MORTGAGES/ REMORTGAGES ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE? \* ECU loans at 10% fixed \* Deutschmark loans at 9.25% \* Sw. Franc loans at 9.75% \* Rates correct at time of going to Press

The Nishi-Nippon Bank, Ltd. U.S. \$70,000,000 2 1/4 per cent. Convertible Bonds Due 2003 Notice of Adjustment of Conversion Price.

I.G. INDEX LTD. 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD Tel: 01-828 7233/5699

CROSSWORD No.7,001 Set by VIXEN

ACROSS 1 Dealing with others' distress (7) 4 Just the same, a lot of people will be present (8) 10 A feature of credit (8) 11 Vacant though sober man receiving approval in Spain (2,3) 12 Hold back support (4) 13 Tear things out and arrange in order (10) 15 Vessel on which one's likely to suffer mal-de-mer? (7) 16 He's given a home by Her Majesty (8) 19 Greatly admires revolutionary leader in a work (8) 21 Writers must pay the price (7) 23 Occasional police raid may be ordered (10) 25 A server of drinks entered in the beauty contest (4) 27 Disturb with sound arguments (8) 28 New line offered by cunning agent lacking polish (8) 29 Neat article for example lacking cheap way to travel (8) 30 Run personal transport - always short (8) DOWN 1 Traps - ten possibly - set in the church (8) 2 Withdrew military personnel and discussed terms (8) 3 To be uppity is certainly not a good thing (4)

STERLING INDEX

Table with columns: Aug. 1, Latest, Previous Close. Includes 8.30 am, 9.30 am, 10.00 am, 11.00 am, 12.00 pm, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

CURRENCY RATES

Table with columns: Aug. 1, Rank, Special, Europe 1, Europe 2, Europe 3. Includes Sterling, US Dollar, Swiss Franc, etc.

CURRENCY MOVEMENTS

Table with columns: Aug. 1, Bank of England, Morgan's, Change. Includes Sterling, US Dollar, Swiss Franc, etc.

OTHER CURRENCIES

Table with columns: Aug. 1, E, S. Includes Argentina, Australia, Brazil, Canada, etc.

MONEY MARKETS

London rates ease

INTEREST RATES were slightly easier on the London money market yesterday, in spite of a weakening of sterling. Three-month interbank declined to 13 1/2-13 3/4 per cent from 13 3/4-13 1/2 per cent.

The Bank of England initially forecast a money market surplus of \$800m, but revised this to a surplus of \$500m in the afternoon. The authorities

operation. In Frankfurt call money eased slightly to 6.90 per cent from 6.95 per cent.

High Lombard borrowing of DM3.5bn on Monday reflected the demand for funds by the banks to meet their reserve commitments at the central bank, and the failure of the call rate to fall very much yesterday was because banks borrowed funds in the market to repay borrowing under the Lombard facility.

Dealers now wait to see whether the Bundesbank fully replaces the DM4.5bn draining from the market today as two securities repurchase agreements expire. The result of this week's securities repurchase tender will be announced today. The authorities offered a 35-day pact, at a fixed rate of 8.50 per cent, and a 63-day agreement at variable bid rates.

In Brussels the Belgian National Bank cut its important three-month Treasury certificate rate by 0.05 per cent to 8.45 per cent. This is the main instrument used by the central bank to guide money market rates, and it is the first reduction since June 27.

FT LONDON INTERBANK FIXING

Table with columns: 3 months US dollars, 6 months US dollars. Includes DM 63, offer 8 1/2, DM 0 1/2, offer 0 1/4.

MONEY RATES

Table with columns: New York, Treasury Bills and Bonds, Lanchtime, Prime rate, 12 month, 30 day, 90 day, 180 day, Fed funds, 90 day, 180 day, 360 day.

LONDON MONEY RATES

Table with columns: Aug. 1, Overnight, 7 days notice, One month, Three months, Six months, One year. Includes Interbank offer, Lombard, Local authority, etc.

Table with columns: Aug. 1, Overnight, 7 days notice, One month, Three months, Six months, One year. Includes Interbank offer, Lombard, Local authority, etc.

BASE LENDING RATES

Table with columns: Bank, Rate, Bank, Rate, Bank, Rate. Includes AGM Bank, Adams & Company, AIB - Allied Irish Bank, etc.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Aug. 89, Vol, Last, Sep. 89, Vol, Last, Oct. 89, Vol, Last, Stock. Includes ERM Index C, ERM Index P, etc.

Handwritten signature: J. P. ...



3pm prices August 1

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month', 'High', 'Low', 'Open', 'Close', 'Change', 'Volume', 'Bid', 'Ask', 'Last', 'Settle', 'Open Int', 'Close Int', 'Change Int', 'Volume Int', 'Bid Int', 'Ask Int', 'Last Int', 'Settle Int'.

Continued on Page 39

Johnnie Lito

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Needaq national market, 3pm prices August 1

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

3pm prices August 1

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Advertisement for Scandinavian Crown Hotel with text: 'It's attention to detail...'

AMERICA

Explosive rally in bonds fails to hold Dow's gains

Wall Street

AN explosive rally in the bond market failed to follow through into equities yesterday, despite bursts of buying interest in the course of the morning, writes Karen Zagor in New York.

By 2 pm, the Dow Jones Industrial Average was down 10.43 points at 2,650.23. Volume was very heavy on the New York Stock Exchange with 189.5m shares changing hands. Despite the fall in the blue chip index, issues rising in price slightly outnumbered those falling. The Standard & Poor's index rose by 1.02 to 347.10.

In addition, new orders for July were at their lowest since November 1982, and production was down for the first time in three years. Construction spending fell 0.8 per cent in June, and May spending was revised down to 0.6 per cent.

New Zealand treads with care after neutral budget

Terry Hall on the pros and cons for share prices

THE New Zealand stock market has reacted cautiously to last week's budget, a complex affair full of pluses and minuses for business and the economy.

Finance Minister David Caygill's first budget since the departure of Mr Roger Douglas set out to steer a compromise path between the need for the Government to show a continued commitment to the welfare state and to economic constraint, including low fiscal deficits and inflation.

Up to budget night last Thursday, trading rose strongly and the Barclays index firmed from 1,920 on July 21 to 1,979. On the three days since then, stocks have stayed around that level, closing at 1,937.76 on the index yesterday, although turnover has eased.

On the positive side, the budget continues the attack on inflation, with a target of zero to 2 per cent by 1992. The battle, aided by the deep recession, has seen inflation cut to about 4 per cent.

The main election-winning strategy is the controversial decision not to repay overseas debt this year, instead, the Government is to concentrate on repaying domestic debt in a bid to ease interest rate pressures. There will be no sales of new government stock and, by allowing about NZ\$3.2bn

from 1.3 per cent. In midsession trading the Treasury's benchmark 30-year bond was up 24 points at 112.5, yielding 7.76 per cent. The Federal Reserve arranged one-day matched sales when Fed funds were trading at 8 3/4 per cent.

The dollar remained soft in early afternoon trading, at Y136.95 and DML8665, little changed from Monday's close.

Although the Dow was up by as much as 12 points shortly after noon, it soon gave up its gains, apparently for fear that a slower economy will restrict corporate profits. However, IBM continued to advance with a gain of 1 1/2 to \$116 3/4.

However, a sharp decline in profits at Pennzoil had little impact on Wall Street, where the stock advanced 3/4 to \$90 1/4.

Improved earnings at Emerson Electric helped push the share price to \$37 1/4, up 3/4. The company reported a 15 per cent gain in net income to 83 cents a share from 60 cents a share the previous year.

Northrop slid 1/4 to \$25 1/4 after the Senate voted to

increase its financial liability to repair technical or manufacturing problems that might inflame the B-2 stealth bomber.

Lomas Financial fell 1/4 to \$7 1/4 after the financial services company suspended its dividends on its common and preferred stock. The company lost \$282m in the fiscal year ended June 30.

Squibb, which last week agreed to merge with Bristol-Myers, continued to decline after gaining 3/4 to \$110 1/4 on Friday. Yesterday the stock was down 1/4 to \$110 3/4.

Among other pharmaceutical companies, Merck dropped 3/4 to \$75 1/4. Erimont added 3/4 to \$36 1/4. AMR, the parent of American Airlines, gained 3/4 to \$69, and Delta Air Lines added 3/4 to \$72 1/4.

Texas Air, the parent of troubled Eastern Air Lines, lost 3/4 to \$16 1/4. AMR, the parent of American Airlines, gained 3/4 to \$69, and Delta Air Lines added 3/4 to \$72 1/4.

Canada

AFTER a bouncy morning in which they rose, fell, and rose again, Toronto stocks were higher in mid-session.

The composite index gained 6.7 points to 3,977.4 at mid-day, with metal stocks in the van.

EUROPE

Frankfurt sets the pace for a powerful day

WEST German shares took over the reins again in a bullish day for bourses, writes Our Markets Staff. FRANKFURT decided its breather had lasted long enough and surged in active trading after three days of weak or mixed trading.

The FAZ index gained 11.18, or 1.75 per cent, to a post-crash peak of 649.82 and the DAX index reached a year's high of 1,578.91, up 24.75 or 1.6 per cent. Turnover was heavy at D1M5.7bn - well up on Monday's DM3.7bn.

A salesman said he expected the market's upward momentum to continue. He said some shares were being supported in advance of three big rights issues - those of Daimler, Commerzbank and Hypobank.

Several large stocks, including Daimler, have now passed or are near to significant chart levels. The next important resistance level for the car maker, after passing DM770, is said to be DM1,000.

Foreign demand was strong for both Siemens and Deutsche Bank. Siemens, which had already broken through the key DM600 level, added DM6.50 to DM613.50 after reporting third-quarter results in line with expectations on Monday.

Deutsche Bank moved closer to its DM700 chart level, closing DM712.50 up at DM692.50 before reaching DM696 in the after-market. The bank is expected to announce good first half results tomorrow, following Dresdner Bank's 23 per cent increase in operating profit announced on Monday.

ASIA PACIFIC

Nervousness about high prices hits Nikkei

Tokyo THE RECENT rapid rise in Japanese share prices brought caution and profit-taking to the market yesterday and shares ended broadly lower, writes Michio Nakamoto in Tokyo.

After a strong rise on Monday, shares opened lower as investors became nervous. The Nikkei average hit a high of more than 3,395 points, but almost 4 per cent, in the nine trading days since July 19.

Investors have had a tough time since October 1987, with the market now valued at about 40 per cent of its level then. Gains had been driven by the entrepreneurial and property stocks and 44 of these, out of 256 listed on the Stock Exchange at the time, have either crashed or been placed in receivership.

Chase Corporation, which had sold about 40 per cent of its NZ\$10, now sells for 6 cents.

The century-old NZI Corporation, one of the proudest companies on the exchange, suffered direly from its involvement in banking. General Accident of the UK paid NZ\$2.45 a share in gaining 51 per cent of NZI in June 1988.

Brokers are making money again, as cautious optimism about the economic outlook revives. But it is a fragile confidence and prospects for the share market depend to a considerable extent on the strength of international commodity prices.

Toshiba, another large volume issue tipped to be a market leader, was third in the most active list with 16.5m shares traded but dropped Y10 to Y1370.

Speculative buying put Tokyu Corp second on the most active list with 24.1m shares traded as it gained Y70 to Y1,920.

Enthusiasm waned in Osaka where the OSE average dipped 30.76 to close at 34,106.17. Volume rose 64m shares from 55m.

PARIS rebounded swiftly from Monday's losses as the prime rate cuts in the US, Wall Street's strength overnight and a buoyant French bond market underpinned broad gains.

Volume improved from Monday's FFR1.95bn to over FFR2.5bn, and possibly as high as FFR2.5bn.

Cle du Midi, the insurance conglomerate, gained FFR60 to FFR1,440 as investors welcomed the collaboration agreement between Midi, with its French partner Axa, and Generali of Italy, which has been seen as a predator up to now.

Elf Aquitaine edged up FFR2 to FFR507 after gaining US permission for its acquisition of Pennwalt, having agreed to sell one Pennwalt factory.

Financials were sought against a background of falling interest rates, with Credit Foncier de France up FFR3 to FFR1,988 on a hefty 37,000 shares traded on Monday.

LVMH climbed FFR83 to FFR4,293 on 15,000 shares; the Paris arm of a leading UK brokerage was a large buyer.

The OMF 50 index rose 5.75, or 1.1 per cent, to 515.51.

SOUTH AFRICA

STRONG GAINS in leading mining financials led the market. The industrial index closed 12 higher at 2,700.11 points up on Friday's high.

Roundup

THERE WAS some coming and going in Asia Pacific markets yesterday - shares coming up, then going nearly all the way down again.

HONG KONG failed to pierce the psychologically important 2,600 level. Although the Hang Seng index got close in the morning, with a high of 2,593, it fell ground all afternoon to show a marginal, 2.58 points gain on the day to 2,578.36.

Turnover allowed to HK\$1.31bn from Monday's HK\$1.44bn.

The company feature of the day was the award of the government's tender for the construction of a cable-television network to a consortium led by Wharf (Holdings).

There were also reports on the day which were regarded as slightly disappointing; and analysis of the cable contract news left analysts wondering about the costs of the exercise.

However, Wharf shares rose 15 cents to HK\$8.75.

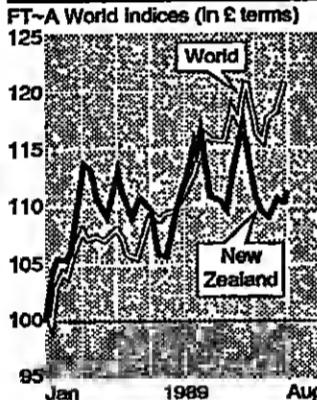
AUSTRALIA went through a similar process. Shares opened strongly on Wall Street's surge on Monday and a rally in the gold price, but early gains withered on the vine and the All Ordinaries index ended 4.4 points better at 1,638.6 after an intraday high of 1,642.2.

Turnover edged up from A\$170m to A\$182m. Brokers

said that overseas buying started the market on its early advance, but that the reluctance of local investors to follow Wall Street's lead prevented the momentum from being sustained.

The mining concern, MIM, topped national turnover again, as it closed 1 cent lower at A\$32.32 with 7m shares changing hands. BTR Nylax reached a high for the year, adding 12 cents to A\$5.80.

SINGAPORE saw lower-priced issues, warrants and Malaysian speculative stocks again attracting the bulk of investor interest, but this did not help the blue chips and the Straits Times Industrial index fell 5.21 points to 1,367.08.



FT-A World Indices (in £ terms)

(US\$1.9bn) to mature, Mr Caygill is seeking a drop in interest rates of up to 3 per cent over the next nine months.

This move should make stocks more attractive, if it works. The problem is the likely rise in borrowing from state-owned enterprises and the private sector if the economy continues to pick up, as it is showing signs of doing.

There are negatives, too, for equity investors. Mr Caygill disappointed investors by not announcing a return to tax incentives for individuals on superannuation. There had been considerable lobbying by institutional investors for this, as removal of tax breaks had led many pension schemes to be wound up and thus there was much less money for equity and bond markets.

There are further costs to business. Employers will have to pay income tax on behalf of staff every fortnight instead of five weeks, which will hurt their cash flow but save the Government NZ\$40m a year in its debt servicing. Corporate tax rises by NZ\$300m a year.

Changes in land tax will cost some companies more but save those owning inner-city tower blocks many millions.

So the budget has been seen as Mr Caygill taking with one

FT-ACTUARIES WORLD INDICES

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Table of FT-Actuaries World Indices showing regional market data for Monday July 31 1989 and Friday July 28 1989. Columns include National and Regional Markets, US Dollar Index, Day's Change, Pound Sterling, Local Currency, Day's Change, Gross Div. Yield, US Dollar Index, Pound Sterling, Local Currency, 1989 High, 1989 Low, and Year Ago (approx).

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